



START OF TRANSCRIPT

[00:00:30]	THIS IS COMMISSIONER VICE PRESIDENT
[00:00:31]	TOSHIKO HASAGAWA CONVENING THE REGULAR
[00:00:33]	MEETING OF JUNE 13, 2023. THE TIME IS 12:04 P.M
	WE ARE MEETING IN
	PERSON TODAY AT THE PORT OF SEATTLE
	HEADQUARTERS BUILDING AT PIER 69 IN THE
	COMMISSION CHAMBERS. COMMISSIONER CHO IS
	ABSENT AND EXCUSED FROM TODAY'S MEETING.
	CLERK HART, PLEASE CALL THE ROLL OF ALL
	THE COMMISSIONER. THE ATTENDANCE THANK
	YOU. BEGINNING WITH COMMISSIONER CALKINS
	HERE. THANK YOU. COMMISSIONER FELLEMAN.
	PRESENT. THANK YOU. COMMISSIONER
	HASAGAWA. PRESENT. THANK YOU. AND
	COMMISSIONER MOHAMMED. PRESENT. THANK
	YOU. WE DO HAVE A QUORUM ESTABLISHED
	HERE TODAY. THANK YOU, CLERK HART.
	WE'VE GOT A COUPLE HOUSEKEEPING ITEMS
	BEFORE WE BEGIN. FOR EVERYONE IN THE
[00:01:13]	MEETING ROOM, PLEASE TURN OFF YOUR CELL
[00:01:15]	PHONES, PUT THEM ON SILENT. FOR ANYONE
[00:01:18]	PARTICIPATING ON MICROSOFT TEAMS,
[00:01:20]	PLEASE MUTE YOURSELVES WITH YOUR
[00:01:22]	SPEAKERS. WHEN NOT ACTIVELY SPEAKING OR
[00:01:24]	PRESENTING. PLEASE KEEP YOUR CAMERAS OFF
	ON TEAMS UNLESS YOU'RE A MEMBER OF THE
	COMMISSION OR THE EXECUTIVE DIRECTOR
	PARTICIPATING VIRTUALLY, OR IF YOU'RE A
	MEMBER OF STAFF IN A PRESENTATION AND
	ARE ACTIVELY ADDRESSING THE COMMISSION
	TO MEMBERS OF THE PUBLIC ADDRESSING THE
	COMMISSION DURING PUBLIC COMMENT. YOU
	CAN GO AHEAD AND TURN ON YOUR CAMERAS ON
	TEAM WHEN YOUR NAME IS CALLED TO SPEAK
	AND YOU CAN TURN THEM BACK OFF AGAIN AT
	THE CONCLUSION OF THE REMARKS. FOR
	ANYONE AT THE DAIS HERE TODAY, PLEASE
	TURN OFF THE SPEAKERS ON ANY COMPUTERS
	AND SILENCE YOUR DEVICES. PLEASE ALSO
	REMEMBER TO ADDRESS YOUR REQUEST TO BE
	RECOGNIZED, TO SPEAK THROUGH THE CHAIR,
	AND TO WAIT TO SPEAK UNTIL YOU'VE BEEN
	RECOGNIZED. YOU'LL TURN YOUR MICROPHONES
	ON AND OFF AS NEEDED. ALL THE ITEMS
[00:02:08]	NOTED HERE WILL ENSURE A SMOOTH AND
	EFFICIENT MEETING. THANK YOU. ALL VOTES
	WILL BE TAKEN BY THE ROLL CALL METHOD,
	SO IT IS CLEAR FOR ANYONE PARTICIPATING
[00:02:16]	VIRTUALLY HOW VOTES ARE CAST.
[00:02:18]	COMMISSIONERS WILL SAY AYE OR NAY WHEN
[00:02:21]	THEIR NAME IS CALLED. I'D LIKE TO OPEN
	WITH AN ACKNOWLEDGMENT THAT WE ARE
	MEETING ON THE ANCESTRAL LANDS AND
	WATERS OF THE COAST SALISH, PEOPLE WITH
	WHOM WE SHARE A COMMITMENT TO STEWARD
	THESE NATURAL RESOURCES FOR FUTURE
	GENERATIONS. THIS MEETING IS BEING
	DIGITALLY RECORDED AND MAY BE VIEWED OR
	HEARD AT ANY TIME ON THE PORT'S WEBSITE
[00:02:40]	AND MAY BE REBROADCAST BY KING COUNTY TELEVISION. NOW PLEASE STAND AND JOIN ME
[0.00, 0.00, 4.01]	TELEVICION MOMENTE CENTRE AND AND ION ME



TOO OO AELINITHE DIEDOE OF ALLEGIANOE
[00:02:45] IN THE PLEDGE OF ALLEGIANCE.
[00:02:51] I PLEDGE ALLEGIANCE TO THE FLAG OF THE
[00:02:54] UNITED STATES OF AMERICA AND TO THE
[00:02:56] REPUBLIC WHICH IT STANDS, ONE NATION
[00:02:59] UNDER GOD, INDIVISIBLE, WITH LIBERTY AND
[00:03:02] JUSTICE FOR ALL. [inaudible 00:03:10]
[00:03:10] THE FIRST ITEM OF BUSINESS TODAY IS THE
[00:03:12] APPROVAL OF THE AGENDA. AS A REMINDER,
[00:03:15] A COMMISSIONER MAY WISH TO COMMENT
[00:03:19] FOR OR AGAINST AN ITEM ON THE CONSENT
[00:03:21] AGENDA. YOU DO NOT NEED TO PULL IT FROM
[00:03:24] THE CONSENT AGENDA. RATHER, A
[00:03:27] COMMISSIONER MAY OFFER SUPPORTING OR
[00:03:28] OPPOSING COMMENTS ONCE THE MOTION TO
[00:03:30] APPROVE THE CONSENT AGENDA IS ON THE
[00:03:32] FLOOR AND BEFORE THE VOTE IS TAKEN.
[00:03:34] HOWEVER, IF A COMMISSIONER WANTS TO ASK
[00:03:36] QUESTIONS OF STAFF OR WISHES TO HAVE A
[00:03:38] DIALOGUE ON THE CONSENT AGENDA ITEM. IT
[00:03:41] IS APPROPRIATE TO REQUEST THE ITEM TO BE
[00:03:43] PULLED FOR SEPARATE DISCUSSION. ARE
[00:03:45] THERE ANY ITEMS TO BE PULLED FROM THE
[00:03:47] CONSENT AGENDA OR ANY MOTIONS TO
[00:03:49] REARRANGE THE ORDERS OF THE DAY?
•
[00:03:54] VERY GOOD. WE'LL TAKE A MOTION WITH
[00:03:58] THAT. THE QUESTION IS NOW ON APPROVAL OF
[00:04:01] THE AGENDA. IS THERE A MOTION TO APPROVE
[00:04:02] THE AGENDA? SO MOVED.
[00:04:05] SECOND. AND ARE THERE ANY COMMENTS ON
•
[00:04:07] ANY ITEMS? YES,
[00:04:11] I JUST WANTED TO ACKNOWLEDGE THE ITEM
[00:04:13] EIGHT E, WHICH WAS A COMPETITION
[00:04:16] WAIVER FOR THE NONPROFIT HISTORY LINK,
[00:04:20] WHICH IS REALLY A UNIQUE ASSET THAT IF
[00:04:23] THE PUBLIC ISN'T FULLY AWARE OF, THEY
[00:04:25] REALLY ARE THE KEEPER OF THE HISTORY OF
[00:04:27] OUR REGION AND HAS DONE WORK ABOUT THE
[00:04:29] PORT OF SEATTLE THAT REALLY NOBODY ELSE
[00:04:31] HAS. AND THIS IS AN UPDATE FOR THAT WORK
[00:04:35] ACKNOWLEDGING THE 75TH ANNIVERSARY OF
[00:04:37] THE AIRPORT, AS WELL AS UPDATING SOME OF
•
[00:04:40] THE OTHER WORK THAT WE'VE DONE SINCE
[00:04:42] THAT TIME. AND I BELIEVE THEY'RE GOING
[00:04:45] TO BE WORKING ON A PROJECT IN THE FUTURE
[00:04:47] DEALING WITH THE TRANSFORMATION OF THE
[00:04:48] WATERFRONT. THIS GENERATIONAL MOMENT
[00:04:52] THAT I THINK THEY WILL BE WORKING ON A
[00:04:54] BOOK, AND HOPEFULLY WITH ALL OUR WORK
[00:04:56] AND BEING PART OF THAT TRANSFORMATION,
[00:04:57] WE COULD BE PART OF THAT BOOK AS WELL.
[00:05:00] THANK YOU. COMMISSIONER FELLEMAN, DOES
[00:05:01] ANY OTHER COMMISSIONER HAVE COMMENTS ON
[00:05:03] THE AGENDA? SEEING NONE, I'LL CALL
[00:05:06] THE QUESTION ACTUALLY. IS THERE ANY
[00:05:10] OBJECTION TO APPROVAL OF THE AGENDA AS
[00:05:12] PRESENTED? OKAY, HEARING NONE, THE
[00:05:15] AGENDA IS APPROVED AS PRESENTED. THANK
[00:05:18] YOU VERY MUCH. WE HAVE NO SPECIAL ORDERS
[00:05:22] FOR TODAY. NEXT ON OUR AGENDA IS THE
[00:05:25] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE
[00:05:25] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE [00:05:27] DIRECTOR METRUCK, YOU HAVE THE FLOOR.
[00:05:25] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE



[00:05:35] REMARKS BY WISHING EVERYONE A HAPPY
[00:05:37] PRIDE MONTH. EVERY JUNE, THE PORT JOINS
[00:05:39] IN THE NATIONAL CELEBRATION OF PRIDE AS
[00:05:41] A WAY TO COMMEMORATE THE INCREDIBLE
[00:05:43] IMPACT THAT THE LGBTQIA PLUS COMMUNITY
•
[00:05:47] HAS HAD ON OUR COUNTRY'S HISTORY,
[00:05:50] CULTURE AND POLICIES. PRIDE WAS
[00:05:52] ORIGINALLY CELEBRATED AS A SINGLE DAY
[00:05:54] AND STARTED AS A WAY TO REMEMBER THE
[00:05:55] STONEWALL RIOTS, WHICH BEGAN IN
[00:05:57] MANHATTAN AT THE STONEWALL INN ON JUNE
[00:06:00] 28, 1969. THE STONEWALL RIOTS WERE LED
[00:06:03] BY A GROUP OF TRANSGENDER WOMEN OF COLOR
[00:06:06] AND BLACK LESBIANS, AND MARKED A TIPPING
[00:06:08] POINT FOR THE GAY RIGHTS MOVEMENT IN THE
[00:06:09] UNITED STATES AND WORLDWIDE.
[00:06:11] EVENTUALLY, IN MAJOR CITIES ACROSS THE
•
[00:06:13] NATION, PRIDE DAY GREW TO ENCOMPASS
[00:06:17] A MONTH LONG SERIES OF EVENTS. THIS
[00:06:19] YEAR, OUR PORT WIDE PRIDE EMPLOYEE
[00:06:21] RESOURCE GROUP WILL AGAIN MARCH IN THE
[00:06:22] SEATTLE PRIDE PARADE, THIS TIME WITH A
[00:06:25] CHOREOGRAPHED DANCE ROUTINE. SHOWING
[00:06:27] SUPPORT FOR THE COMMUNITY IS MORE
[00:06:29] IMPORTANT NOW THAN EVER FOR ANY EMPLOYEE
[00:06:31] WHO WANTS TO JOIN. DETAILS CAN BE FOUND
[00:06:33] ON COMPASS. IN ADDITION,
[00:06:37] THE PORT WILL CELEBRATE ANOTHER
[00:06:38] IMPORTANT HOLIDAY THIS THURSDAY WITH OUR
[00:06:41] ANNUAL JUNETEENTH EVENT AT PIER 69. AS
[00:06:44] YOU KNOW, JUNETEENTH HONORS THE
[00:06:45] EMANCIPATION OF AFRICAN AMERICANS HERE
[00:06:48] IN THE UNITED STATES, AND THE CELEBRATED
[00:06:49] ON THE ANNIVERSARY OF THE ORDER ISSUED
[00:06:51] BY MAJOR GENERAL GORDON GRANGER ON JUNE
[00:06:54] 19, 1865, PROCLAIMING FREEDOM FOR SLAVES
[00:06:57] IN TEXAS. I LOOK FORWARD TO JOINING THE
[00:07:00] PORTO SEATTLE'S CHAPTER OF BLACKS IN
[00:07:01] GOVERNMENT AT THE CELEBRATION, ALONG
[00:07:03] WITH A LOT OF COMMISSIONERS ARE ALREADY
[00:07:05] SCHEDULED TO BE THERE. THIS CELEBRATION
[00:07:07] WILL INCLUDE GREAT FOOD VENDORS,
•
[00:07:08] SPEECHES, AND PERFORMANCES. I'M
[00:07:10] PARTICULARLY INSPIRED BY THIS YEAR'S
[00:07:12] THEME DISCOVERING OUR ROOTS. I'M ALSO
[00:07:15] PROUD OF THE PORT OF SEATTLE'S
[00:07:16] LEADERSHIP IN BEING ONE OF THE FIRST
[00:07:18] LOCAL GOVERNMENTS UNDER YOUR
[00:07:20] PROCLAMATION OR YOUR MOTION TO
[00:07:24] DECLARE TO RECOGNIZE JUNETEENTH AS AN
[00:07:26] EMPLOYEE HOLIDAY FOR WHICH WILL BE
•
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME [00:07:43] FOR A CELEBRATION OF DEPUTY EXECUTIVE
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME [00:07:43] FOR A CELEBRATION OF DEPUTY EXECUTIVE [00:07:45] DIRECTOR DAVE SOYKI'S MORE THAN FOUR
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME [00:07:43] FOR A CELEBRATION OF DEPUTY EXECUTIVE [00:07:45] DIRECTOR DAVE SOYKI'S MORE THAN FOUR [00:07:47] DECADES AT THE PORT THIS FRIDAY. IN AYE.
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME [00:07:43] FOR A CELEBRATION OF DEPUTY EXECUTIVE [00:07:45] DIRECTOR DAVE SOYKI'S MORE THAN FOUR [00:07:47] DECADES AT THE PORT THIS FRIDAY. IN AYE. [00:07:50] 43 YEARS OF SERVICE AT THE PORT, HE HAS
[00:07:29] OBSERVED NEXT MONDAY. THIS IS YET [00:07:31] ANOTHER EXAMPLE OF THE EFFORTS OF THE [00:07:33] PORT OF SEATTLE TO BE A MODEL FOR [00:07:34] EQUITY, DIVERSITY, AND INCLUSION AND [00:07:36] LEADING IN THESE AREAS. TURNING YOUR [00:07:39] ATTENTION TO SOME CHANGES IN THE [00:07:40] EXECUTIVE OFFICE. I HOPE YOU CAN JOIN ME [00:07:43] FOR A CELEBRATION OF DEPUTY EXECUTIVE [00:07:45] DIRECTOR DAVE SOYKI'S MORE THAN FOUR [00:07:47] DECADES AT THE PORT THIS FRIDAY. IN AYE.



[00.07.5]	
100.07.0-] I CAN CALCULATE, AND HE HAS GONE FROM
	JUNIOR ENGINEER TO DEPUTY EXECUTIVE
	DI DIRECTOR IN THAT TIME. AS DAVE SETS SAIL
-	•
[00:08:02	2] ON NEW ADVENTURES WITH AYE. WIFE, TINA,
[00:08:04] WE'RE EXCITED TO HEAR FROM CURRENT AND
	RETIRED PORT EMPLOYEES ABOUT AYE.
] INCREDIBLE IMPACT ON THE MENU, PEOPLE,
)] PROJECTS, AND POLICIES HERE AT THE PORT.
[00:08:12] THIS EVENT WILL TAKE PLACE THIS FRIDAY,
[00:08:14] JUNE 16, FROM 12:00 P.M TO 01:30 P.M.
	AT THE SEA CONFERENCE CENTER.
	EVEN THOUGH DAVE IS IMPOSSIBLE TO
	REPLACE, I'M PLEASED TO ANNOUNCE THE
	I] HIRING OF A NEW DEPUTY EXECUTIVE
[00:08:26	B] DIRECTOR. AFTER AN EXTENSIVE AND
	COMPETITIVE RECRUITING PROCESS, OUR NEW
	DEPUTY EXECUTIVE DIRECTOR WILL BE
-	
	2] CURRENT KITSAP COUNTY ADMINISTRATOR
	I] KAREN GOON. KAREN HAS SERVED AS KITSAP
[00:08:37	'] COUNTY ADMINISTRATOR SINCE 2014,
[00:08:40	REPORTING DIRECTLY TO THE COUNTY BOARD
	OF COMMISSIONERS, AND PRIOR TO THAT
	ROLE, SHE SERVED IN A NUMBER OF
-	•
	i] ADMINISTRATIVE ROLES IN PIERCE COUNTY
[00:08:47	'] GOVERNMENT, INCLUDING PORTFOLIOS IN
[00:08:49] TRANSPORTATION, PUBLIC WORKS, AND
	UTILITIES. KAREN HOLDS, A JD FROM
	SEATTLE UNIVERSITY SCHOOL OF LAW, A
	3] MASTER'S IN PUBLIC ADMINISTRATION FROM
	B] SEATTLE UNIVERSITY AND A BACHELOR OF
[00:09:00)] ARTS IN POLITICAL SCIENCE FROM SEATTLE
[00:09:02	UNIVERSITY. AS DEPUTY
	EXECUTIVE DIRECTOR, HER DUTIES WILL
	3] INCLUDE OVERSEEING OUR CONTINUOUS
] IMPROVEMENT PROCESSES, OUR STRATEGIC
[00:09:12	r] INITIATIVES, ENGINEERING, CONSTRUCTION
[00:09:14	
[00:09:16] SERVICES, PORT OF SEATTLE POLICE AND
-	SERVICES, PORT OF SEATTLE POLICE AND (S) CENTRAL PROCUREMENT OFFICE DEPARTMENTS,
[00:09:19	I) SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, CAN AS WELL AS THE EVER POPULAR SPECIAL
[00:09:19 [00:09:21	P) SERVICES, PORT OF SEATTLE POLICE AND E) CENTRAL PROCUREMENT OFFICE DEPARTMENTS, E) AS WELL AS THE EVER POPULAR SPECIAL E) ASSIGNMENTS AND OTHER DUTIES. I LOOK
[00:09:19 [00:09:21	I) SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, CAN AS WELL AS THE EVER POPULAR SPECIAL
[00:09:19 [00:09:21 [00:09:24	I) SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, CAN WELL AS THE EVER POPULAR SPECIAL CAN ASSIGNMENTS AND OTHER DUTIES. I LOOK CAN FORWARD TO INTRODUCING YOU TO KAREN WHEN
[00:09:19 [00:09:21 [00:09:24 [00:09:26	I) SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, DEP
[00:09:19 [00:09:21 [00:09:24 [00:09:26	I) SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, DEATH AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SEND SHE ASSUMES HER ROLE IN MID JULY JULY BENOW TO SHE'LL BE WE EXPECT HER MOVING
[00:09:19 [00:09:24 [00:09:26 [00:09:28 [00:09:32	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AS WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SHE ASSUMES HER ROLE IN MID JULY JULY AND TO TOWN TOWN TOWN TOWN TOWN TOWN TOWN T
[00:09:19 [00:09:24 [00:09:24 [00:09:26 [00:09:32 [00:09:33	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AS WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SHE ASSUMES HER ROLE IN MID JULY JULY AND TO TOWN THE WORLD TO TOWN TOWN TO TOWN TOWN TOWN TOWN TOW
[00:09:19 [00:09:24 [00:09:26 [00:09:26 [00:09:32 [00:09:33 [00:09:36	I SERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, DEATH AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SEE ASSUMES HER ROLE IN MID JULY JULY TO
[00:09:19 [00:09:24 [00:09:26 [00:09:26 [00:09:32 [00:09:33 [00:09:36	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AS WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SHE ASSUMES HER ROLE IN MID JULY JULY AND TO TOWN THE WORLD TO TOWN TOWN TO TOWN TOWN TOWN TOWN TOW
[00:09:19 [00:09:24 [00:09:26 [00:09:28 [00:09:32 [00:09:33 [00:09:36 [00:09:38	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, DEATH AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SEE ASSUMES HER ROLE IN MID JULY JULY TO
[00:09:19 [00:09:24 [00:09:26 [00:09:28 [00:09:32 [00:09:33 [00:09:36 [00:09:38	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AND WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SELECT HER MOVING ASSUMES HER ROLE IN MID JULY JULY TO TODAY'S COMMISSION MEETING. I'D LIKE TO TODAY'S COMMISSION MEETING. I'D LIKE TO HIGHLIGHT A FEW ITEMS FOR EXECUTIVE TO MIGHLIGHT A FEW ITEMS FOR EXECUTIVE MAY. I WILL SHARE THAT APPROVED A NUMBER OF REQUEST UNDER THE NEW DELEGATED
[00:09:19 [00:09:24 [00:09:24 [00:09:28 [00:09:32 [00:09:33 [00:09:38 [00:09:38 [00:09:40 [00:09:42	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AND WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN ASSUMES HER ROLE IN MID JULY JULY AND TO TODAY'S COMMISSION MEETING. I'D LIKE TO TODAY'S COMMISSION MEETING. I'D LIKE AND DIRECTOR DELEGATIONS IN THE MONTH OF AMAY. I WILL SHARE THAT APPROVED A NUMBER AND REQUEST UNDER THE NEW DELEGATED
[00:09:19 [00:09:24 [00:09:24 [00:09:28 [00:09:32 [00:09:33 [00:09:38 [00:09:38 [00:09:44 [00:09:45	ISERVICES, PORT OF SEATTLE POLICE AND CENTRAL PROCUREMENT OFFICE DEPARTMENTS, AND WELL AS THE EVER POPULAR SPECIAL ASSIGNMENTS AND OTHER DUTIES. I LOOK FORWARD TO INTRODUCING YOU TO KAREN WHEN SISHE ASSUMES HER ROLE IN MID JULY JULY TO TODAY'S COMMISSION MEETING. I'D LIKE TO TODAY'S COMMISSION MEETING. I'D LIKE TO HIGHLIGHT A FEW ITEMS FOR EXECUTIVE MAY. I WILL SHARE THAT APPROVED A NUMBER TO REQUEST UNDER THE NEW DELEGATED AUTHORITY, AND SO JUST GIVE YOU A FLAVOR OF THOSE, AND THOSE ARE PUBLISHED AND
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[00:10:18] YOU MAY REMEMBER, 21 CP WAS OUR
[00:10:20] CONSULTANT IN DEVELOPMENT OF THE
[00:10:22] POLICING ASSESSMENT RECOMMENDATIONS. SO
[00:10:24] WE'VE EXCITED TO PROPOSE BRINGING THEM
[00:10:26] BACK TO ANALYZE OUR WORK AND THEN TRACK
[00:10:28] OUR ACCOMPLISHMENTS IN THOSE
[00:10:31] RECOMMENDATIONS. AND THEN WE'LL INCLUDE
[00:10:33] THAT THE REPORT, WHEN WE REPORT BACK TO
[00:10:34] THE COMMISSION ON CHIEF VIA, WHO'S HERE
[00:10:37] WITH US TODAY, I BELIEVE WILL PROVIDE
[00:10:40] OUR PROGRESS ON THOSE IMPLEMENTATIONAL
[00:10:42] RECOMMENDATIONS OVERSEEN BY 21 CP AS WE
[00:10:45] GO FORWARD. AND I THINK THAT'S A GREAT
[00:10:48] WAY TO LOOK AT THAT AND TRACK AND HOLD
[00:10:50] OURSELVES ACCOUNTABLE TO THOSE
[00:10:51] RECOMMENDATIONS. OUR MAIN AGENDA ALSO
[00:10:55] INCLUDES SEVERAL SUBSTANTIVE ITEMS,
[00:10:57] INCLUDING OUR EFFORT TO BRING SHORE
[00:10:58] POWER TO PIER 66, AN ORDER RELATED TO
[00:11:02] THE 160TH LOT, AND BRIEFINGS ON OUR
[00:11:04] WORKFORCE DEVELOPMENT EFFORTS IN OUR
[00:11:06] APPRENTICESHIP AND PRIORITY HIRE
[00:11:08] PROGRAMS. I WANT MORE TO SAY ABOUT THESE
[00:11:10] ITEMS DURING THEIR INTRODUCTIONS. SO,
[00:11:12] COMMISSIONERS, THIS CONCLUDES MY
[00:11:13] REMARKS. THANK YOU SO MUCH,
[00:11:16] EXECUTIVE DIRECTOR METRUCK, AND WE ARE
[00:11:18] NOW AT COMMITTEE REPORTS. ERICA CHUNG,
[00:11:21] COMMISSION STRATEGIC ADVISOR, WILL
[00:11:23] PROVIDE THE REPORT. ERICA, GOOD
[00:11:25] AFTERNOON. VICE PRESIDENT HASAGAWA
[00:11:27] COMMISSIONERS AND DIRECTOR METRUCK, I
[00:11:29] HAVE THREE REPORTS FOR YOU TODAY. ON MAY
[00:11:32] 24, COMMISSIONERS HASEGAWA AND CALKINS
[00:11:34] CONVENED THE EQUITY AND WORKFORCE
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[00:11:35] DEVELOPMENT COMMITTEE, WHERE THEY WERE
[00:11:38] BRIEFED ON THE 2022 WORKFORCE
[00:11:40] DEVELOPMENT ANNUAL REPORT AND THE 2022
[00:11:42] APPRENTICESHIP AND PRIORITY HIRE
[00:11:44] BRIEFING. BOTH ITEMS ARE CURRENTLY
[00:11:46] SCHEDULED FOR TODAY'S COMMISSION
[00:11:47] MEETING. COMMISSIONER CALKINS AND
[00:11:50] MOHAMED MET AS PART OF THE COMMISSION
[00:11:52] AVIATION COMMITTEE ON MAY 26, THE
[00:11:54] COMMITTEE DISCUSSED SEVERAL TOPICS,
[00:11:56] INCLUDING THE PORT'S ROLE IN TAXI
[00:11:58] MARKETING, EMPLOYEE PARKING AND THE LACK
[00:12:00] OF TRANSIT AVAILABILITY FOR THE THIRD
[00:12:03] SHIFT, EMPLOYEES AT SEA, KING COUNTY AND
[00:12:06] CITY OF SEATTLE'S, EFFORT ON TAXI
[00:12:08] REGULATION AND MINIMUM FARE
[00:12:09] IMPLEMENTATION, AND AN UPDATE ON THE
[00:12:11] STATE'S REGIONAL AIRPORT SITES. CITING
[00:12:14] EFFORTS, HIGHLINE FORUM MET ON MAY 24
[00:12:17] WITH DES MOINES DEPUTY MAYOR TRACY
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[00:12:20] BUXTON CHAIRING. THE MEETING WITH [00:12:23] COMMISSIONER FELLEMAN. ATTENDING MEMBERS [00:12:25] RECEIVED THREE UPDATES DURING THE [00:12:27] MEETING. HIGHLINE COLLEGE'S VICE [00:12:29] PRESIDENT FOR INSTITUTIONAL ADVANCEMENT [00:12:32] JOSH GERTZMAN GAVE AN UPDATE ON THEIR
[00:12:20] BUXTON CHAIRING. THE MEETING WITH [00:12:23] COMMISSIONER FELLEMAN. ATTENDING MEMBERS [00:12:25] RECEIVED THREE UPDATES DURING THE [00:12:27] MEETING. HIGHLINE COLLEGE'S VICE [00:12:29] PRESIDENT FOR INSTITUTIONAL ADVANCEMENT



[00:12:40] GOVERNMENT RELATIONS MANAGER ERIC [00:12:42] SCHOENFIELD REPORTED ON THE FIRST PORT [00:12:44] AIRPORT CITY'S JOINT LOBBYING EFFORT TO [00:12:46] WASHINGTON, DC. IN APRIL, LED BY [00:12:49] COMMISSIONER MOHAMED AND AVIATION [00:12:50] DIRECTOR LITTLE ATTENDING TO ADVOCATE [00:12:53] FOR THE SPECIFIC FEDERAL POLICY CHANGES [00:12:56] TO PROVIDE MORE TOOLS AND FUNDING IN AN [00:12:58] EFFORT TO AMELIORATE AVIATION [00:13:00] OPERATIONAL IMPACTS. THE GROUP MET WITH [00:13:02] MOST OF THE WASHINGTON STATE'S [00:13:04] CONGRESSIONAL DELEGATION, THE FEDERAL [00:13:06] AVIATION ADMINISTRATION, AND STAFF FROM [00:13:09] OTHER QUIET SKIES CAUCUS CONGRESSIONAL [00:13:11] STAFF. THERE WAS CONSENSUS [00:13:15] THAT THE TRIP WAS A SUCCESS AND [00:13:17] MESSAGING RESONATED WITH OUR [00:13:18] CONGRESSIONAL DELEGATION MEMBERS. [00:13:21] AVIATION DIRECTOR LANCE LITTLE SHARED [00:13:23] THE 2022 AND EARLY 2023 WORK [00:13:26] OF START AND ITS WORKING GROUPS [00:13:28] AVIATION NOISE AND FEDERAL POLICY. ONE [00:13:31] OF THE WORK PRODUCTS RESULTING FROM THE [00:13:33] GROUND NOISE STUDY CONDUCTED LAST YEAR [00:13:35] WAS A RECOMMENDATION AND FOREIGN MEMBERS [00:13:38] AGREED TO THE ADOPTION OF LANGUAGE THAT [00:13:39] WILL ENCOURAGE THE USE OF CONTINUOUS [00:13:41] TAXING TO TAKE OFF. A CONTINUOUS TAXING [00:13:44] ONTO A RUNWAY TO TAKE OFF SHOULD REDUCE [00:13:46] THE NOISE LEVEL IN THE NEARBY [00:13:48] NEIGHBORHOODS RATHER THAN STARTING FROM [00:13:50] FULL STOP WHERE ENGINES NEED TO BE [00:13:52] REVVED UP TO GAIN MOMENTUM. LAST YEAR, [00:13:55] THE ADDITIONAL LANGUAGE WAS SUPPORTED TO [00:13:57] DISCOURAGE THE USE OF REVERSE THRUST AT [00:13:59] ALL TIMES OF THE DAY AND NIGHT. THIS [00:14:01] CONCLUDES MY REPORT. THANK YOU. THANK [00:14:04] YOU, ERICA. DOES ANYBODY HAVE ANY [00:14:06] QUESTIONS ON COMMITTEES SEEING [00:14:11] NONE. WE ARE NOW AT THE PUBLIC COMMENT [00:14:14] SECTION OF OUR AGENDA. THANK YOU, [00:14:16] ERICA. THE PORT COMMISSION WELCOMES [00:14:19] PUBLIC COMMENT AS AN IMPORTANT PART OF [00:14:21] THE PUBLIC PROCESS. COMMENTS ARE [00:14:23] RECEIVED AND CONSIDERED BY THE [00:14:24] COMMISSIONER IN ITS DELIBERATIONS. [00:14:26] BEFORE WE TAKE PUBLIC COMMENT, I WANT TO [00:14:28] REVIEW OUR RULES FOR IN PERSON AND [00:14:30] VIRTUAL PUBLIC COMMENT. EACH COMMENTER [00:14:33] WILL HAVE TWO MINUTES TO SPEAK AND [00:14:35] SHOULD STAY WITHIN THAT ALLOTTED TIME. [00:14:37] A TIMER WILL APPEAR ON THE SCREEN AND A [00:14:39] BUZZER WILL SOUND AT THE END OF YOUR TWO [00:14:41] MINUTES. FOR EACH SPEAKER, YOU MUST [00:14:44] LIMIT REMARKS TO TOPICS RELATED TO THE [00:14:47] CONDUCT OF PORT BUSINESS. THESE RULES [00:14:50] APPLY TO INTRODUCTORY AND CONCLUDING [00:14:52] REMARKS. ALL REMARKS SHOULD BE ADDRESSED [00:14:54] TO THE COMMISSION AS A BODY, NOT TO [00:14:56] INDIVIDUAL COMMISSIONERS. DISRUPTIONS OF [00:14:59] COMMISSION PUBLIC MEETINGS ARE [00:15:01] PROHIBITED. DISRUPTIONS INCLUDE, BUT ARE

[00:15:03] NOT LIMITED TO THE FOLLOWING REFUSAL OF



[00:15:06] A SPEAKER TO LIMIT REMARKS TO TOPICS [00:15:08] RELATED TO THE CONDUCT OF PORT BUSINESS [00:15:10] THREATS AND ABUSIVE OR HARASSING [00:15:12] BEHAVIOR AND LANGUAGE OBSCENE LANGUAGE [00:15:14] AND GESTURES. REFUSAL OF A SPEAKER TO [00:15:17] COMPLY WITH THE ALLOTTED TIME SET FOR [00:15:19] THE INDIVIDUAL SPEAKER'S PUBLIC COMMENT [00:15:21] LEAVING THE PODIUM OR TESTIMONY TABLE TO [00:15:23] PHYSICALLY APPROACH COMMISSIONER OR 100:15:25] STAFF DURING ONE'S PUBLIC COMMENT [00:15:27] PROVIDED SPEAKERS MAY OFFER WRITTEN [00:15:29] MATERIALS TO THE COMMISSION CLERK AND [00:15:32] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR [00:15:34] OTHERWISE IMPEDES THE MEETING. ANY [00:15:37] DISRUPTION WILL RESULT IN A SPEAKER'S [00:15:38] MICROPHONE BEING IMMEDIATELY SHUT OFF [00:15:40] AND A WARNING OR LOSS OF SPEAKING [00:15:42] PRIVILEGES OR REMOVAL FROM THE MEETING [00:15:43] AS PROVIDED BY THE COMMISSION'S BYLAWS [00:15:46] WRITTEN MATERIALS PROVIDED TO THE CLERK [00:15:48] WILL BE INCLUDED IN TODAY'S MEETING [00:15:50] RECORD. THE CLERK HAS A LIST OF THOSE [00:15:52] PREPARED TO SPEAK. WE ARE TAKING [00:15:54] COMMENTS FROM ANYONE WHO SIGNED UP TO [00:15:56] SPEAK VIRTUALLY, AS WELL AS ANYONE WHO [00:15:58] HAS JOINED US HERE PHYSICALLY IN THE [00:15:59] CHAMBERS. SO WHEN THE CLERK CALLS YOUR [00:16:02] NAME IF YOU ARE JOINING VIRTUALLY, [00:16:04] PLEASE UNMUTE YOURSELF AND THEN REPEAT [00:16:06] YOUR NAME FOR THE RECORD AND YOUR TOPIC [00:16:09] RELATED TO THE CONDUCT OF PORT BUSINESS. [00:16:11] IF YOU'RE ON THE TEAM'S MEETING AND AT [00:16:13] THE SAME TIME STREAMING THE MEETING ON 100:16:15] THE WEBSITE. PLEASE MUTE THE WEBSITE [00:16:17] STREAM TO AVOID FEEDBACK. IF YOU'RE [00:16:20] SPEAKING FROM THE ROOM WITH US TODAY, [00:16:22] PLEASE COME TO THE TESTIMONY TABLE. [00:16:24] REPEAT YOUR NAME FOR THE RECORD. STATE [00:16:26] YOUR TOPIC RELATED TO THE CONDUCT OF [00:16:28] PORT BUSINESS. AND WITH THAT CLERK HART, [00:16:31] PLEASE CALL OUR FIRST SPEAKER. [00:16:35] THANK YOU. WE WILL START [00:16:39] IN HOUSE WITH ALEX ZIMMERMAN. ALEX. [00:16:42] THANK YOU. [00:16:59] MY NAME IS ALEX. I'M SORRY, ALEX, IT [00:17:02] DIDN'T COME UP. HANG ON A MINUTE. LET ME [00:17:04] TAKE IT DOWN AGAIN. OKAY, NO PROBLEM. [00:17:11] SORRY, WE'RE HAVING A TIMER ISSUE. GIVE [00:17:13] ME A MOMENT. [00:17:21] I LIKE MY FACE. [00:17:24] NICE LOOKING GUY. OKAY, [00:17:29] IT'S NOT COMING UP. YEAH, GO AHEAD. [00:17:33] SO IT WILL BE OR NOT? YEAH, HANG ON A [00:17:35] SECOND FOR ME. OKAY, NO PROBLEM. SHOULD [00:17:38] BE WORKING ON MY END. IT'S JUST NOT [00:17:40] YEAH, SEE MY FACE IN BIG SCREEN FOR [00:17:42] FREE. IT'S A GOOD PLEASURE FOR ME. [00:17:48] REMEMBER TO SHARE WITH SOUND GOOD. [00:18:08] NICE. OKAY. THANK YOU, AUBREE. [00:18:11] OKAY. GO AHEAD, ALEX. MY NAME IS ALEX [00:18:13] ZIMMERMAN AND I LIVE IN BELLEVUE MORE [00:18:16] THAN 35 YEARS. [foreign language 00:18:20]. [00:18:20] ALEX, CAN YOU PLEASE RESTATE YOUR TOPIC



[00:18:22] RELATED TO THE CONDUCT OF I HAVE TWO [00:18:24] TOPIC RIGHT NOW ABOUT THIS. BUT BEFORE, [00:18:27] I WANT TALK TO YOU ABOUT HELLO TO [00:18:31] MY BEST FRIEND PORT COMMISSIONER [00:18:36] [foreign language 00:18:40] [00:18:40] FASCIST MAFIA. [00:18:43] SO FIRST I WANT TO SPEAK ABOUT SOMETHING [00:18:46] LAST MEETING HERE. FOR MY UNDERSTANDING, [00:18:48] I SPEAK INTO HOW SEATTLE CONNECT TO 100:18:501 PORT. AND YOU TOLD ME IT'S NO CONNECTION [00:18:53] BETWEEN PORT AND SEATTLE. SO TWO WEEKS [00:18:56] AGO, THREE COMMISSIONER GO TO SEATTLE [00:18:59] MEETING AND ASK FOR SEATTLE SOMETHING [00:19:02] WHAT IS VERY IMPORTANT FOR PORT. THREE [00:19:05] WHAT IS THIS TALKING? THEY'RE STOCKING. [00:19:07] SO YOU BY DEFINITION LOW LIFE, LOW CLASS [00:19:09] PEOPLE IS EXACTLY WHAT AS I TOLD YOU [00:19:12] MANY TIME AGO ABOUT THIS. YEAH, GOOD [00:19:15] EVIDENCE IT'S NUMBER ONE. NUMBER TWO I [00:19:19] SEE THIS BLACK BABY HERE. YOU KNOW WHAT [00:19:21] HAS BEEN FOR A VERY LONG TIME. ALEX, [00:19:22] WOULD YOU PLEASE STATE YOUR TOPIC [00:19:24] RELATED TO I TOLD YOU. SECOND, I WILL [00:19:27] SPEAK ABOUT THIS PROBLEM. WHAT IS WE [00:19:30] HAVE WITH THIS BLACK COMMUNITY? COULD [00:19:32] YOU COME? THIS DOES NOT RELATE TO PORT [00:19:35] BUSINESS. WHAT IS MEAN BY THESE PEOPLE [00:19:38] HERE? I NEED YOU TO ADDRESS AN AGENDA. [00:19:40] NO, THIS EXACTLY WHAT IS I'M TALKING [00:19:43] I WON'T TALKING ABOUT PROBLEM. WHAT DOES [00:19:45] WE HAVE? THIS IS BLACK COMMUNITY. YOU [00:19:47] KNOW WHAT IS WE HAVE ITEMS. IT'S NOT [00:19:50] ABOUT ITEM. DON'T INTERRUPT ME. DON'T BE [00:19:53] TOO SMART, WE ALSO HAVE NO. DON'T BE TOO [00:19:56] SMART. DON'T BE TOO SMART. I'M JUST [00:19:59] ASKING FOR YOU TO MAINTAIN FAIRNESS. [00:20:01] EXACTLY. YOU INTERRUPT ME. TOTALLY NICE [00:20:03] TACTIC. YOU ARE REAL NAZI PIG. IT'S [00:20:06] EXACTLY WHO YOU ARE. THANK YOU FOR YOUR [00:20:08] TIME. PLEASE CALL THE [00:20:12] NEXT SPEAKER. THANK YOU. YES, OUR NEXT [00:20:14] SPEAKER IS VIRTUAL CHARLES COSTANZO. [00:20:17] CHARLES, PLEASE RESTATE YOUR NAME FOR [00:20:19] THE RECORD AND YOUR CONDUCT RELATED TO [00:20:20] THE TOPIC OF THE PORT, PLEASE. GOOD [00:20:24] AFTERNOON. MY NAME IS CHARLES COSTANZO. [00:20:27] ON BEHALF OF PUGET SOUND PILOTS, I'D [00:20:30] LIKE TO SPEAK ON BEHALF OF CRUISE [00:20:34] INDUSTRY BUSINESS FOR THE CITY OF [00:20:35] SEATTLE AND THE PACIFIC NORTHWEST [00:20:37] REGION. GENERALLY, I REPRESENT THE [00:20:39] MASTER MARINERS, LICENSED BY WASHINGTON [00:20:41] STATE, WHO SAFELY GUIDE FOREIGN FLAG [00:20:43] SHIPS INTO AND OUT OF PUGET SOUND. IT'S [00:20:46] HARD TO OVERSTATE THE ECONOMIC BENEFIT [00:20:48] OF OUR CRUISE INDUSTRY TO SEATTLE [00:20:49] GENERALLY AND OUR MARITIME INDUSTRY IN [00:20:50] PARTICULAR. WHILE THE TOURIST TRADE IS [00:20:52] OBVIOUSLY A BENEFIT TO OUR HOTELS [00:20:54] RESTAURANTS AND SHOPS, THE MARITIME [00:20:56] INDUSTRY BENEFITS AS WELL. THE INDUSTRY [00:20:58] PERFORMS ALL MANNER OF SUPPORT SERVICES [00:21:00] WHILE THESE VESSELS ARE HERE. SEATTLE'S



100:21:031 MARITIME ECONOMY IS AN INTERCONNECTED [00:21:05] WEB, AND HAVING THE CRUISE INDUSTRY [00:21:06] HELPS US LEVERAGE OUR NATURAL ADVANTAGES [00:21:08] AS A MARITIME CITY. WE ALSO RECOGNIZE [00:21:10] THE SAFETY AND ENVIRONMENTAL CHALLENGES [00:21:11] POSED BY THE CRUISE INDUSTRY. OUR PILOTS [00:21:14] ARE PROUD TO BE THE STATE'S AYES AND [00:21:15] EARS ABOARD THE VESSELS, AND WE WORK [00:21:17] ALONGSIDE THE COAST GUARD AND STATE 100:21:181 REGULATORS TO ENSURE THAT THE VESSELS [00:21:20] ARE OPERATED IN A SAFE MANNER AND ARE [00:21:22] COMPLIANT WITH AIR AND WATER QUALITY [00:21:23] REGULATIONS. WHILE WE ARE ABOARD, [00:21:26] OUR PILOTS CAN OBSERVE THE VESSEL WHILE [00:21:28] IT'S UNDERWAY, VERIFY THE PROPER CONDUCT [00:21:31] OF THE CREW, AND OBSERVE THE PROPER [00:21:32] FUNCTIONING OF ONBOARD CONTROL SYSTEMS. [00:21:34] THE PILOTAGE SYSTEM IS INTEGRAL TO [00:21:36] ENSURE THESE VESSELS TRANSIT SAFELY AND [00:21:38] UNDERSTAND OUR LOCAL RULES AND [00:21:39] STANDARDS. THE CRUISE INDUSTRY AND IS [00:21:41] IMPORTANT PARTNER FOR US IS AN IMPORTANT [00:21:43] PARTNER FOR US AND WE'RE GLAD THAT [00:21:44] THEY'RE HERE. THANK YOU VERY MUCH FOR [00:21:45] YOUR TIME. THANK YOU. [00:21:49] THANK YOU, CHARLES. OUR NEXT SPEAKER [00:21:51] FROM THE ROOM IS HEATHER WORTHLEY. [00:21:53] HEATHER, PLEASE RESTATE YOUR NAME AND [00:21:56] YOUR TOPIC RELATED TO THE CONDUCT OF THE [00:21:57] PORT, PLEASE. THANK YOU. GOOD AFTERNOON, [00:22:00] COMMISSIONERS. MY NAME IS HEATHER [00:22:01] WORTHLEY, AND I'M THE EXECUTIVE DIRECTOR [00:22:03] OF PORT JOBS, A SMALL NONPROFIT THAT 100:22:061 RUNS THE AIRPORT EMPLOYMENT CENTER AT [00:22:09] SEA, ALONG WITH THE AIRPORT UNIVERSITY [00:22:12] PROGRAM. I'M HERE TODAY TO SPEAK IN [00:22:15] SUPPORT OF ELEVEN A, THE 2022 WORKFORCE [00:22:19] DEVELOPMENT ANNUAL REPORT. AND I WANT TO [00:22:21] SPECIFICALLY HIGHLIGHT THE CAREER [00:22:24] ADVANCEMENT PATHWAY PROGRAM THAT THE [00:22:27] PORT IMPLEMENTED BEGINNING THREE YEARS [00:22:29] AGO WITH AVIATION MAINTENANCE 100:22:311 TECHNOLOGY, PORT JOBS IS PRIVILEGED [00:22:35] AND IT IS OUR GREAT PLEASURE TO SUPPORT, [00:22:38] ALONG WITH PARTNER SOUTH SEATTLE [00:22:40] COLLEGE, THE AVIATION MAINTENANCE [00:22:42] TECHNOLOGY PATHWAY. WE ARE GOING TO BE [00:22:44] TEACHING THE FIFTH COHORT THIS FALL FOR [00:22:48] AIRPORT WORKERS AND COMMUNITY MEMBERS AT [00:22:51] SEATAC AIRPORT. AND WE ARE STARTING TO [00:22:54] SEE THE FIRST GRADUATES OF THE TWO YEAR, [00:22:58] EIGHT QUARTER PROGRAM AT SOUTH SEATTLE [00:23:00] COLLEGE. PEOPLE WHO ARE JUST PASSING THE [00:23:04] AIRFRAME AND POWER PLANT CERTIFICATION, [00:23:07] FAA EXAMS AND ABLE TO TAKE THE NEXT STEP [00:23:10] IN THEIR CAREERS AT HIGHER WAGES AND [00:23:13] WITH MORE JOB OPPORTUNITY IN FRONT OF [00:23:15] THEM. I ALSO WANT TO CONGRATULATE THE [00:23:17] PORT ON LAUNCHING ITS SECOND CAREER [00:23:20] PATHWAY AT THE AIRPORT, THE GROUND [00:23:24] SERVICE EQUIPMENT GSE MECHANIC [00:23:27] TECHNICIAN PATHWAY. THANK YOU FOR YOUR [00:23:29] TIME. AND I JUST WANT TO COMMEND



100:23:331 THE PORT ON THE INCREDIBLE AMOUNT OF [00:23:37] FINANCIAL AND MANY, [00:23:44] MANY YEARS OF WORKFORCE DEVELOPMENT THAT [00:23:48] IS CULMINATING NOW WITH THIS CAREER [00:23:51] ADVANCEMENT PATHWAY PROGRAM. IT'S NOT [00:23:53] ENOUGH FOR PEOPLE TO GET JOBS AT THE [00:23:55] AIRPORT, EVEN THOUGH IT IS THE HIGHEST [00:23:58] MINIMUM WAGE IN THE UNITED STATES. [00:24:01] PEOPLE NEED TO BE ABLE TO ADVANCE IN 100:24:031 THEIR CAREERS. AND WITH THIS PROGRAM. [00:24:05] IT'S HAPPENING AND THERE'S GOING TO BE [00:24:07] MORE OF IT NEXT YEAR AND A THIRD PATHWAY [00:24:11] TO COME, WHICH WE'RE HOPING MIGHT BE [00:24:14] AIRLINE PILOTS. SO THANK YOU AND [00:24:18] KEEP UP THE GOOD WORK. THANK YOU, [00:24:20] HEATHER. [00:24:25] WE REALLY ARE HAVING TIMER ISSUES TODAY. [00:24:28] THANK YOU FOR THE GRACE. APPRECIATE [00:24:29] THAT. OUR NEXT SPEAKER IS VIRTUAL ROBERT [00:24:33] BROWN. ROBERT, IF YOU COULD PLEASE [00:24:34] RESTATE YOUR NAME FOR THE RECORD AND [00:24:36] YOUR TOPIC RELATED TO THE CONDUCT OF THE [00:24:38] PORT, PLEASE. GREAT. THANK YOU. [00:24:41] YEAH. MY NAME IS ROBERT BROWN III. I AM [00:24:43] THE EMPLOYER ENGAGEMENT PROGRAM MANAGER [00:24:45] FOR THE YOUTH MARITIME COLLABORATIVE AND [00:24:47] WASHINGTON MARITIME BLUE. AND I'M HERE [00:24:49] TO TALK ABOUT OR IN SUPPORT OF THE YOUTH [00:24:51] MARITIME CAREER LAUNCH THAT THE PORT HAS [00:24:54] RECENTLY FUNDED. FOR THE PAST TWO YEARS [00:24:58] AT WASHINGTON MARITIME BLUE, WE HAVE [00:25:00] IMPLEMENTED PROGRAMS DURING SPRING, [00:25:03] FALL, SUMMER THAT ALL WORK ON WORKFORCE [00:25:07] DEVELOPMENT IN THE MARITIME INDUSTRY FOR [00:25:09] YOUTH AGES 14 ALL THE WAY UP TO 24. [00:25:12] AND A QUESTION THAT I GET A LOT IS, I [00:25:15] REALLY LIKE THIS PROGRAM, MR. BROWN. [00:25:17] WHAT CAN I DO NEXT? AND I'M ALWAYS [00:25:20] CHALLENGED WITH LINKING SOMEONE WHO'S [00:25:23] JUST STARTED OFF IN THE MARITIME [00:25:24] INDUSTRY BUT REALLY HAS FOUND A PATHWAY [00:25:27] AVIATION AND A SENSE OF FOUNDATION TO [00:25:31] AN ACTUAL LIVING WAGE JOB. AND WHAT THE [00:25:33] YOUTH MARITIME CAREER LAUNCH HAS OPENED [00:25:36] UP IS JUST THAT, WHICH IS THE NEXT STEP [00:25:39] FOR WHAT WE NEED IN THE INDUSTRY, [00:25:42] BUT ALSO IN OUR WORKFORCE DEVELOPMENT [00:25:46] PROCESS. THIS PROCESS WILL BE A THREE [00:25:49] MONTH JOB TRAINING THAT REALLY GIVES THE [00:25:52] ASPIRATIONS TO EMPLOYERS TO HIRE ON [00:25:56] YOUTH THAT COME THROUGH THIS PROGRAM [00:25:58] AFTER ADEQUATE WORK HAS BEEN [00:26:00] ACCOMPLISHED. WITHOUT THIS PROGRAM, [00:26:04] I DON'T EXACTLY KNOW HOW TO CONNECT A [00:26:08] YOUTH THAT HAS WENT THROUGH OUR SUMMER [00:26:10] INTERNSHIP AND HAS JUST BEGINNING TO GET [00:26:13] THEIR BEARINGS TO A PERMANENT JOB. BUT [00:26:16] THIS REALLY DOES ACT AS THE GAP FILLER [00:26:20] THAT IS SO PREVALENT AND NEEDED IN THE [00:26:24] OVERALL PROCESS OF TAPPING INTO OUR [00:26:27] BIPOC COMMUNITIES AND BUILDING A PATHWAY [00:26:30] FROM ZERO EXPERIENCE ALL THE WAY UP INTO [00:26:33] A LONG TERM CAREER IN ANY PART OF THE



[00:26:35] MARITIME INDUSTRY. AND SO I JUST WANT TO
[00:26:37] THANK THE PORT FOR THEIR INVESTMENT AND
[00:26:40] KNOW THAT IT'S REALLY GOING A LONG WAY
[00:26:42] IN THE WRAPAROUND SUPPORT NEEDED TO
[00:26:45] ESTABLISH A SUPPLEMENTAL WORKFORCE. SO
[00:26:48] THANK YOU, PORT. AND OVER AND OUT.
[00:26:51] THANK YOU, ROBERT. OUR NEXT SPEAKER
[00:26:55] IS JOSHUA WALTER. JOSHUA,
[00:27:03] PLEASE GO AHEAD AND RESTATE YOUR NAME
[00:27:05] FOR THE RECORD AND YOUR TOPIC RELATED TO
[00:27:07] THE CONDUCT OF THE PORT. THANK YOU. MY
[00:27:09] NAME IS JOSHUA. WELTER TEAMSTERS. LOCAL
[00:27:11] 117. GOOD TO SEE YOU, PORT
[00:27:14] COMMISSIONERS. I'M SPEAKING TODAY ABOUT
[00:27:16] THE ORDER AROUND EXPANDING WAITING AREAS
[00:27:18] TO WORK AT THE PORT.
[00:27:21] I'M NOT HERE TO TALK ABOUT TAXI. MAYBE
[00:27:24] I'M SURPRISING EVERYBODY. ALTHOUGH I DO
[00:27:26] WANT TO SAY THAT SOME OF THE WORK THAT
[00:27:28] YOU'RE DOING HERE REALLY BUILDS OFF OF
[00:27:30] SUCCESSFUL WORK IN THE PAST, INCLUDING
[00:27:33] EVEN LOOKING BACK YEARS TO THE RESTROOM
[00:27:38] FACILITIES THAT WERE SECURED
[00:27:42] AT THE 160TH FOR THE TAXI COMMUNITY.
[00:27:46] REALLY, WE'RE EXCITED TO SUPPORT THE
[00:27:48] ORDER TODAY TO BUILD ON THE PROGRESS.
[00:27:51] AND WE KNOW THAT A LOT
[00:27:54] OF DETAILS ARE GOING TO HAVE TO BE
[00:27:55] WORKED OUT AT THE STAFF LEVEL IN TERMS
[00:27:58] OF BOTH THE ECONOMY
[00:28:01] CLASS UBER AND LYFT EXPERIENCE FOR THOSE
[00:28:05] FOLKS WHO WORK AT 160TH AND THE SPACE
[00:28:07] CONGESTION ISSUES THAT EXIST THERE,
[00:28:09] REALLY ON A NIGHTLY BASIS WHEN WE GET
[00:28:11] INTO THE PEAK TIMES, BUT ALSO FOR
[00:28:14] THE LIMOUSINE AND BLACK CAR DRIVERS THAT
[00:28:18] SERVE THE AIRPORT. AND I'M HERE WITH
[00:28:21] SOME DRIVERS FROM DRIVERS UNION
[00:28:23] AFFILIATED WITH 117 THAT
[00:28:28] WANT TO CONTINUE TO WORK WITH THE PORT
[00:28:29] ON THE DETAILS OF IMPLEMENTATION SO THAT
[00:28:31] THERE ARE REALLY EXPANDED WAITING AREAS
[00:28:35] FOR PEOPLE TO BE ABLE TO WAIT AND SERVE
[00:28:37] THE AIRPORT WHILE BEING ABLE TO
[00:28:40] GO TO THE BATHROOM, EAT, REST, PRAY,
[00:28:43] AND NOT BE IN CONSTANT CONFLICT OVER
[00:28:47] SPACE. SO APPRECIATE THE WORK AND LOOK
[00:28:50] FORWARD TO WORKING TOGETHER WITH THE
[00:28:52] STAFF TO MAKE THE DETAILS RIGHT. SO
[00:28:54] THANK YOU SO MUCH. THANK YOU JOSHUA.
[00:28:58] OUR NEXT SPEAKER IS DESHELN AZRAT.
[00:29:02] DESELIN, THANK YOU. PLEASE RESTATE YOUR
[00:29:06] NAME FOR THE RECORD PROBABLY FAR BETTER
[00:29:07] THAN I DID AND YOUR TOPIC RELATED TO THE
[00:29:10] CONDUCT OF THE PORT. THANK YOU. GOOD
[00:29:12] AFTERNOON COMMISSIONER AND EVERYONE. MY
[00:29:15] NAME IS DESALIN ASRAD SUV DRIVER OVER
[00:29:18] AND LIFT AND DRIVERS UNION
[00:29:21] MEMBER. SO OUR TOPIC TODAY IS ABOUT
[00:29:24] AIRPORT WAITING AREA. WE HAVE AN ISSUE
[00:29:27] ALREADY JOSHUA STARTED AND WE HAVE AN
[00:29:29] ISSUE WITH WAITING AREA. WE HAVE A VERY
[00:29:32] SHRINK AREA TO WAIT. WE USED TO HAVE A



[00:29:34]	LITTLE BIT WIDER AREA BEFORE COVID BUT
	AFTER COVID OVERSHRINGS THAT AREA AND
	THEY TOOK ONE OF OUR WAITING AREA
	PARKING SPOTS. SO WE HAVE AN ISSUE WITH
	SOME PUBLIC COMMUNITIES
	LIKE GAS STATIONS AND HOTEL AREAS. WE
	HAVE A CONFLICT ON PARKING OVER THERE
	AND WAITING FOR OUR RIDERS. SO WE ARE
[00:30:01]	ASKING IF UBER GIVE US BACK THAT JOE
[00:30:04]	FENCE AREA A LITTLE BIT WIDER THAT WOULD
[00:30:07]	BE GOOD AND I WOULD LIKE TO SAY THANK
[00:30:09]	YOU FOR THE COMMISSIONER CHO SUPPORTING
[00:30:11]	US.
[00:30:15]	OUR NEXT SPEAKER IS KADIR THARA.
	KADIR, IF YOU WOULD GO AHEAD AND RESTATE
	YOUR NAME FOR THE RECORD AND YOUR TOPIC
	RELATED TO THE CONDUCT OF THE PORT
	PLEASE. HELLO EVERYONE, MY NAME IS KADRA
	SRIRAJ, I'M WORKING LIMOJING CAREER
	IN SEATTLE AND AROUND MY
	QUESTION IS BEFORE THAT I LIKE TO SAY
	THANK YOU FOR PORT COMMISSIONERS AND
	REST OF YOU AND THEN MY QUESTION IS THE
	SAME THING AS YOU MENTIONED IS MY
	BROTHER SHAW AND OTHERS TESALE SAME
	THING. WE NEED THE AIRPORT AREA TO HAVE
	EXPAND LOCATION BECAUSE WE NEED MORE
	ACCESS AS LIMOSINE DRIVERS, WE NEED
	TO HAVE FOR PASSENGERS CLEAN
	EVERYTHING SO THE DRIVERS MOST WAITING
	AREA FOR HOURS, 6 HOURS IN THE CAR,
[00:31:14]	ESPECIALLY WHEN IT'S SLOW, IT'S REALLY
[00:31:16]	HARD FOR DRIVERS EVEN FOR HEALTHY IT'S
[00:31:19]	NOT NECESSARY TO WAIT IN THE CAR. IT'S
[00:31:23]	COLD WINTERTIME IN SUMMERTIME IN THE CAR
[00:31:25]	IS WASTING GAS AND THE SYMPTOMS WINTER
[00:31:27]	IS VERY COLD SO THIS IS NOT RIGHT
[00:31:31]	FOR US. SO WE NEED TO EXPAND AT LEAST
[00:31:33]	PEOPLE, THEY CAN USE BATHROOM
	EVERYWHERE. AS MY BROTHER THEY MENTIONED
	IT FOR THESE REASONS. PLEASE, WE JUST
	NEED TO SOLVE OUR QUESTION REALLY.
	THANK YOU.
	THANK YOU KELLY. THANK YOU. AND OUR NEXT
	SPEAKER IS AHMED MOHAMMED.
	AHMED, IF YOU WOULD GO AHEAD AND REPEAT
	YOUR NAME AND YOUR TOPIC RELATED TO THE
	CONDUCT OF THE PORT PLEASE. HI,
	MY NAME IS AHMED MOHAMMED, I'M A UNION
	MEMBER AND ALSO UBER AND LYFT DRIVER.
	FIRST OF ALL, I WOULD LIKE TO THANK ALL
	THE COMMISSIONER AND ALL THE HARD WORK
	THAT YOU GUYS ARE DOING AND WE REALLY
	APPRECIATE YOU.
	MOST IMPORTANT THING A LOT OF THE
	DRIVERS ARE AND OUR
	TOPIC USUALLY IS BASED ON WHERE THE
	WAITING LOT AND EXPANSION OF BATHROOMS.
	AND LIKE A LOT OF MY BROTHER SAYS THAT
	NOT JUST THE BATHROOM ITSELF, BUT A WAY
	THAT WE CAN HAVE A CLEAN AREA SO WE CAN
	WARM UP OUR FOOD OR JUST FIND A WAY TO
[00:32:49]	PRAY. BECAUSE A LOT OF THE TIME PRAYING



	AND AS MY FAITH REQUIRED
	THAT I HAVE TO PRAY FIVE TIMES A DAY,
[00:32:59]	FOR ME TO FIND CLEAN BATHROOM IS A VERY
[00:33:02]	IMPORTANT THING. SO FOR ME TO GO INTO
[00:33:04]	THOSE HONEY POCKETS, IT'S A LOT MORE
[00:33:08]	HARDER FOR YOU TO AND THEN GO AND PRAY
[00:33:11]	AND FACE GOD SO YOU CAN DO YOUR RITUALS.
[00:33:17]	AND WITH THAT I DEFINITELY APPRECIATE
[00:33:23]	THE FACT THAT YOU GUYS ARE DOING ALL THE
[00:33:25]	HARD WORK AND YOU GUYS ARE PUTTING ALL
	THIS AGENDA TO
[00:33:31]	FOCUS ON ALL THOSE THINGS AND WE REALLY
	APPRECIATE YOU. IF ANYBODY DOESN'T COME
	TO YOU AND TELL YOU THAT DEEP DOWN OUR
	HEART WE TELL YOU EVERY DAY THAT WE
	APPRECIATE YOU GUYS. THANK YOU VERY
	MUCH. THANK YOU AHMED.
	AND THEN OUR LAST SPEAKER THAT WE HAVE
	SIGNED UP TODAY IS FACIL TIKA.
	FACIL, IF YOU COULD RESTATE YOUR NAME
	FOR THE RECORD AND YOUR TOPIC RELATED TO
	THE CONDUCT OF THE PORT PLEASE. SURE.
	THANK YOU. MY NAME IS PASIL TEKA, I AM
	ONE OF THE DRIVER UNIONS MEMBER. MY
	TOPICS ARE TOWN CAR DRIVERS ISSUES AND
	PROBLEMS. FIRST OF ALL, FIRST I'D LIKE
	TO SAY THANK YOU FOR GIVING US THIS
	OPPORTUNITY TO COME AND HAVE A MEETING
	WITH YOU GUYS. THE LAST TIME AS A
	DRIVERS UNION AND DRIVERS CAME MEETING
	WITH YOU GUYS WAS FOUR YEARS AGO AND WE
	GOT PROMISED MORE TIME TO MEET WITH YOU
[00:34:27]	GUYS. BUT THAT DID NOT HAPPEN. I HOPE
	THAT SHOULD BE CHANGED AND WE GET TO
[00:34:32]	HAVE MORE MEETINGS WITH YOU GUYS FOR
[00:34:35]	MUTUAL AND FOR OUR PROBLEMS
[00:34:38]	AND ISSUES TO DISCUSS.
	LIKE I SAID, WE LIKE TO ATTEND MORE
[00:34:45]	MEETINGS TO EXPLAIN WHAT'S OUR PROBLEMS
[00:34:49]	AND ISSUES ALSO WITH
[00:34:52]	THE DRIVER UNIONS. WE WANT YOU TO PUT
[00:34:56]	OUR ISSUES ON YOUR AGENDA BEFORE
[00:34:59]	WE COME IN HERE. AND ON YOUR AGENDA
[00:35:01]	TODAY, WE ONLY HAVE ONE THINGS, ONE
[00:35:04]	ITEMS. WE DO HAVE A LOT OF ITEMS WE NEED
	TO TALK. ABOUT IT AND NEED TO BE SOLVED.
	AS DRIVERS, WE'VE BEEN HAVING A LOT OF
	ISSUES WITH THE PORT AND WITH THE CITY
	AND WITH UBER AND LYFT AS WELL. SO WE
	ARE MORE CONCERNING WITH YOU GUYS. I'M
	JUST GOING TO MENTION ONE OF THE
	PROBLEMS SINCE THE DRIVERS ASKED ME TO
	ASK. ONE OF THE BIGGEST PROBLEM IS THE
	AIRPORT STICKER PRICE. THE AIRPORT
	STICKER PRICE WAS \$435
	A YEAR AGO. NOW YOU CHARGING
	US \$750. THAT'S \$315
	RAISE IN ONE YEAR. AS YOU ALL KNOW, THE
	ECONOMY IS BAD. OUR BUSINESS HAS GONE
	DOWN, AND I DON'T SEE WHY. THE PORT OF
	SEATTLE RAISED \$315 IN LESS THAN IN
	A YEAR. AND AT LEAST IT SHOULD HAVE BEEN
[00:35:56]	A FEW DOLLARS. IT SHOULD NOT HAVE BEEN,



100:35:571 AS A MATTER OF FACT, BECAUSE WE ARE [00:35:59] SMALL BUSINESS OWNERS. WE'RE TRYING TO [00:36:01] RUN OUR BUSINESS. THE PORT IS A BIGGER [00:36:03] ENTITY, AND NOW THEY'RE MAKING MORE [00:36:05] MONEY THAN EVER BEEN BEFORE WITH A LOT [00:36:08] OF CRUISE SHIP COMING IN. BUT WE ARE [00:36:11] GETTING CHARGED MORE WITH THE STICKERS. [00:36:13] AND ALSO, I LIKE TO SAY THANK YOU FOR [00:36:16] THE FUTURE. WE HAVE SO MANY OF THEM. 100:36:181 ISSUES WE LIKE TO PRESENT TO YOU GUYS [00:36:20] WITH THE READING AND TO HAVE IT ON YOUR [00:36:22] AGENDA. THANK YOU. THANK YOU, FUSSY, [00:36:26] BECAUSE, COMMISSIONER, YOU'RE OUT OF [00:36:29] ORDER, AND WE WILL ASK YOU TO BE REMOVED [00:36:32] IF YOU DO IT AGAIN. [00:36:37] CLERK HART, CAN YOU GIVE US A SUMMARY OF [00:36:39] ANY WRITTEN COMMENTS, PLEASE? I CAN. [00:36:41] THANK YOU. MADAM VICE PRESIDENT, WE [00:36:42] ACTUALLY HAVE NOT RECEIVED ANY WRITTEN [00:36:44] COMMENTS FOR THE MEETING TODAY. THANK [00:36:45] YOU VERY MUCH. AND THAT CONCLUDES PUBLIC [00:36:49] TESTIMONY. THANK YOU SO MUCH TO EVERYONE [00:36:51] WHO CAME TO JOIN US TODAY. WE'VE HEARD [00:36:53] YOU. UNLESS THERE'S ANYONE ELSE WHO [00:36:56] HASN'T SIGNED UP FOR PUBLIC COMMENT, [00:36:57] I'D LIKE TO ADDRESS THE COMMISSION. [00:37:00] GOING ONCE, GOING TWICE. SO, [00:37:03] MOVING FORWARD, ITEMS ON THE CONSENT [00:37:05] AGENDA ARE CONSIDERED ROUTINE AND WILL [00:37:07] BE ADOPTED BY ONE MOTION. ITEMS REMOVED [00:37:10] FROM THE CONSENT AGENDA WILL BE [00:37:11] CONSIDERED SEPARATELY IMMEDIATELY AFTER [00:37:13] AVIATION OF THE REMAINING CONSENT AGENDA 100:37:151 ITEMS. AT THIS TIME. THE CHAIR WILL [00:37:18] ENTERTAIN A MOTION TO APPROVE THE [00:37:20] CONSENT AGENDA COVERING ITEMS A EIGHT [00:37:23] A EIGHT B EIGHT C [00:37:36] MOVED. THE MOTION HAS BEEN MADE. [00:37:40] AND SECONDED. COMMISSIONERS, PLEASE SAY [00:37:43] AYE OR NAY WHEN YOUR NAME IS CALLED. [00:37:48] OBVIOUSLY, I MISSED MY THOUGHT. OKAY. [00:37:51] BEGINNING WITH COMMISSIONER CALKINS? [00:37:53] AYE, THANK YOU, COMMISSIONER FELLEMAN. [00:37:55] AYE. THANK YOU. COMMISSIONER MOHAMMED [00:37:57] AYE. THANK YOU. COMMISSIONER HASEGAWA. [00:37:59] AYE. THANK YOU, FOUR AYES. ZERO NAYS FOR [00:38:02] THIS ITEM. THANK YOU VERY MUCH. THE [00:38:04] MOTION PASSES. [00:38:08] OKAY, FOLKS, [00:38:11] MOVING ON IN THE AGENDA, WE HAVE TWO [00:38:15] NEW BUSINESS ITEMS TODAY. CLERK HART, [00:38:18] PLEASE READ THE FIRST ITEM INTO THE [00:38:19] RECORD AND EXECUTIVE DIRECTOR METRUCK [00:38:21] WILL THEN INTRODUCE THE ITEM. THANK YOU. [00:38:22] THIS IS AGENDA ITEM TEN, A. ORDER NUMBER [00:38:25] 2023 EIGHT, AN ORDER TO PILOT [00:38:28] A PROGRAM WITH TRANSPORTATION NETWORK [00:38:30] COMPANIES THAT ALLOWS DRIVERS TO ENTER [00:38:32] THE QUEUE TO PICK UP CUSTOMERS AT SEA [00:38:35] NEAR THE AIRPORT, AND TO DELIVER A [00:38:37] DESIGN FOR THE CONSTRUCTION OF A [00:38:38] SHELTERED AREA AT THE SOUTH 160TH LOT IN [00:38:41] SEATAC.



100:38:461 COMMISSIONERS. THE CURRENT 160TH [00:38:49] LOT PROVIDES QUEUING SPACE FOR [00:38:50] TRANSPORTATION NETWORK COMPANY DRIVERS [00:38:53] WAITING FOR PASSENGER PICKUPS. HOWEVER, [00:38:55] THE LOT LACKS SOME AMENITIES, INCLUDING [00:38:57] SUFFICIENT RESTROOM AND RESTING AREA [00:38:59] FACILITIES. THIS ORDER WILL DIRECT THE [00:39:01] AIRPORT STAFF TO WORK WITH THE TNC [00:39:03] COMPANIES, DRIVERS AND THE SURROUNDING 100:39:051 COMMUNITIES TO PILOT A PROGRAM IN WHICH [00:39:07] THE DRIVERS CAN FURTHER AFIELD ACCESSING [00:39:10] EXISTING COMMUNITY AMENITIES WITHOUT [00:39:11] LOSING THEIR PLACE IN LINE. WE LOOK [00:39:13] FORWARD TO LEARNING THE RESULTS OF THIS [00:39:15] PILOT, WHICH WILL HELP SHAPE OUR [00:39:17] ULTIMATE DECISION MAKING ABOUT THE [00:39:18] FUTURE INVESTMENTS IN THE 160TH LOT [00:39:20] INFRASTRUCTURE. SO THE PRESENTER IS [00:39:23] AARON PRITCHARD, THE COMMISSIONER CHIEF [00:39:25] OF STAFF. AARON, THANK YOU. EXECUTIVE [00:39:28] DIRECTOR METRUCK AND COMMISSIONERS. [00:39:31] EXECUTIVE DIRECTOR METRUCK COVERED A LOT [00:39:33] OF THE IMPORTANT ELEMENTS OF THIS ORDER. [00:39:36] I JUST WANT TO NOTE A COUPLE OF THINGS. [00:39:38] ONE IS THAT THIS HAS BEEN A PRIORITY FOR [00:39:39] COMMISSIONER MOHAMMED IN PARTICULAR, [00:39:41] SINCE I THINK, THE DAY SHE ARRIVED. AND 100:39:431 SO WE'VE HAD A LOT OF CONVERSATIONS WITH [00:39:45] DRIVERS, WITH TNC COMPANIES, WITH THE [00:39:49] EXECUTIVE DIRECTOR AND WITH LANCE LITTLE [00:39:51] TO REALLY TRY AND WITH THE ENTIRE GROUND [00:39:53] TRANSPORTATION TEAM. WE'VE TOURED THE [00:39:55] LOT MAYBE TWO OR THREE TIMES WITH 100:39:571 DIFFERENT COMMISSIONER, SEEN THE [00:39:59] OPERATIONS AND WE'VE SEEN NEWS ARTICLES [00:40:02] ABOUT THIS. SO IT IS A VERY HIGH [00:40:04] PRIORITY ITEM FOR THE COMMISSIONER. AND [00:40:07] I AM PLEASED TO SEE THAT SHE HAS WORKED [00:40:09] US INTO A POSITION WHERE WE HAVE LARGELY [00:40:11] AN AGREEMENT ABOUT HOW WE CAN PROCEED. [00:40:13] SO I THINK WITH THAT, I WILL GO AHEAD [00:40:15] AND JUST TURN IT OVER TO COMMISSIONER 100:40:171 MOHAMMED AND OVER THROUGH THE CHAIR AND [00:40:20] GO FROM THERE. THANK YOU, COMMISSIONER [00:40:22] MOHAMED, [00:40:26] THANK YOU, COMMISSION VICE PRESIDENT [00:40:28] HASAGAWA FOR THE TIME, [00:40:31] AND THIS ORDER IS PRETTY SIMPLE. [00:40:35] IT IS INTENDED TO HELP MEET THE BASIC [00:40:38] NEEDS OF DRIVERS. WE'VE HEARD LOUD AND [00:40:41] CLEAR FROM THE DRIVER COMMUNITY THE [00:40:44] ISSUES THAT THEY'RE FACING. AND WHEN [00:40:48] YOU GO TO THAT LOT ON THE 160TH LOT, [00:40:51] THE DRIVERS ARE REALLY CONFINED INTO [00:40:53] THAT SPACE. AND A LOT OF THE TIMES WHEN [00:40:56] YOU'RE WANTING TO TAKE A BREAK OUTSIDE [00:40:58] OF THAT SPACE, YOU'RE NOT ABLE TO, IF [00:41:00] YOU WANT TO STAY IN THE QUEUE. AND I [00:41:03] THINK IT'S VERY IMPORTANT, AND I BELIEVE [00:41:05] MY COLLEAGUES DO AS WELL, THAT THEY [00:41:07] SHOULD BE GIVEN AN ALTERNATIVE TO [00:41:11] BE ABLE TO, ONE, GO TAKE A BREAK [00:41:13] SOMEWHERE ELSE IF THEY WANT TO, TO GO



[00:41:15] ACCESS RESTROOMS, PLACES TO EAT, PLACES
[00:41:18] OF WORSHIP, AVIATION AND SO FORTH. IF
[00:41:20] NOT, IT WILL REQUIRE US AS A COMMISSION
[00:41:23] TO BUILD SOME OF THAT ON THE FACILITY,
[00:41:25] ON THE 160TH PARKING LOT. AND I THINK
[00:41:28] THAT IS THE MORE EXPENSIVE OPTION. AND
[00:41:30] WHILE TODAY WE DON'T HAVE A SPECIFIC
[00:41:32] SOLUTION, I DON'T WANT TO POINT TO ONE
[00:41:35] PARTICULAR DECISION FOR US TO SAY THIS
[00:41:37] IS THE PATHWAY THAT WE SHOULD GO DOWN,
[00:41:39] BUT REALLY OUR COMMON AND SHARED GOAL
[00:41:43] IS TO MAKING SURE THAT WE HAVE GOOD
[00:41:45] WORKING CONDITIONS FOR DRIVERS, THAT WE
[00:41:48] ARE PROVIDING BASIC AMENITIES SO THAT
[00:41:50] THEY CAN DO THE IMPORTANT JOB THAT THEY
[00:41:53] DO. THE TNC DRIVERS APPROXIMATELY
[00:41:57] BRING 4 MILLION PICKUPS AND DROP OFFS
[00:41:59] PER YEAR, GENERATING OVER \$20 MILLION
[00:42:04] IN REVENUES FOR US. AND SO THEY ARE AN
[00:42:07] IMPORTANT PART OF OUR ECOSYSTEM. AND SO
[00:42:09] WE HAVE TO ENSURE THAT WE ARE MEETING
[00:42:11] THEIR NEEDS AND THAT THEY CONTINUE TO DO
[00:42:13] THIS IMPORTANT SERVICE FOR OUR
[00:42:16] CUSTOMERS. AND IT'S TIME THAT WE FIND
[00:42:19] SOLUTIONS. AND I THINK I ALSO WANT TO
[00:42:21] JUST POINT TO WHILE THE CITIES NEAR
[00:42:25] THAT 160TH PARKING LOT HAVE EXPERIENCED
[00:42:28] CHALLENGES BY HAVING THE TNC DRIVERS
[00:42:31] DRIVING WITHIN THEIR COMMUNITIES,
[00:42:33] PARKING IN THE CITIES, I DO THINK THAT
[00:42:36] THERE ARE A LOT OF COUNCIL MEMBERS IN
[00:42:38] THE NEARBY CITIES WHO ARE REALLY
[00:42:40] WELCOMING ALTERNATIVES AND LOOKING
[00:42:43] AT EXPANDING THAT GEOFENCE SO THAT IT
[00:42:46] DOES GO INTO THEIR CITIES. AND WE'VE
[00:42:48] BEEN IN COMMUNICATION WITH THOSE CITIES
[00:42:50] AS WELL. OUR CHIEF OF STAFF, AARON
[00:42:53] PRITCHARD, HAS BEEN IN COMMUNICATION
[00:42:54] WITH A NUMBER OF THE COUNCIL MEMBERS. I
[00:42:56] HAVE BEEN AS WELL. AND YEAH, WE'VE MET
[00:42:59] WITH THE TNC DRIVERS A NUMBER OF TIME.
[00:43:02] WE'VE MET WITH UBER AND LYFT. WE'VE HELD
[00:43:04] LISTENING SESSIONS IN COLLABORATION WITH
[00:43:08] ALL OF THEM TO HELP ADDRESS SOME OF THE
[00:43:09] ISSUES. I SERVE ON THE AVIATION
[00:43:13] COMMITTEE AND I SERVED ON THAT COMMITTEE
[00:43:15] WITH COMMISSIONER CHO LAST YEAR, AND HE
[00:43:16] DID A LOT OF WORK ON THAT. AND NOW I
[00:43:18] SERVE ON THAT COMMITTEE WITH
[00:43:19] COMMISSIONER RYAN CALKINS. SO WE'RE
[00:43:21] TACKLING THIS GROUND TRANSPORTATION
[00:43:22] ISSUE. I JUST WANT TO POINT, MAKE NOTE
[00:43:25] THAT IT IS REALLY, REALLY CHALLENGING.
[00:43:27] THERE'S A NUMBER OF ISSUES THAT WE
[00:43:29] WRESTLE WITH ON THAT COMMITTEE, AND SO
[00:43:31] THE ANSWERS ARE NOT ALWAYS CLEAR. AND
[00:43:33] WE'VE BEEN WORKING ON THIS ISSUE FOR
[00:43:35] ABOUT A YEAR NOW, AND SO WE'RE NOW
[00:43:39] FINDING A WAY TO MOVE FORWARD. AND SO I
[00:43:41] JUST WANT TO RECOGNIZE THAT THERE IS A
[00:43:43] LOT OF CHALLENGES THERE. AND I JUST WANT
INDIAZIMALTO CIVE A HITCE CHOLIT OLIT TO OLID DODT
[00:43:44] TO GIVE A HUGE SHOUT OUT TO OUR PORT [00:43:47] STAFF, THE AVIATION TEAM WHO WORK AROUND



[00:43:50] THE CLOCK ON GROUND TRANSPORTATION. AND
[00:43:52] WE AS COMMISSIONER BRING THESE REALLY
[00:43:54] BIG IDEAS SOMETIMES. AND WHEN YOU THINK
[00:43:56] ABOUT HOW DOES THAT ACTUALLY WORK FROM
[00:43:58] THE GROUND, IT IS NOT ALWAYS EASY. AND
[00:44:01] SO I JUST WANT TO ACKNOWLEDGE THAT AND
[00:44:05] EXPRESS GRATITUDE FOR THE WORK THAT THEY
[00:44:07] DO EVERY DAY. AND THANK YOU ALL FOR
[00:44:08] BEING HERE TODAY AND I'M LOOKING FORWARD
[00:44:10] TO THIS ORDER PASSING AND FOR US TO GET
[00:44:13] TO A RESOLUTION. THANK YOU SO MUCH,
[00:44:15] COMMISSIONER MOHAMED. AND THANK YOU SO
•
[00:44:17] MUCH, CHIEF OF STAFF AARON PRITCHARD.
[00:44:18] ARE THERE ANY QUESTIONS FROM MY
[00:44:20] COLLEAGUES? COMMISSIONER FELLEMAN, I'D
[00:44:24] LIKE TO JUST PERSONALLY GIVE YOU A GREAT
[00:44:26] THANKS FOR ADDRESSING THIS CHALLENGE.
[00:44:28] AND I ALSO WANT TO GIVE THANKS TO THE
[00:44:31] DRIVERS FOR SHOWING UP, BUT ALSO THEIR
[00:44:32] REPRESENTATIVES. AS SOON AS I GOT TO THE
[00:44:35] PORT, I BECAME AWARE OF SOMETHING I
[00:44:36] WOULD HAVE NO IDEA ABOUT, THE SQUALOR
[00:44:39] THAT WAS THE BATHROOMS THAT THEY WERE
[00:44:41] TOLD IT'S JUST FINE. AND SO WITHOUT
[00:44:44] KNOWING, UNLESS THESE PROBLEMS ARE
[00:44:46] BROUGHT TO US, WE DON'T KNOW WHAT WE
[00:44:48] DON'T KNOW. AND SO I THANK YOU FOR
[00:44:49] BRINGING IT TO OUR ATTENTION. AND THESE
[00:44:51] THINGS ARE CHALLENGING, AS YOU POINT
[00:44:53] OUT, BUT I REALLY APPRECIATE YOU TAKING
[00:44:54] ON THIS CHALLENGE AND THE FACT THAT
[00:44:56] FOLKS BRING IT TO OUR ATTENTION. SO IF
•
[00:44:58] WE'RE GOING TO BE REPRESENTATIVE, WE
[00:45:00] NEED TO KNOW WHAT TO REPRESENT. THANK
[00:45:02] YOU. COMMISSIONER CALKINS.
[00:45:07] I LIKE THE IDEA THAT THIS IS A PILOT
[00:45:09] TOO, BECAUSE AS COMMISSIONER MOHAMMED
[00:45:12] WAS REFERRING TO, OFTENTIMES THE TACTICS
[00:45:16] OR POLICIES WE USE TO TRY TO ADDRESS
[00:45:18] ISSUES TURN OUT TO BE COUNTERINTUITIVE
[00:45:20] AND SO THERE CAN BE UNINTENDED
[00:45:22] CONSEQUENCES. SO I THINK IT'S GOOD THAT
[00:45:24] WE'RE GOING TO TAKE A LOOK AT IT FOR A
[00:45:25] YEAR. IT SOUNDS TO ME LIKE PRIMARILY A
[00:45:27] TECHNICAL FIX, WHICH SHOULD, KNOCK ON
[00:45:31] WOOD, BE RELATIVELY SIMPLE. AND IT'S
[00:45:33] JUST COMMON SENSE TO EXPAND THESE
[00:45:35] BOUNDARIES IS A REQUEST THAT I THINK
[00:45:38] WILL BE MUTUALLY ADVANTAGEOUS. SO I'M
[00:45:40] CERTAINLY SUPPORTIVE. I'LL JUST ADD THAT
[00:45:45] I CONCUR. I THINK IT'S BOTH COMMON SENSE
[00:45:48] AND A VERY REASONABLE PATH FORWARD.
[00:45:51] AND I'D JUST LIKE TO ACKNOWLEDGE
[00:45:53] COMMISSIONER MOHAMMED FOR HER
[00:45:54] CHAMPIONSHIP ON THIS ISSUE FROM DAY ONE
[00:45:57] IN PARTICULAR. IT'S NOT JUST WHAT YOU
[00:45:58] DO, BUT IT'S HOW YOU DO IT IN
[00:46:00] COLLABORATION WITH THE TEAMSTERS AND THE
[00:46:02] DRIVERS. WITH SO MUCH AT STAKE AND THE
[00:46:04] MEMBERS OF THE PUBLIC WHO CONTINUE TO
[00:46:06] SHOW A WEIGH IN AND MAKE SURE THAT WE'RE
[00:46:07] EDUCATED ON THE ISSUES, THAT WE CAN BE
[00:46:09] RESPONSIVE SO THAT WE CAN MAKE SURE THAT



[00:46:11] WE'RE GETTING TO A SOLUTION THAT
[00:46:13] ACTUALLY WORKS. SO THERE'S MORE WORK
[00:46:15] AHEAD. THANK YOU SO MUCH AND I LOOK
[00:46:17] FORWARD TO SUPPORTING THIS WITH THAT.
[00:46:20] WITH NO FURTHER QUESTIONS OR COMMENTS ON
[00:46:22] THIS ITEM, IS THERE A MOTION TO APPROVE?
[00:46:26] SO MOVED. AND A SECOND. SECOND. THE
[00:46:28] MOTION'S BEEN MADE AND SECONDED.
[00:46:29] CLERK HART, PLEASE CALL THE ROLL FOR THE
[00:46:31] VOTE. THANK YOU. BEGINNING WITH
[00:46:32] COMMISSIONER MOHAMMED. AYE. THANK YOU.
[00:46:35] COMMISSIONER CALKINS. AYE. THANK YOU.
[00:46:37] COMMISSIONER FELLEMAN. AYE. THANK YOU.
[00:46:40] AND COMMISSIONER HASEGAWA. AYE. THANK
[00:46:42] YOU. FOUR AYES, ZERO NAYS FOR THIS ITEM.
[00:46:44] VERY GOOD. THANK YOU VERY MUCH. AND THE
[00:46:46] MOTION PASSES.
[00:46:51] MOVING FORWARD. CLERK HART, PLEASE READ
[00:46:54] THE NEXT ITEM INTO THE RECORD.
[00:46:55] EXECUTIVE DIRECTOR METRUCK WILL THEN
[00:46:57] INTRODUCE IT. THANK YOU. THIS IS AGENDA
[00:46:59] ITEM TEN B, AUTHORIZATION FOR THE
[00:47:02] EXECUTIVE DIRECTOR TO APPROVE ADDITIONAL
[00:47:04] FUNDING IN THE AMOUNT OF \$6 MILLION FOR
[00:47:06] CONSTRUCTION OF THE PIER 66 CRUISE SHORE
[00:47:09] POWER PROJECT AND TO AWARD AND EXECUTE A
[00:47:11] CONTRACT WITH THE LOWEST RESPONSIBLE
[00:47:13] BIDDER AND TO ENTER INTO ALL FINAL
[00:47:15] AGREEMENTS TO SUPPORT THE PROJECT,
[00:47:17] INCLUDING AGREEMENTS WITH TRIBES
[00:47:21] COMMISSIONERS. AS YOU KNOW, PROVIDING
[00:47:23] SHORE POWER TO PIER 66 CRUISE TERMINAL
[00:47:26] IS ESSENTIAL TO OUR ENVIRONMENTAL AND
[00:47:27] SUSTAINABILITY GOALS FOR OUR CRUISE
[00:47:29] BUSINESS. UPON COMPLETION, THIS PROJECT
[00:47:31] WILL REDUCE CARBON EMISSIONS AND OTHER
[00:47:33] AIR PARTICULATES FROM CRUISE SHIPS AT
[00:47:35] BERTH AND RESULT IN ALL THREE PORT
[00:47:38] CRUISE BURSTS BEING SHORE POWERED
[00:47:40] ACCESSIBLE. THIS WILL BE THE FIRST PORT
[00:47:42] IN THE WORLD TO HAVE AT LEAST FOR A
[00:47:45] PERIOD OF TIME, WILL BE THE FIRST PORT
[00:47:47] IN THE WORLD TO HAVE THREE CRUISE SHIP
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK [00:47:52] FORWARD TO THIS PROJECT BEING UP AND
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK [00:47:52] FORWARD TO THIS PROJECT BEING UP AND
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK [00:47:52] FORWARD TO THIS PROJECT BEING UP AND [00:47:54] RUNNING DURING THE 2024 CRUISE SEASON.
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK [00:47:52] FORWARD TO THIS PROJECT BEING UP AND [00:47:54] RUNNING DURING THE 2024 CRUISE SEASON. [00:47:57] HOWEVER, IN ORDER TO MEET THAT TIMELINE,
[00:47:49] TERMINAL ONSHORE CAPABLE BERTHS. WE LOOK [00:47:52] FORWARD TO THIS PROJECT BEING UP AND [00:47:54] RUNNING DURING THE 2024 CRUISE SEASON. [00:47:57] HOWEVER, IN ORDER TO MEET THAT TIMELINE, [00:47:59] STAFF IS REQUESTING ADDITIONAL FUNDING,
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100:48:311 COMMISSIONERS. THANKS FOR YOUR TIME [00:48:32] TODAY. WE'RE HERE TODAY TO TALK ABOUT [00:48:36] THE PIER 66 SHORE POWER PROJECT AND A [00:48:38] REQUEST FOR ADDITIONAL CONSTRUCTION [00:48:40] FUNDING. IF YOU'LL GO TO THE NEXT SLIDE, [00:48:41] PLEASE. [00:48:48] THANKS. JUST TO GROUND SET. AS YOU ALL [00:48:51] KNOW, THIS PIER 66 BELL STREET CRUISE [00:48:54] TERMINAL WAS OPENED IN 1999 AS A SINGLE 100:48:571 BERTH FACILITY HOME PORT TO NORWEGIAN [00:48:59] CRUISE LINE AND OCEANIA VESSELS. RIGHT [00:49:02] NOW, IT WAS UPGRADED IN 2018 WITH [00:49:05] ANOTHER CAPITAL PROJECT, WHICH NORWEGIAN [00:49:07] CRUISE LINE DID PARTICIPATE IN. [00:49:10] AND THIS WAS THE FIRST CRUISE TERMINAL [00:49:13] AT PORT OF SEATTLE. IT WILL BE THE FINAL [00:49:15] OF OUR THREE TO GET SHORE POWER. AND AS [00:49:18] EXECUTIVE DIRECTOR METRUCK SAID, THE [00:49:19] FIRST TO HAVE ALL THREE BERTHS [00:49:22] ELECTRIFIED. THIS AVIATION, [00:49:26] WITH ITS UNIQUE POSITIONING RIGHT ON THE [00:49:28] WATERFRONT AND IN THE MIDDLE OF THE BUSY [00:49:31] DOWNTOWN CORE, HAS UNIQUE CHALLENGES TO [00:49:33] GET POWER TO, AND REQUIRED A VERY [00:49:35] INNOVATIVE PROJECT AND SOLUTIONS WAS [00:49:37] ADDED TO THE COMPLEXITY. AND I WOULD [00:49:40] JUST ADD, AS EXECUTIVE DIRECTOR METRUCK 100:49:431 ALSO SAID. IT IS OUR ABSOLUTE [00:49:45] EXPECTATION THAT NORWEGIAN CRUISE LINE, [00:49:47] THE LEASEHOLDER AT THIS TERMINAL WILL [00:49:48] CONTRIBUTE MEANINGFULLY TO THIS PROJECT [00:49:50] AND DISCUSSIONS TO THIS END ARE [00:49:52] PROGRESSING. NEXT SLIDE, PLEASE. 100:49:571 YOU'VE HEARD THIS BEFORE, BUT SHORE [00:49:59] POWER IS A KEY ENVIRONMENTAL STRATEGY TO [00:50:01] ACHIEVING THE GOALS OF THE PORT. THIS [00:50:03] PROJECT ACCOMPLISHES THE INSTALLATION OF [00:50:06] CRUISE SHORE POWER AT PIER 66 IN 2024, [00:50:09] WHICH IS SIX YEARS AHEAD OF THE [00:50:11] NORTHWEST PORT'S CLEAN AIR STRATEGY AND [00:50:14] WORKING WITH THE CRUISE LINES TO MAKE [00:50:16] 100% OF HOME PORT CALLS SHORE POWER [00:50:18] CAPABLE AND PLUGGING IN BY 2030, IF NOT [00:50:21] BEFORE. SHORE POWER IS CRITICAL TO [00:50:24] ACHIEVING OUR GOAL OF 50% REDUCTION IN [00:50:27] GREENHOUSE GAS BY 2030 AND TOWARD OUR [00:50:29] GOAL OF 100% BY 2050. [00:50:33] NEXT SLIDE. [00:50:37] YOU'VE SEEN THE SLIDE BEFORE. WE'VE [00:50:38] ACTUALLY ADDED IN THAT GRAPH OUR 2022 [00:50:42] PROGRESS IN ACTUAL SHORE POWER PLUGINS [00:50:45] AT TERMINAL 91. IN 2022, [00:50:49] WE WERE ABLE TO REDUCE 2200 METRUCK TONS [00:50:51] OF CO2 BY THE SHORE POWER PLUGINS THAT [00:50:54] WERE ACCOMPLISHED, AND OUR SUCCESS HAS [00:50:57] CONTINUED TO IMPROVE. YOU SEE A BIT OF A [00:50:59] REDUCTION IN 2022 IN THE PERCENTAGE FROM [00:51:02] THE PRIOR YEAR. BUT JUST REMEMBER, IN [00:51:04] 2021, IT WAS A STARTUP ABOUT A HALF OF A [00:51:06] SEASON, SO IT WAS MUCH LOWER VOLUME THAT [00:51:09] WE WERE WORKING WITH, AND DIFFERENT [00:51:11] SHIPS WERE IMPORT 2022 AS THE RESTART [00:51:14] HAPPENED. FOR THE FULL SEASON, THERE WAS



[00:51:16] SOME TECHNOLOGY AND THEN TIMING ISSUES
[00:51:18] THAT IMPACTED THAT NUMBER, BUT WE FULLY
[00:51:20] EXPECT THAT TO RECOVER AGAIN IN 2023.
[00:51:26] I WOULD JUST ADD HERE AND EMPHASIZE THAT
[00:51:28] WE'RE VERY FORTUNATE IN OUR REGION THAT
[00:51:29] MOST OF OUR ELECTRICITY COMES FROM LOW
[00:51:31] CARBON, LOW COST SOURCES LIKE
[00:51:33] HYDROELECTRICITY. SO WE ARE IN A PRIME
•
[00:51:35] POSITION FOR THIS ELECTRIFICATION OF OUR
[00:51:37] WATERFRONT. AND WITH THAT, I WILL TURN
[00:51:40] IT OVER TO MARK TO TALK ABOUT THE
[00:51:41] ADDITIONAL DETAILS OF THE PROJECT.
[00:51:43] THANKS, LINDA. NEXT SLIDE, PLEASE. SO,
[00:51:47] COMMISSIONERS, I'D LIKE TO GIVE YOU A
[00:51:48] BRIEF RECAP OF THE PROJECT COMPONENTS
[00:51:50] JUST FOR ORIENTATION, COVER WHERE WE ARE
[00:51:52] IN THE CURRENT PROJECT STATUS AND THE
[00:51:54] DETAILS OF OUR REQUEST TODAY. AS YOU CAN
[00:51:56] SEE ON THIS MAP, THE PROJECT SEPARATED
[00:51:58] INTO SEVERAL COMPONENTS TO BRING SHORE
[00:52:00] POWER FROM THE SOUTH END OF TERMINAL 46
[00:52:02] TO PIER 66. THESE INCLUDE ELECTRICAL
[00:52:05] DUCT BANKS ACROSS TERMINAL 46 IN
[00:52:07] SEGMENTS ONE AND TWO, SHOWN HERE,
[00:52:09] INCLUDING A NORTH EXTENSION TO BE
[00:52:10] COMPLETED AND REIMBURSED BY THE SORRY,
[00:52:13] COMPLETED FOUR AND REIMBURSED BY SEATTLE
[00:52:15] CITY LIGHT FOR THEIR FUTURE USE. WE THEN
[00:52:18] BRING THE POWER FROM THE EDGE OF
[00:52:19] TERMINAL 46 ACROSS THE HARBOR IN A
[00:52:21] SUBMARINE CABLE THAT'S JUST OVER A MILE
[00:52:24] LONG FROM THE BULKHEAD AT T 46 TO UNDER
[00:52:24] EONO FROM THE BOERFIELD AT 1 40 TO ONDER
[00:52:29] APPROXIMATELY SIX INCHES IN DIAMETER AND
[00:52:31] REACHES A MAXIMUM DEPTH OF ABOUT 225FT
[00:52:34] OUT IN THE HARBOR IN ITS PATH ACROSS THE
[00:52:36] BAY. AND THE FINAL COMPONENT OF OUR WORK
[00:52:38] IS THE ELECTRICAL EQUIPMENT AT THE
[00:52:39] INFRASTRUCTURE TO BE INSTALLED AT PIER
•
[00:52:41] 66 THAT STEPS DOWN THE VOLTAGE AND
[00:52:44] PROVIDES SAFE TRANSITION TO SHORE POWER
[00:52:45] FOR THE VESSELS THAT ARE SHOWN HERE IN
[00:52:47] SEGMENT FOUR. NEXT SLIDE.
[00:52:52] SEVERAL OF THESE PROJECT COMPONENTS ARE
[00:52:54] LONG LEAD MATERIALS, INCLUDING THE
[00:52:56] ELECTRICAL EQUIPMENT THAT I MENTIONED AT
[00:52:57] 66 AND THE SUBMARINE CABLE ITSELF. IN
[00:53:00] DECEMBER OF 2021, THE COMMISSION
[00:53:02] AUTHORIZED THE PURCHASE OF THESE LONG
[00:53:03] LEAD ITEMS AND THEY ARE NOW IN
[00:53:05] PRODUCTION. THE CABLE HAS BEEN FULLY
[00:53:07] MANUFACTURED AND IS ON A SHIP ON ITS WAY
[00:53:10] HERE AS WE SPEAK. WE'VE COMPLETED OUR
[00:53:12] DESIGN AND ADVERTISED THE CONTRACT AND
[00:53:15] OPEN BIDS A FEW WEEKS AGO. WE RECEIVED
[00:53:17] TWO BIDS FOR THE WORK AND THE LOW BID
[00:53:19] WAS 23% OVER OUR ENGINEERS ESTIMATE,
[00:53:22] WHICH IS WHY WE ARE RETURNING TO YOU
[00:53:24] TODAY. TODAY'S REQUEST WILL ALLOW US TO
[00:53:26] PROCEED WITH A MAJOR WORKS INSTALLATION
[00:53:28] CONTRACT AND CARRY ADEQUATE PROJECT
[00:53:30] CONTINGENCIES TO COMPLETE THE WORK.
[00:53:32] WE'RE COMING TO YOU TODAY WITH A REQUEST



[00:53:34] FOR \$6 M	ILLION FOR A TOTAL REVISED
	BUDGET OF \$44 MILLION. NEXT
•	
[00:53:40] SLIDE. AS	
[00:53:44] ON THIS S	SLIDE, THE BUDGET IS MADE UP OF
[00:53:46] SEVERAL	COMPONENTS, INCLUDING THE
	CITY LIGHT NORTH EXTENSION THAT
	NED ON THE LEFT SIDE OF THE
[00:53:52] SCREEN I	HERE, WHICH WILL BE REIMBURSED BY
[00:53:54] SEATTLE	CITY. LIGHT OUR DESIGN AND
	ICTION MANAGEMENT COSTS, THE
	D PROCUREMENT SHOWN HERE IN DARK
[00:53:59] BLUE, ANI	D THE MAJOR WORKS CONTRACT
[00:54:01] THAT'S SH	HOWN IN LIGHT BLUE. BUDGET ALSO
	S ALL APPLICABLE SALES TAX
	ON AND CONTINGENCIES FOR THE
[00:54:07] WORK. TH	HERE ARE ALSO SEVERAL
[00:54:09] REIMBUR	SEMENTS THAT WILL OFFSET THESE
	HOWN ON THE GRAPH ABOVE,
	G SEATTLE CITY LIGHT PAYMENTS
•	NORTH DUCK BANK EXTENSION GRANTS
[00:54:17] AND STAT	E FUNDING TOTALING ALMOST \$5
[00:54:19] MILLION	AND AS LINDA MENTIONED, AN
	D CONTRIBUTION FROM NORWEGIAN
	INES THAT'S CURRENTLY IN
[00:54:24] NEGOTIA	ΓΙΟΝ. NEXT SLIDE.
[00:54:29] OUR NEX	T STEPS FOR THE PROJECT, WITH
[00:54:30] YOUR API	PROVAL TODAY, IS TO EXECUTE THE
•	ORKS CONTRACT AS SOON AS POSSIBLE
	N THE CONSTRUCTION WORK. THE
	SCHEDULED TO BE DELIVERED IN
[00:54:38] JUST UND	DER A MONTH FROM NOW, AND WE'RE
[00:54:40] HOPING T	O CONCLUDE OUR NEGOTIATIONS WITH
[00:54:41] NORWEG	IAN AND BRING THAT TO YOU UNDER A
	E ACTION. NEXT QUARTER SITE
	ICTION WOULD BEGIN AS SOON AS
•	
	AND BE COMPLETE IN THE SECOND
[00:54:48] QUARTER	R OF 2024 AS OUR CREW SEASON
[00:54:51] BEGINS. N	NEXT SLIDE. WITH THAT,
[00:54:55] WE'D BE I	HAPPY TO ANSWER ANY QUESTIONS
	HT HAVE. ARE THERE ANY QUESTIONS
•	COLLEAGUES? COMMISSIONER
[00:55:00] FELLEMAI	N, THANK YOU VERY MUCH. AND AS
[00:55:03] YOU KNO	W, I'M VERY SUPPORTIVE OF THIS
[00:55:05] EFFORT A	AND WE'LL BE SUPPORTING IT IN
	HOUGH DISAPPOINTED IN ITS
	ON. ONE OF THE THINGS THAT THIS
	IE ONLY EXAMPLE OF, THOUGH,
[00:55:17] THAT THE	BUDGET FOR THIS IS YOU'RE
[00:55:19] TALKING	ABOUT A \$6 MILLION INCREASE FROM
	FAUTHORIZATION, WHEN IN FACT,
	HE SECOND OR THIRD ESCALATION
	E ORIGINAL ESTIMATE. AND SO I
	S REALLY, FOR TRANSPARENCY'S
[00:55:30] SAKE, IT'S	S IMPORTANT TO RECOGNIZE THAT
[00:55:32] THIS HAS	BEEN A LONG ROAD AND THERE HAVE
	PLANATIONS FOR IT, BUT THIS \$6
	REQUEST DOES NOT REFLECT THE
	VE BEEN ON. AND SO, I MEAN, THE
	JUSTIFICATION FOR THIS WAS THAT
	SIGNIFICANT COST SAVINGS VERSUS
[00:55:47] TRENCHIN	NG THE STREETS, DESPITE THE FACT
	HAVE BEEN BETTER DOING IT
	BUT I'M ALMOST WONDERING AT
[00.00.00] EARLIER.	DOT THE ALMOST WOUNDERING AT



100:55:521 THIS POINT WHETHER THAT WOULD STILL BE [00:55:54] THE CASE. [00:55:58] AND I MENTIONED THIS TO MRS. JONES [00:56:01] STEVENS, AND THAT IN HOPING THAT WE [00:56:03] WOULD BE ABLE TO HAVE REPRESENTATION OF [00:56:06] THE OF THE OVERALL WE HAD THE SAME THING [00:56:08] HAPPEN WITH THE IAF EVERY QUARTER OR [00:56:10] WHATEVER. WE'D ASK FOR MORE MONEY, BUT [00:56:12] WE DIDN'T TALK ABOUT THE FACT THAT IT 100:56:141 WAS SIGNIFICANTLY MORE THAN WE [00:56:16] ORIGINALLY THOUGHT. HOWEVER, IT'S THE [00:56:19] ENVIRONMENTAL BENEFITS AND THE COSTS ARE [00:56:20] WHAT THE COSTS ARE. I HAVE ONE QUESTION [00:56:23] WITH REGARDS TO THAT IN ADDITION TO THAT [00:56:25] OBSERVATION. IF WE LOOK AT THE [00:56:27] GREENHOUSE GAS EMISSION REDUCTIONS THAT [00:56:30] ARE ON PAGE FOUR, [00:56:33] MY UNDERSTANDING WAS THAT WE HAD THE [00:56:36] HIGHEST NUMBER OF CRUISE PASSENGERS IN [00:56:38] 2022 TO DATE IN EXCEEDANCE OF [00:56:42] 2019, [00:56:44] WHEREAS THE METRUCK TONS AVERTED OF CO2 [00:56:49] IS LESS. CAN YOU HELP EXPLAIN THAT? [00:56:53] YEAH, I CAN EXPLAIN IT A LITTLE BIT. [00:56:56] THE BULK OF THE INCREASE IN NUMBERS OF [00:56:58] CALLS WAS UNFORTUNATELY IN SEL SHIPS [00:57:00] THAT CALL IT PIER 66, WHICH DOESN'T HAVE [00:57:02] SHORE POWER. THE OTHER PIECE OF IT IS AS [00:57:05] GLOBAL CRUISING HAD NOT OPENED AND WE [00:57:08] GOT THE BENEFIT OF ADDITIONAL SHIPS, [00:57:10] THOSE SHIPS WERE NOT SHORE POWER [00:57:13] CAPABLE. SO THAT EXPANSION, I THINK, [00:57:15] ALSO CAUSED SOME OF THAT IMPACT. AN 100:57:171 ADDITIONAL SHIP AT TERMINAL 91 WAS [00:57:21] NOT SHORE POWER CAPABLE. THANK YOU, [00:57:26] COMMISSIONER CALKINS. [00:57:29] I HAVE SIMILAR FEELINGS [00:57:33] AS COMMISSIONER FELLEMAN JUST EXPRESSED [00:57:36] WITH REGARD TO THIS ITERATION [00:57:40] OF COSTS OVERRUNS OVER THE LIFE OF THE [00:57:44] PROJECT. I'M SUPPORTIVE [00:57:48] AND FEEL LIKE TODAY'S DISCUSSION IS MORE 100:57:511 AN EXERCISE IN HINDSIGHT ABOUT WHAT NEXT [00:57:54] TIME WE CAN DO BETTER TO MAKE SURE WE [00:57:56] DON'T HAVE THESE. IT MAY HAVE BEEN THAT [00:57:59] THIS THING WAS GOING TO COST \$44 MILLION [00:58:00] FROM DAY ONE AND WE JUST DIDN'T ESTIMATE [00:58:02] WELL. AND SO WE'RE HAVING TO ADJUST [00:58:06] UPWARD TO MEET REALITY. BUT AS [00:58:09] COMMISSIONER FELLEMAN SAID, MAYBE IN [00:58:11] HINDSIGHT, TRENCHING THE STREET WOULD [00:58:13] HAVE BEEN THE CHEAPER OPTION AND [00:58:14] POTENTIALLY THE LESS DISRUPTIVE. I THINK [00:58:16] IN PARTICULAR, ONE OF THE LESSONS THAT [00:58:18] I'M REALLY TRYING TO UNDERSTAND IN [00:58:22] THIS IS A SIGNIFICANT PORTION OF [00:58:26] THE BUDGET FOR THIS PROJECT IS BECAUSE [00:58:28] WE'RE TRYING TO DO IT IN SUCH A WAY THAT [00:58:30] IT WILL HAVE MINIMAL TO NO IMPACT [00:58:32] PARTICULARLY ON THE USUAL AND ACCUSTOMED [00:58:35] FISHING GROUNDS OF OUR TRIBAL PARTNERS. [00:58:38] AND BECAUSE THIS IS [00:58:42] A KIND OF BESPOKE PROJECT, IT'S ONE OFF.



[00:58:44] WE CAN'T LOOK AT 30 OTHER EXAMPLES OF
[00:58:47] THIS AND SAY HERE'S WHAT HAPPENED IN
[00:58:48] THESE SAME CIRCUMSTANCES WHEN WE PUT A
[00:58:51] CABLE OF THE PORT IN THAT PARTICULAR
[00:58:55] DEPTH, ET CETERA. A LOT OF IT IS
[00:58:57] SPECULATIVE. AND AS WE MOVE
[00:59:00] FORWARD WITH A LOT OF CAPITAL, PART OF
[00:59:03] WHAT I THINK WE ALL NEED TO THINK ABOUT
[00:59:06] IN LEADERSHIP IS WHEN IS IT APPROPRIATE
[00:59:09] TO SPEND MONEY TO PREVENT
•
[00:59:13] POTENTIAL IMPACT VERSUS SPEND MONEY
[00:59:17] ON REAL IMPACT?
[00:59:20] AND THERE ARE NON FINANCIAL,
[00:59:23] NON MONETARY CONSIDERATIONS AS WELL.
[00:59:26] BUT I THINK IT MIGHT OFTEN BE THE CASE
[00:59:30] THAT COVERING THE COSTS OF REAL IMPACTS
[00:59:34] POST CONSTRUCTION IS BETTER FOR BOTH
[00:59:36] PARTIES THAN TRYING TO FIGURE OUT AHEAD
[00:59:39] OF TIME WHAT THOSE IMPACTS WILL BE AND
[00:59:41] GUARD AGAINST THEM WITH. I THINK WE'RE
[00:59:45] BURYING THE CABLE IN CONCRETE
[00:59:49] COVERINGS AND DOING EVERYTHING WE CAN TO
[00:59:51] MAKE SURE THAT NETS DON'T SNAG AND POTS
[00:59:53] DON'T SNAG AND DOING THAT KIND OF STUFF.
[00:59:56] I THINK AS WE APPROACH THESE AREAS WHERE
[00:59:59] THERE'S ENVIRONMENTAL SENSITIVITIES,
[01:00:00] WHERE THERE'S COMMUNITY SENSITIVITIES,
•
[01:00:03] WE NEED TO ASK THAT QUESTION AND HAVE
[01:00:05] THAT CONVERSATION WITH THEM WHAT IS
[01:00:07] BETTER FOR YOU? AND THAT
[01:00:11] COULD POTENTIALLY ALLOW US TO DO
[01:00:13] SIGNIFICANTLY MORE WITH FEWER DOLLARS ON
[01:00:16] BOTH SIDES OF THE LEDGER. SO I'M GOING
[01:00:19] TO VOTE IN FAVOR OF THIS, BUT I DO HOPE
[01:00:21] THAT IN A PERIOD OF MASSIVE CAPITAL
[01:00:25] EXPANSION AT THE BOARD THAT WE TAKE
[01:00:28] LESSONS FROM THIS TO HEART.
[01:00:31] COMMISSIONER MOHAMED,
[01:00:34] THANK YOU FOR THE TIME. I'M INTENDING
[01:00:38] TO SUPPORT THIS ITEM BUT I'M ALSO REALLY
[01:00:41] DISAPPOINTED TO SEE THESE NUMBERS AND
[01:00:43] I'M WONDERING WHAT IS OUR STATE AND
[01:00:46] FEDERAL STRATEGY TO SECURE
[01:00:49] SOME ADDITIONAL GRANTS FOR THIS PROJECT?
[01:00:53] SO THE GRANTS THAT WE HAVE GO AHEAD. I
[01:00:56] HAVE A SPECIAL GUEST. I'LL TAKE AN
[01:00:57] AMATEUR HOUR. TAKE THIS. SO WE HAVE
[01:01:01] EXISTING TRANSALTA GRANTS, DEPARTMENT OF
[01:01:03] COLLEGE GRANTS AS WELL, AND SOME STATE
[01:01:05] DEPARTMENT OF COMMERCE FUNDING THAT WAS
•
[01:01:06] SECURED DURING THE DESIGN. WE'VE LOOKED
[01:01:08] AT OPPORTUNITIES TO INCREASE THE FEDERAL
[01:01:11] FUNDING FOR THIS FOR AN INFRASTRUCTURE
[01:01:13] POINT OF VIEW. HOWEVER,
[01:01:17] MANY OF THE REQUIREMENTS ON THE CURRENT
[01:01:20] GRANT FUNDING, WE DON'T MEET, FOR
[01:01:22] EXAMPLE, THE BUY AMERICA POLICIES. SO
[01:01:25] THIS CABLE WAS MANUFACTURED OVERSEAS,
[01:01:26] DOESN'T QUALIFY FOR IT, SO WE CAN'T MEET
[01:01:28] THOSE THRESHOLDS. I KNOW WE DID LOOK AT
[01:01:30] THAT. AND WE HAVEN'T BEEN ABLE TO PURSUE
[01:01:33] FURTHER GRANT FUNDING. SO WE HAVE THE
[01:01:36] FUNDING THAT WE HAVE HERE, BUT WE



[04:04:07] LIAVENIT CEEN FLIDTHED ODDODTHNITIEC FOD
[01:01:37] HAVEN'T SEEN FURTHER OPPORTUNITIES FOR
[01:01:39] THIS PROJECT. SO THEN THAT WAS ABOUT \$4
[01:01:42] MILLION THAT WE SECURED, RIGHT? IT IS
[01:01:45] \$4.9 MILLION TOTAL, 4.9. AND WE DON'T
[01:01:49] THINK THAT THERE'S ANYTHING ELSE OUT
[01:01:50] THERE THAT WE WILL BE GOING AFTER. IS
[01:01:53] THAT WHAT I'M HEARING? I CAN HELP
[01:01:56] ANSWER THAT QUESTION, COMMISSIONER.
[01:01:58] GOOD AFTERNOON, EXECUTIVE DIRECTOR,
[01:01:59] METRUCK AND COMMISSIONERS PIERCE EDWARDS,
[01:02:01] SENIOR DIRECTOR OF EXTERNAL RELATIONS.
[01:02:02] TO ANSWER YOUR QUESTION, ON THE STATE
[01:02:04] SIDE, I THINK YOU COVERED THE FEDERAL
[01:02:06] SIDE AND SOME OF THE RESTRICTIONS IN THE
[01:02:07] IRA GRANTS VERY WELL. THE LEGISLATURE
[01:02:10] DID APPROVE FINANCE FOR \$29 MILLION FOR
[01:02:14] SHORE POWER IN THE CURRENT THE UPCOMING
[01:02:16] BIENNIUM, WHICH STARTS JULY 1. THAT
[01:02:19] MONEY IS GOING TO BE ROUTED THROUGH
[01:02:20] WSDOT STATE DEPARTMENT OF
[01:02:22] TRANSPORTATION, WHO WILL BE DEFINING
[01:02:24] WHAT THAT PROGRAM WILL LOOK LIKE AND
[01:02:26] WHAT THE DESIGN AND ELEMENTS OF THAT
[01:02:28] WILL BE. WPPA WILL BE THE PORT'S LEAD
[01:02:31] ON HELPING DEVELOP THAT FRAMEWORK.
[01:02:34] WE'RE GOING TO BE WORKING CLOSELY WITH
[01:02:35] ERIC FITCH AND AYE. STAFF TO DO THAT.
[01:02:37] THIS PROJECT, AS WAS NOTED, DID GET \$2
[01:02:40] MILLION IN STATE FUNDING A COUPLE OF
[01:02:42] YEARS BACK. DOESN'T MEAN WE CAN'T GO
[01:02:44] BACK AND GET MORE OR ASK FOR MORE. BUT
[01:02:46] THE \$29 MILLION WILL BE FOR ALL PORTS IN
[01:02:48] THE STATE, SO IT WILL BE COMPETITIVE.
[01:02:49] BUT, YES, THERE'S OTHER OPPORTUNITIES
[01:02:51] FOR STATE FUNDING. TO ANSWER YOUR
[01:02:52] QUESTION, COMMISSIONER, COULD WE DO THAT
[01:02:53] IN JOINT PARTNERSHIP WITH ANOTHER
[01:02:55] AGENCY, MAYBE THE CITY OF SEATTLE TO
[01:02:58] MAKE THAT APPLICATION? THEY COULD BE
[01:02:59] SUPPORTIVE, I'M SURE. YES. WE COMMONLY
[01:03:01] HELP OTHER AGENCIES WHEN THEY DO
[01:03:03] APPLICATIONS. WE COULD ASK THE CITY OF
[01:03:04] SEATTLE TO HELP US. YEAH, I THINK THAT
[01:03:06] WOULD BE HELPFUL. IF WE CAN GET
[01:03:07] COMMISSIONER UPDATE ON THAT, IF THERE
[01:03:09] ARE WAYS THAT WE CAN PLAY A ROLE IN
[01:03:11] HELPING SECURE SOME OF THOSE DOLLARS
[01:03:13] ELSEWHERE, SURE. THAT CONCLUDES
[01:03:17] MY FEDERAL AND STATE QUESTIONS. BUT I DO
[01:03:20] HAVE A QUESTION ABOUT JUST SHORE POWER
[01:03:22] IN GENERAL. SO IF YOU CAN MAYBE
[01:03:25] WE'RE SPENDING ALL THIS MONEY AND MAKING
[01:03:27] THIS HUGE INVESTMENT IN PUTTING SHORE
[01:03:30] POWER IN 66. HOW ARE WE MAKING SURE THAT
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER?
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING [01:03:46] COLLABORATION, WE'RE ALSO HAVING
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING [01:03:46] COLLABORATION, WE'RE ALSO HAVING [01:03:48] DISCUSSIONS ABOUT THE TIMING THAT THEY
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING [01:03:46] COLLABORATION, WE'RE ALSO HAVING [01:03:48] DISCUSSIONS ABOUT THE TIMING THAT THEY [01:03:51] BRING, THE SHIPS THAT ARE SHORE POWER
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING [01:03:46] COLLABORATION, WE'RE ALSO HAVING [01:03:48] DISCUSSIONS ABOUT THE TIMING THAT THEY
[01:03:35] NCL, OTHER FOLKS, MAYBE IN THE FUTURE [01:03:38] WILL PLUG IN TO THAT POWER? [01:03:42] GREAT QUESTION. SO AS WE'RE HAVING THIS [01:03:44] DISCUSSION ABOUT NCL AND FUNDING [01:03:46] COLLABORATION, WE'RE ALSO HAVING [01:03:48] DISCUSSIONS ABOUT THE TIMING THAT THEY [01:03:51] BRING, THE SHIPS THAT ARE SHORE POWER



[01:03:57] SHORE POWER CAPABLE, THAT THE
[01:03:59] REQUIREMENT IS THAT YOU PLUG IN. SO
[01:04:01] WE'RE HAVING DISCUSSIONS ABOUT HOW TO
[01:04:02] ACCELERATE THE 2030 TIMING, WHICH IS OUT
[01:04:05] THERE NOW TO EARLIER DATES. AND THAT'S
[01:04:08] PART OF OUR ONGOING NEGOTIATION.
[01:04:11] OKAY? SO I THINK THAT'S ESPECIALLY
[01:04:14] IMPORTANT IF WE'RE, THE ONES THAT ARE
[01:04:16] FOOTING THAT BILL AS PART OF THAT
[01:04:18] NEGOTIATION, IS ENSURING THAT THEY DO
[01:04:20] PLUG IN IF WE'RE GOING TO MAKE THIS TYPE
[01:04:22] OF INVESTMENT IN THIS WORK. AND SO I
[01:04:25] JUST WANT TO EMPHASIZE THAT. AND THEN I
[01:04:28] KNOW COMMISSIONER COULTON SAID THAT
[01:04:30] THERE'S NOT A LOT OF EXAMPLES OUT THERE
[01:04:32] THAT ARE SIMILAR TO THIS PROJECT. BUT IS
[01:04:36] THERE ANY OTHER AGENCIES YOU CAN COMPARE
[01:04:39] US TO IN SEEING THIS TREND WHERE
[01:04:43] THESE NUMBERS ARE ESCALATING? ARE THERE
[01:04:45] OTHER AGENCIES YOU GUYS
[01:04:48] CAN POINT TO TO PROVIDE SOME LEVEL OF
[01:04:50] COMPARISONS? SO WE CERTAINLY HAVE SEEN
[01:04:53] AN UNPRECEDENTED ESCALATION IN
[01:04:55] CONSTRUCTION COSTS, AND IN PARTICULAR,
[01:04:58] REALLY HIGH DEMAND IN HEAVY MARINE CIVIL
[01:05:00] CONSTRUCTION. CURRENTLY, THERE'S A LOT
[01:05:03] OF DEMAND. WE'RE SEEING A VERY TIGHT
[01:05:04] MARKET. WE SAW THAT IN OUR MATERIAL
[01:05:06] PROCUREMENTS AS WELL, AND THAT'S
[01:05:08] REFLECTED IN THE LEAD TIMES. SO WE
[01:05:12] CERTAINLY DO SEE THAT. WE WORK WITH OUR
[01:05:13] ESTIMATORS TO TRY AND PREDICT THAT, BUT
[01:05:15] WE SEE CONTINUED ESCALATION AND BEYOND
[01:05:18] WHAT WE EXPECTED TO. THANK YOU FOR THE
[01:05:21] ANSWERS. THAT CONCLUDES MY QUESTIONS.
[01:05:22] I'D JUST LIKE TO RECOGNIZE STEPHANIE
[01:05:24] JONES STEFANS, WHO HAS HER HAND RAISED
[01:05:26] ON TEAMS. THANK YOU. AND BEFORE
[01:05:29] I SPEAK THANK YOU. I'M COMING TO YOU
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[01:05:32] REMOTELY THAT THIS IS A REALLY IMPORTANT
[01:05:34] ISSUE. BUT IF THE EXECUTIVE DIRECTOR
[01:05:36] METRUCK WOULD LIKE TO SPEAK FIRST, I CAN
[01:05:38] FOLLOW OR I CAN SPEAK TO. I HAVE A
[01:05:41] COUPLE OF THINGS TO RESPOND. WELL, I'D
[01:05:44] LIKE TO SAY A COUPLE OF THINGS. ONE,
[01:05:47] COMMISSIONER, IS REALLY THE ESCALATING
[01:05:50] COST IS A CONCERN TO STAFF AS WELL. AND
[01:05:54] ON THE WATERFRONT, WE HAVE A MAJOR
[01:05:56] EFFORT GOING ON RIGHT NOW TO REALLY LOOK
[01:06:01] AT OUR OVERALL PROJECT DELIVERY. WE'VE
[01:06:03] BROUGHT IN OUTSIDE EXPERTS. WE'RE
[01:06:05] LOOKING INTERNALLY AT KEY DIFFERENT
[01:06:07] ELEMENTS. SO IN RECOGNITION OF THIS,
[01:06:10] THIS IS A MAJOR FOCUS, AND I ABSOLUTELY
[01:06:15] AGREE THAT IT IS A CONCERN.
[01:06:18] AND ONE THING I WILL SAY, I'M HERE RIGHT
[01:06:22] NOW AT A GREEN TECH CONFERENCE, AND THIS
[01:06:23] IS AN ISSUE I AM HEARING VERY BROADLY
[01:06:26] THAT WITH THE PANDEMIC SUPPLY CHAIN
[01:06:30] ISSUES, INFLATION, THIS IS NOT AN
[01:06:33] ISSUE THAT THE PORT OF SEATTLE ALONE
[01:06:36] EXPERIENCE. WE ARE SEEING SIGNIFICANT
[01:06:39] COST INCREASES ON PROJECTS. AND WE KNOW



101:06:411 SPECIFICALLY WHEN IT COMES TO A PROJECT [01:06:44] THAT I HAVE NEVER THOUGHT OF A PROJECT [01:06:46] AS BESPOKE. THAT'S A WONDERFUL TURN OF [01:06:48] PHRASE, COMMISSIONER. A PROJECT LIKE [01:06:51] THIS THAT'S SO INNOVATIVE. [01:06:54] THERE ARE GOING TO BE THINGS I DON'T. [01:06:56] KNOW IF IT WOULD BE MORE EXPENSIVE THAN [01:06:59] NOW IF WE WERE GOING TO TRENCH THIS [01:07:02] STREETS, FOR INSTANCE. BUT I DO KNOW [01:07:04] THAT WITH [01:07:07] THE INNOVATIVE METHODS, WE ARE [01:07:09] PARTAKING, I THINK, AN UNFORTUNATE IT [01:07:13] IS UNFORTUNATE, BUT THERE [01:07:18] WILL BE UNFORESEEN INCIDENTS. I DO FEEL [01:07:21] LIKE THIS IS THE SORT OF THINGS AS WE [01:07:23] REALLY CONFRONT CLIMATE CHANGE AND DOING [01:07:25] THINGS THAT HAVE NEVER BEEN DONE, WE MAY [01:07:27] COME ACROSS. BUT I DO APPRECIATE THE [01:07:30] FACT THAT WE ARE REALLY FOCUSING ON HOW [01:07:33] WE CAN BE MORE PREDICTIVE WHEN WE COME [01:07:35] TO YOU. SO THANK YOU SO MUCH. THANK YOU, [01:07:38] DIRECTOR STEBBINS. I THINK MY THOUGHTS [01:07:41] ON THIS REALLY REFLECT THE SENTIMENTS [01:07:45] ALREADY SHARED BY MY COLLEAGUES. AND [01:07:47] IT'S LIKE THIS PROJECT IS SHORE POWER OR [01:07:50] DIE TRYING, RIGHT? I'M DISAPPOINTED THAT [01:07:53] THIS IS THE THIRD TIME THAT WE'VE HAD 101:07:541 COST INCREASE ASSOCIATED WITH THIS [01:07:56] PROJECT. BUT I PLAN TO APPROVE IT [01:08:00] BECAUSE IT IS A PRIORITY [01:08:04] FOR THE MAJORITY OF KING COUNTY VOTERS [01:08:08] AND RESIDENTS. I AM KEEPING [01:08:12] MY AYES ON THE GOAL OF BEING THE FIRST 101:08:141 PORT IN THE WORLD TO BE ABLE TO OFFER [01:08:17] THREE SHORE POWER STATIONS. AND I [01:08:22] THINK ABOUT WHERE THE FUNDING SOURCES [01:08:24] ARE COMING FROM. I'M PLEASED TO HEAR [01:08:25] THAT THERE'S GOING TO BE NEW STREAMS [01:08:27] COMING FROM THE STATE GOVERNMENT WHO'S [01:08:29] BEEN A TREMENDOUS PARTNER IN SHARING [01:08:32] THIS VISION AND THE WAY TO GET TO THERE. [01:08:34] BUT I THINK IT NEEDS TO BE REALLY 101:08:371 CRYSTAL CLEAR THAT THE OTHER FUNDING [01:08:39] SOURCE FOR THIS SHOULD BE OUR TENANT [01:08:41] THEMSELVES. THEY HAVE BENEFITED FROM AN [01:08:44] INCREASE IN BUSINESS. THEY HAVE [01:08:47] EVERYTHING TO STAKE IN US BEING ABLE TO [01:08:48] GET US RIGHT. AND I WOULD EXPECT THEM TO [01:08:50] BE CHEERFUL PROACTIVE CONTRIBUTORS [01:08:53] TOWARDS THIS VISION AND TOWARDS THIS [01:08:55] PROJECT. AND IF THEY AREN'T, THERE'S [01:08:58] ANOTHER CRUISE LINE THAT WILL BE. [01:09:02] WITH THAT, I PLAN TO SUPPORT THIS. [01:09:05] ASK ARE THERE ANY OTHER COMMENTS FROM MY [01:09:09] COLLEAGUES FROM THE DICE AT THIS TIME? [01:09:12] I WILL RECOGNIZE COMMISSIONER CALKINS. [01:09:14] I WANTED TO MENTION THAT I HAD ASKED [01:09:17] DIRECTOR JOHN STEVENS A VERY PARTICULAR [01:09:19] QUESTION, WHICH IS THERE'S A SEGMENT OF [01:09:21] THE CONSTRUCTION WORK THAT'S HAPPENING [01:09:22] ON THE LAND SIDE. AND SO I ASKED HER TO [01:09:25] CLARIFY HOW MUCH OF THAT SPLIT COST IS [01:09:27] BETWEEN US AND BETWEEN SEATTLE CITY.



[01:09:29] LIKE THE UTILITY PROVIDER. [01:09:32] AS I WAS WRESTLING WITH THIS QUESTION, [01:09:34] I KNOW IT'S SOMETHING THAT IS A QUESTION [01:09:36] THAT'S BEEN ASKED THROUGHOUT THIS [01:09:38] PROJECT. HOW MUCH IS THE RESPONSIBILITY [01:09:39] OF THE UTILITY AND HOW MUCH IS THE [01:09:41] RESPONSIBILITY OF THE CUSTOMER? AND TO [01:09:44] YOUR POINT, WE'RE REALLY JUST A PASS [01:09:45] THROUGH. THE CUSTOMER IS THE SHIP OWNER [01:09:49] IN THIS CASE AND SHE WAS ABLE TO GIVE ME [01:09:52] A REALLY GOOD EXPLANATION. IT DOES FEEL [01:09:54] A BIT LIKE WHEN YOUR CABLE PROVIDER THEN [01:09:57] CHARGES YOU FOR THE MODEM AS WELL. I WAS [01:09:59] LIKE, NO, WAIT A SECOND, AREN'T I BUYING [01:10:00] A SERVICE FROM YOU? AND NOW YOU'RE [01:10:02] RENTING ME THE EQUIPMENT TO BUY THAT [01:10:03] SERVICE IN THE FIRST PLACE. BUT IT IS A [01:10:06] PART OF A LONGER PROCESS ABOUT A MUCH [01:10:09] MORE COMPLICATED SYSTEM OF ELECTRICAL [01:10:12] USES ALONG THE WATERFRONT. AND SO THAT [01:10:15] ANSWER WAS SATISFYING FOR ME IN TERMS OF [01:10:18] A REASONABLE AND FAIR SPLIT BETWEEN THE [01:10:20] UTILITY AND US. WE'RE GOING [01:10:23] TO GO TO COMMISSIONER FELLEMAN, THEN [01:10:25] COMMISSIONER MOHAMED, AND THEN EXECUTIVE [01:10:26] DIRECTOR METRUCK. THANK YOU FOR [01:10:30] BRINGING THAT UP. COMMISSIONER CALKINS, [01:10:34] ONE OF THE FAILURES OF THE CITY IN [01:10:36] PLANNING THE WATERFRONT TRANSFORMATION [01:10:38] WSDOT TO PUT IN A UTILITY LOCKER THAT [01:10:41] RAN THE ENTIRE WATERFRONT. SO THIS IS [01:10:44] SOMETHING THAT BOB DONAGHAN BROUGHT TO [01:10:46] MY ATTENTION, THAT HE ALSO HAS A PROBLEM 101:10:491 WITH GETTING POWER TO AYE, SITE, AND I [01:10:52] WAS ADVOCATING BACK IN THE DAY THAT WE [01:10:54] SHOULD JUST RUN THE CONDUIT AND WE'LL [01:10:56] FILL IT WITH WIRE IN THE FUTURE. BUT IN [01:10:59] FACT, WE SHOULD HAVE BEEN ABLE TO DO [01:11:01] THIS RETROSPECTIVELY, BUT THERE ISN'T A [01:11:04] DEDICATED CORRIDOR IN WHICH TO RUN ANY [01:11:06] OF THE UTILITIES. THAT IS A FAILURE OF [01:11:09] PLANNING, AS I CAN UNDERSTAND. AND SO IT [01:11:12] THEN BECOMES MUCH MORE EXPENSIVE ON US [01:11:15] TO BE JUST THAT SERVICE PROVIDER. THANK [01:11:17] YOU. I JUST HAD [01:11:21] ONE OTHER QUESTION FOR DIRECTOR STEVENS. [01:11:28] SO WE'RE PAYING FOR THIS THROUGH THE [01:11:31] CRUISE REVENUES THAT WE GENERATE. [01:11:34] RIGHT. SO THIS \$6 MILLION, \$44 MILLION [01:11:38] IS ALL COMING OUT OF THE MONEY THAT WE [01:11:41] MAKE FROM CRUISE, IS THAT CORRECT? [01:11:48] YES. UNTIL WE ALSO HAVE A PARTNERSHIP [01:11:51] FROM OUR TENANT, AS COMMISSIONER [01:11:54] HASEGAWA REFERRED TO. BUT THIS WILL [01:11:56] DEFINITELY NOT BE, FOR INSTANCE, PAID [01:11:58] FOR THROUGH THE TAX LEVY. THIS IS FROM [01:12:01] OUR BUSINESS REVENUES. YES. GREAT. [01:12:04] THANK YOU. [01:12:07] THANKS. VICE PRESIDENT HASKAO JUST [01:12:11] TO SAY A COUPLE OF COMMENTS ON THE [01:12:13] THINGS THAT THE COMMISSIONER HAS [01:12:14] MENTIONED HERE. AGAIN, I APPRECIATE ALL [01:12:15] YOUR SUPPORT OF US FOCUSING ON THE



101:12:171 OUTCOME THAT WE WANT AND UNDERSTANDING [01:12:21] WHERE WE WERE WHEN WE STARTED THIS [01:12:23] PROJECT AND SOME OF THE WATERFRONT [01:12:24] ELECTRIFICATION AND KNOWING WHERE WE ARE [01:12:26] TODAY. WE HAVE TO DEAL WITH THE [01:12:28] SITUATION THAT WE HAVE. AND I AGREE WITH [01:12:30] YOU, COMMISSIONER FELLEMAN. THERE'S A LOT [01:12:33] OF THINGS THAT COULD HAVE BEEN DONE [01:12:35] WHERE WE WERE. WE HAVEN'T DONE THAT [01:12:37] ANALYSIS. BUT I CAN ABSOLUTELY GUARANTEE [01:12:40] TO GO BACK AND TO DO IT A DIFFERENT WAY [01:12:42] EVEN TODAY WOULD BE MORE EXPENSIVE THAN [01:12:45] I WOULD BET, WHATEVER I HAVE ON THAT. [01:12:49] AND I WOULD TAKE THAT BET THAT IT WOULD [01:12:51] BE MORE EXPENSIVE THAT THIS IS STILL THE [01:12:53] BEST WAY TO GET THIS POWER, TO MAKE IT [01:12:55] HAPPEN WITHIN THAT, BECAUSE THERE'S A [01:12:57] COUPLE OF FACTORS HERE TOO. JUST LET ME [01:12:58] JUST COMMENT. THIS IS THE FIRST TIME FOR [01:13:01] AN INCREASE. WE'VE COME BACK TO YOU. WE [01:13:03] TALKED ABOUT SOME OF THE ESTIMATES [01:13:04] BEFORE, BUT THE ACTION FOR CONSTRUCTION, [01:13:06] WE CAME TO YOU IN JANUARY OF 23, AND [01:13:09] THIS GOES BACK TO THE FACTS THAT WE KNEW [01:13:11] AT THAT TIME. WE CAME TO YOU IN DECEMBER [01:13:13] WITH THE DESIGN AND PREVENTING [01:13:14] AUTHORIZATION, AND THEN WE CAME TO YOU [01:13:16] FOR ADVANCED PROCUREMENT, WHICH LOWERED [01:13:18] THE COST OF SOME OF THOSE THINGS IN A [01:13:20] LONG LEAD TIME. BUT I JUST WANT TO SAY [01:13:22] THAT THAT WE HAVEN'T COME BACK [01:13:23] CONTINUOUSLY FOR INCREASES IN THE [01:13:25] PROGRAMS. THIS IS THE FIRST COST THAT [01:13:27] SHOULD KNOCK ON WOOD, THIS WILL BE THE [01:13:29] LAST TIME WE COME TO YOU BEFORE WE [01:13:31] COMPLETE THE PROJECT ON THIS. BUT I JUST [01:13:33] WANTED TO POINT THAT OUT. BUT I DO WANT [01:13:35] TO SAY ALSO THAT AS [01:13:39] I TALK WITH OTHER PORTS, AS MANAGING [01:13:42] DIRECTOR JOAN STEVENS WAS TALKING ABOUT, [01:13:45] SO WE TRAVEL AROUND. EVERYBODY IS FACED [01:13:47] AROUND THE WORLD WITH THE SAME DEMAND [01:13:49] FOR THE SAME EQUIPMENT, THE SEARCHING [01:13:51] EQUIPMENT, THE LONG LEAD TIMES AND THE [01:13:55] DEMANDS FOR ELECTRIFICATION. THE [01:13:58] INFLATION RATE IS PART OF THIS, I [01:14:00] IMAGINE DRIVING THE COST WHEN WE [01:14:02] ORIGINALLY STARTED LOOKING AT THIS BACK [01:14:04] IN 2019 HAVE DRIVEN THE COST UP ON THAT. [01:14:07] AND WE DIDN'T ANTICIPATE THE PANDEMIC TO [01:14:09] AFFECT THOSE THINGS AS WELL. SO I JUST [01:14:11] WANT TO SAY IS THAT I APPRECIATE YOUR [01:14:13] SUPPORT OF THE SUPPORT ON THIS, [01:14:16] BUT I DO WANT TO ALSO NOTICE [01:14:18] COMMISSIONER CALKINS COMMENTS ABOUT [01:14:20] ANTICIPATING THINGS THAT ARE ACTIVITY. [01:14:22] THERE'S THINGS THAT WE SHOULD LEARN FROM [01:14:24] THIS, ESPECIALLY ABOUT ACTIVITIES THAT [01:14:27] WE MAY NOT ANTICIPATE THEM IMPACTING [01:14:29] TRIBAL USUAL AND CUSTOM FISHING RIGHTS. [01:14:31] WE SHOULD BE LOOKING FORWARD TO ANY OF [01:14:33] OUR ACTIVITIES WITH THAT FRONT AND [01:14:35] CENTER AND WE HAVE TALKING WITH ALL THE



[01:14:38] INTO THE PROCESS TO DO THAT. SO JUST [01:14:41] WANT TO SAY THANKS FOR THAT. [01:14:43] ABSOLUTELY. AND I HAVE ANOTHER QUESTION [01:14:46] FROM COMMISSIONER FELLEMAN. SO I [01:14:49] DISTINCTLY REMEMBER THE ORIGINAL [01:14:51] ESTIMATE WAS LIKE \$14 MILLION. [01:14:54] AND I BELIEVE THERE MIGHT HAVE ACTUALLY [01:14:56] BEEN THE INITIAL ESTIMATE, I THINK, WAS [01:14:58] \$8 MILLION. AND SO IF WE DIDN'T [01:15:00] SPECIFICALLY AUTHORIZE THAT, WHATEVER [01:15:03] AUTHORIZATION WE WERE GIVEN WAS [01:15:06] PREDICATED ON THE UNDERSTANDING THAT [01:15:08] HONESTLY, I THINK IT WAS ORIGINALLY [01:15:10] EIGHT, THEN IT WENT TO 14, AND THEN NOW [01:15:13] IT'S FOUR TIMES THAT. [01:15:18] IN TERMS OF YOUR SUGGESTION THAT THIS IS [01:15:20] THE FIRST TIME WE'RE COMING BACK WITH A [01:15:22] COST INCREASE, IT'S CERTAINLY NOT [01:15:25] ANYWHERE NEAR WHAT MY RECOLLECTION IS [01:15:28] NOT COMING TO, BUT ASKING I MEAN, THE [01:15:30] ACTION TO REQUEST THAT. I JUST WANT TO [01:15:32] CLARIFY THE DIFFERENCE BETWEEN WHAT OUR [01:15:34] ESTIMATES WERE. AND I UNDERSTAND THAT, [01:15:36] BUT OF COURSE IT GOES BACK INTO THE [01:15:38] CERTAINTY THAT YOU HAVE OF WHERE YOU ARE [01:15:40] IN THE PROJECT. OBVIOUSLY, I ADMIT THAT [01:15:44] I'M NOT QUESTIONING THAT THERE ARE [01:15:45] REASONS FOR THE COST OVERRUNS AND STUFF [01:15:46] LIKE THAT. BUT MY POINT WAS [01:15:50] THIS. LIKE ANY PROJECT, WHEN WE GO AND [01:15:53] ASK FOR AN ADDITIONAL AMOUNT OF MONEY, [01:15:56] WE SHOULD BE REMINDED OF WHERE WE [01:15:58] STARTED, NOT THAT IT'S JUST \$6 MILLION [01:16:02] LAST TIME, IT'S \$6 MILLION ON TOP OF A [01:16:05] QUADRUPLATE. [01:16:08] AND ALONG WITH THAT, I WOULD LIKE TO [01:16:09] SHOW AT THE SAME TIME WHERE WE WERE IN [01:16:11] THE CONE OF CERTAINTY OF THE PRICE WITH [01:16:14] THE SCOPE. ANYWAY, THANK YOU. [01:16:16] CONCURRENT AND COMMISSIONER. CALKINS MR [01:16:19] MOHAMMED. ALL RIGHT, SEEING NO FURTHER [01:16:21] QUESTIONS OR COMMENTS FROM [01:16:23] COMMISSIONERS, IS THERE A MOTION AND A [01:16:26] SECOND APPROVE. SO MOVED. SECOND. [01:16:29] ALL RIGHT, I'LL FOLLOW MY SWORD FOR [01:16:30] THIS. THE MOTION HAS BEEN MADE. AND [01:16:33] SECONDED. CLERK HART, PLEASE CALL THE [01:16:35] ROLL FOR THE VOTE. THANK YOU. BEGINNING [01:16:36] WITH COMMISSIONER COCKHAM AYE. THANK [01:16:38] YOU, COMMISSIONER. FELLEMAN. AYE. THANK [01:16:40] YOU, COMMISSIONER. MOHAMMED. AYE. THANK [01:16:43] YOU. COMMISSIONER HASEGAWA. AYE. THANK [01:16:45] YOU, FOUR AYES. THEIR OWN ANSWER FOR [01:16:47] THIS ITEM. THANK YOU VERY MUCH. MOVING [01:16:50] OH, THE MOTION PASSES. MOVING TO ITEM [01:16:53] ELEVEN PRESENTATIONS AND STAFF REPORTS. [01:16:56] CLERK HART, PLEASE READ THE NEXT ITEM [01:16:58] INTO THE RECORD. THANK YOU. EXECUTIVE [01:17:00] DIRECTOR METRUCK GOLDEN INTRODUCED IT. [01:17:01] BEFORE I DO THAT, MADAM VICE PRESIDENT, [01:17:03] I JUST WANTED TO NOTE THAT WE DO HAVE [01:17:05] SEVERAL SPEAKERS TODAY AND LIMITED

101:14:371 STAFF. THAT IS SOMETHING WE'RE BUILDING



101:17:07] SEATING. SO WE'VE ASKED THE SPEAKERS [01:17:09] ROTATE IN AND OUT. CERTAINLY SOMEONE [01:17:12] CAN SIT OVER AT THE SIDE TABLE, BUT THE [01:17:14] MICS OVER THERE AREN'T WORKING. SO THIS [01:17:16] IS AGENDA ITEM ELEVEN A, THE 2022 [01:17:19] WORKFORCE DEVELOPMENT ANNUAL REPORT. [01:17:25] COMMISSIONERS, WORKFORCE DEVELOPMENT IS [01:17:27] CRITICAL TO ACHIEVING THE PORT'S MISSION [01:17:28] TO CREATE OPPORTUNITY. THE PORT [01:17:30] CONTINUES TO INVEST IN REGIONAL [01:17:32] WORKFORCE DEVELOPMENT. WE'VE MADE A [01:17:34] SIGNIFICANT COMMITMENT FOR INCREASED [01:17:36] FUNDING AND MARITIME PROGRAMS, AS WELL [01:17:38] AS ENHANCING CAREER DEVELOPMENT [01:17:39] OPPORTUNITIES AND PORT RELATED [01:17:41] INDUSTRIES, ESPECIALLY FOR THE [01:17:43] COMMUNITIES THAT HAVE HISTORICALLY BEEN [01:17:45] EXCLUDED IN THE PAST. IN 2022, THE PORT [01:17:48] INVESTED 2.5 MILLION IN EXTERNAL [01:17:50] WORKFORCE DEVELOPMENT PROGRAMS IN THE [01:17:52] PORT RELATED SECTORS OF AVIATION, [01:17:54] CONSTRUCTION, TRADES AND MARITIME. THE [01:17:57] PORT ALSO SUPPORTED THE MARITIME HIGH [01:17:59] SCHOOL, THE MARITIME YOUTH MARITIME [01:18:02] COLLABORATIVE AND THE DIRT CORPS TO [01:18:04] TRAIN FOR GREEN JOBS IN THE DUWAMISH [01:18:06] VALLEY. STAFF WILL PRESENT TRENDS, [01:18:08] CHALLENGES AND OPPORTUNITIES FOR 2023, [01:18:10] AND YOU'LL ALSO HEAR FROM PRESENTERS [01:18:12] EXTERNALLY WHO HAVE BENEFITED FROM THE [01:18:14] PORT FUNDED PROGRAMS. THERE'S A NUMBER [01:18:16] OF PRESENTERS, SO I THINK I'M JUST GOING [01:18:17] TO TURN OVER TO WORKFORCE DEVELOPMENT 101:18:191 DIRECTOR LUIS NAVARRO TO KICK OFF [01:18:23] FROM THERE AND THEN FOR BOTH THE PORT [01:18:25] STAFF AND THE EXTERNAL SPEAKERS. [01:18:28] THANK YOU, EXECUTIVE DIRECTOR METRUCK. [01:18:31] COMMISSIONER. I'M LUIS NAVARRO, [01:18:33] DIRECTOR OF WORKFORCE DEVELOPMENT IN THE [01:18:34] OFFICE OF EQUITY, EQUITY, DIVERSITY AND [01:18:37] INCLUSION. TODAY, I'M JOINED BY MY [01:18:39] TEAMMATES, CARL HUGLE AND TIFFANY [01:18:41] SEVILLA, WHO WILL CONTRIBUTE TO [01:18:44] PRESENTING THE 2022 RESULTS OF THE PORT [01:18:46] OF SEATTLE'S INVESTMENT IN COMMUNITY [01:18:49] WORKFORCE DEVELOPMENT. WE ALSO WANT TO [01:18:52] DESCRIBE THE WORK ON THEIR WAY IN 2023, [01:18:55] THE TRENDS, CHALLENGES AND OPPORTUNITIES [01:18:58] WE OBSERVE AS WE PROMOTE EQUITABLE [01:19:01] ACCESS TO QUALITY JOBS IN THE PORT [01:19:04] SECTORS OF AVIATION, MARITIME [01:19:06] CONSTRUCTION AND GREEN JOBS. WE CONTINUE [01:19:09] TO EFFECTIVELY OUTREACH TO COMMUNITIES [01:19:12] OF COLOR, IMMIGRANT REFUGEE COMMUNITIES [01:19:14] AND WOMEN TO ENTER PORT SECTORS THROUGH [01:19:18] OUR WORK. THE WORKFORCE DEVELOPMENT [01:19:20] RESOLUTION 37 SEVEN SIX, APPROVED BY THE [01:19:23] PORT COMMISSION, REQUIRES US TO PROVIDE [01:19:26] YOU WITH AN ANNUAL REPORT AS WELL AS THE [01:19:29] RCW 53 8245. [01:19:34] YOU WILL ALSO HEAR TODAY FROM SOME OF [01:19:36] THE COMMUNITY MEMBERS THAT HAVE [01:19:37] BENEFITED FROM THIS WORK, AND I LOOK



101:19:401 FORWARD TO THEIR TESTIMONY, SO I'M GOING [01:19:43] TO TURN IT OVER TO TIFFANY, WHO WILL [01:19:46] BEGIN THE PROCESS OF GIVING YOU THE [01:19:49] INFORMATION. NEXT SLIDE, PLEASE. THANK [01:19:52] YOU, LUIS. EXECUTIVE DIRECTOR AND [01:19:55] COMMISSIONERS. BEFORE WE DIVE DEEP INTO [01:19:58] THE DATA, YOU CAN ACTUALLY GO TO THE [01:19:59] NEXT SLIDE. I WANTED TO POINT OUT THAT [01:20:03] LAST YEAR WE UPDATED THE [01:20:07] PORT'S EQUITY INDEX SO THAT YOU AND [01:20:09] ANYONE ELSE CAN ACTUALLY SEE WHERE THE [01:20:12] PORT IS PRIORITIZING ITS WORKFORCE [01:20:14] DEVELOPMENT INVESTMENTS. SO ON THE RIGHT [01:20:17] SIDE OF THE EQUITY INDEX NOW, PEOPLE CAN [01:20:19] CLICK ON A FEATURE THAT SHOWS WHERE OUR [01:20:22] WORKFORCE DEVELOPMENT PROGRAMS ARE. AND [01:20:24] IN THE LEFT HAND PANEL, THERE IS MORE [01:20:26] DETAIL ABOUT THE DIFFERENT PROGRAMS AND [01:20:29] THE LEVEL OF INVESTMENT. WE USE TOOLS [01:20:32] LIKE THIS MAP TO SHOW THAT WE ARE [01:20:35] ALIGNING OUR INVESTMENT PRIORITIES WITH [01:20:39] THE AREAS OF GREATEST NEED. YOU CAN SEE [01:20:42] ON THE EQUITY INDEX THAT AREAS WITH VERY [01:20:45] LOW EQUITY ARE SHOWN IN WHITE. THOSE [01:20:48] WITH A LOT OF ACCESS TO ECONOMIC [01:20:51] OPPORTUNITY AND QUALITY OF LIFE ARE [01:20:53] SHOWN IN THE DARKER BLUE COLOR. AND NOW [01:20:56] I'LL PASS IT TO CARL. THANKS, TIFFANY. [01:21:06] SO THIS MAP COVERS THE REACH OF OUR [01:21:09] PROGRAM EFFORTS. HERE IN WORKFORCE [01:21:11] DEVELOPMENT, OUR PROGRAMS ASSISTED OVER [01:21:14] 1600 PEOPLE FROM OVER A DOZEN ZIP [01:21:17] CODE I'M SORRY OVER A DOZEN COUNTIES IN [01:21:20] WASHINGTON, THE DARKER AREAS ON THE MAP [01:21:23] INDICATE THE ZIP CODES FROM WHERE THE [01:21:25] HIGHEST CONCENTRATION OF PEOPLE WE [01:21:27] SUPPORTED RESIDE. 70% OF THOSE THAT [01:21:31] WERE SERVED COME FROM STRUCTURALLY [01:21:34] EXCLUDED ZIP CODES. HERE IN KING COUNTY, [01:21:37] WHICH IS 15% HIGHER THAN LAST YEAR. [01:21:40] THE CITY OF SEATAC POSTED THE HIGHEST [01:21:43] NUMBER OF PEOPLE, WITH 229 PEOPLE PLACED [01:21:46] IN EITHER AN APPRENTICESHIP OR A JOB IN [01:21:49] CONSTRUCTION OR A JOB AT THE AIRPORT, [01:21:51] FOLLOWED BY DES MOINES WITH 122 PEOPLE. [01:21:54] EAST KENT, WITH 101 PEOPLE. POOR JOBS [01:21:58] RECORDED AN INCREASE OF 18% IN JOB [01:22:01] PLACEMENTS IN 2022 FROM THE PREVIOUS [01:22:03] YEAR. TO SUPPORT NEW DEMAND AT [01:22:06] THE AIRPORT FOR WORKERS AS TRAVELED NEAR [01:22:09] PRE COVID NUMBERS, THE AVERAGE WAGE [01:22:13] WAS \$18.82 PER HOUR. IN CONSTRUCTION. [01:22:16] WE HAD 19% INCREASE IN THE NUMBER OF [01:22:18] PEOPLE PLACED IN APPRENTICESHIP [01:22:20] OPPORTUNITIES ON CONSTRUCTION JOBS, [01:22:22] WHILE THE STARTING PAY WAS AT \$23 AN [01:22:26] HOUR. AT ENTRY, APPRENTICES EARNED AN [01:22:28] AVERAGE OF \$37 AN HOUR AFTER SIX MONTHS. [01:22:31] NEXT SLIDE, PLEASE. [01:22:37] SO IN 2022, THE PORT INVESTED ALMOST [01:22:41] \$2.5 MILLION IN WORKFORCE DEVELOPMENT [01:22:44] EFFORTS IN PORT RELATED SECTORS.

[01:22:46] ADDITIONALLY, WE LEVERAGED \$1.5 MILLION



[01:22:49] IN FUNDING AND RESOURCES TO COMPLEMENT	
[01:22:51] OUR EFFORTS. THIS FUNDING PROVIDED	
[01:22:53] TRAINING THAT WAS NECESSARY TO MEET THE	
[01:22:55] INDUSTRY'S NEEDS AND DEVELOP WORKER	
[01:22:57] COMPETENCIES. NEARLY 200 CONSTRUCTION	
[01:23:01] PREAPPRINTICES WERE GIVEN OVER 120 HOURS	
[01:23:03] OF TRAINING ON SAFETY, TOOL HANDLING,	
[01:23:06] CONSTRUCTION MATH, BLUEPRINTING, AND	
[01:23:08] EQUIPMENT ORIENTATION. SOME OF OUR	
[01:23:12] AIRPORT WORKERS TRAINING INCLUDED	
[01:23:14] LOGISTICS, AIRPLANE REPAIR, BUSINESS	
[01:23:16] MATH, EMERGENCY MANAGEMENT, AND SITE OF	
[01:23:19] BADGE PREPARATION. THE SITE OF BADGE	
[01:23:21] PREPARATION IS SIGNIFICANT BECAUSE FOR	
[01:23:25] 59% OF ALL NEW HIRES AT THE AIRPORT	
[01:23:29] THROUGH POOR JOBS, ENGLISH WAS NOT THEIR	
[01:23:31] FIRST LANGUAGE OR WAS NOT THEIR PRIMARY	
[01:23:33] LANGUAGE. THESE EFFORTS REMOVED FERRIES	
[01:23:36] TO ENTRY INTO EMPLOYMENT FOR OUR	
[01:23:37] IMMIGRANT COMMUNITIES AND EXPRESS OUR	
[01:23:40] EFFORTS TO PROMOTE AND CARRY OUT	
[01:23:42] EQUITABLE PRACTICES FOR OUR COMMUNITY.	
[01:23:45] OVERALL, WE SAW A SHARP 45% INCREASE IN	
[01:23:48] TRAININGS RENDERED TO SUPPORT OUR	
[01:23:50] WORKERS. AND WHILE THE WORKFORCE SECTORS	S
[01:23:53] CONTINUE TO LACK DIVERSITY AND LIMIT	
[01:23:55] EXPOSURE TO BIPOC AND WOMEN, WE CONTINUE	
[01:23:58] TO BE DELIBERATE IN ADVANCING EQUITABLE	
[01:24:00] ACCESS TOWARD ECONOMIC PROSPERITY.	
•	
[01:24:03] ACCORDING TO THE WORKFORCE DEVELOPMENT	
[01:24:05] COUNCIL. WORKFORCE DEVELOPMENT COUNCIL	
[01:24:09] SEATTLE KING COUNTY. INCOME DISPARITIES	
[01:24:12] IN KING COUNTY FALL ALONG RACIAL LINES.	
[01:24:15] OVERALL, 86% OF THOSE SUPPORTED BY OUR	
[01:24:18] WORKFORCE DEVELOPMENT EFFORTS WERE	
[01:24:19] PEOPLE OF COLOR. ADDITIONALLY, IN	
[01:24:21] CONSTRUCTION, WOMEN FROM POOR FUNDED	
[01:24:24] CONSTRUCTION PREAPPRRENTICESHIP TRAINING	
[01:24:26] PROGRAMS MADE UP NEARLY A THIRD OF ALL	
[01:24:28] NEW PLACEMENTS, GRADUATING AT A RATE OF	
[01:24:30] 87%. THESE EFFORTS LINE UP WITH THE	
[01:24:33] SHIFT IN PLACEMENTS SHIFT IN CULTURE	
[01:24:37] WE ASPIRE TO IN CONSTRUCTION AND ALLOW	
[01.24.37] WE ASPIRE TO IN CONSTRUCTION AND ALLOW	
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I01:25:311 HEAR FROM SOMEONE TODAY WHO HAS [01:25:33] BENEFITED FROM THAT PROGRAM. THIS YEAR, [01:25:35] WE'RE ALSO INTRODUCING A SECOND CAREER [01:25:37] PATHWAY FOR GROUND SERVICE EQUIPMENT [01:25:40] MECHANICS AT THE AIRPORT. AND WE ARE [01:25:43] OFFERING THIS YEAR AS WELL A CDL [01:25:47] LICENSE, OPPORTUNITIES FOR COMMUNITY [01:25:50] MEMBERS TO EARN THEIR CDL DRIVER'S [01:25:54] LICENSE FOR BUS DRIVING. AND WE HAVE A [01:25:56] NEED AT THE AIRPORT FOR BUS DRIVERS. [01:25:58] NOW, COMMUNITY MEMBERS CAN BENEFIT FROM [01:26:01] THIS AND APPLY FOR JOBS AS BUS DRIVERS [01:26:04] AT THE PORT OF SEATTLE. IN CONSTRUCTION, [01:26:06] WE CONTINUE TO INVEST IN WORKER [01:26:08] OUTREACH, TRAINING, NAVIGATION AND [01:26:11] RETENTION SERVICES THROUGH VARIOUS [01:26:13] PARTNER ORGANIZATIONS. WE ALSO DO THIS [01:26:16] COLLABORATION WITH OUR INTERNAL PARTNERS [01:26:18] AND THE CONSTRUCTION GROUPS, INCLUDING [01:26:20] THE PORT CONSTRUCTION SERVICES THAT YOU [01:26:22] WILL HEAR FROM TODAY ABOUT THEIR [01:26:24] PRIORITY HIGHER PROGRAM AND [01:26:27] APPRENTICESHIP PROGRAM ON PORT SECTORS. [01:26:30] AND IN MARITIME, WE HAVE STARTED THE [01:26:32] COMMISSIONER APPROVED CAREER LAUNCH [01:26:37] CAREER LAUNCH PROGRAM THAT WILL INVEST [01:26:40] OVER \$4 MILLION IN THE NEXT THREE YEARS [01:26:43] TO BRING MORE YOUTH INTO MARITIME. SO [01:26:45] THANK YOU, COMMISSIONER MOHAMMED, FOR [01:26:47] THAT SUPPORT. AND THEN GREEN JOBS, [01:26:50] WHICH IS AN IMPORTANT AREA OF WORK. WE [01:26:53] CONTINUE TO SUPPORT THE PARTNERSHIP WITH [01:26:56] THE DU DUWAMISH VALLEY GREEN JOBS CORPS 101:26:581 AS WELL AS WE ARE CONDUCTING AN ANALYSIS [01:27:01] OF THE GREEN CAREERS OF THE FUTURE WITH [01:27:05] HELP OF OUR CONSULTANT SEATTLE JOBS [01:27:08] INITIATIVE. AND WE'LL BE PROVIDING A [01:27:10] REPORT AT THE RIGHT TIME FROM THAT. [01:27:12] NEXT, WE'LL PROVIDE TO YOU SOME OF THE [01:27:16] CHALLENGES AND OPPORTUNITIES, AND I'LL [01:27:18] TURN IT BACK TO CARL. NEXT SLIDE, [01:27:20] PLEASE. THANK YOU, [01:27:23] LOUISE. NEXT SLIDE, PLEASE. [01:27:27] SO, AS YOU MAY IMAGINE, THE [01:27:28] IMPLEMENTATION OF OUR WORKFORCE [01:27:30] DEVELOPMENT STRATEGIES IS AN ITERATIVE [01:27:32] PROCESS. THEY COME WITH NEW CHALLENGES [01:27:35] AND EMERGING SITUATIONS THAT ARE [01:27:37] COMMUNITY CENTERED. ULTIMATELY, THEY [01:27:40] ALSO SERVE AS OPPORTUNITIES TO PROBLEM [01:27:42] SOLVE AND COLLABORATE, DARING US TO [01:27:45] FURTHER OUR INFLUENCE AND STRETCH THE [01:27:47] LIMITS OF OUR POLICY DIRECTIVE TO [01:27:49] ADVANCE OUR STRATEGIC OBJECTIVES AND [01:27:52] INITIATIVES. MORE THAN THAT, THEY OFFER [01:27:54] IN OUR REMINDER THAT OUR WORK AND [01:27:55] WORKFORCE DEVELOPMENT IS NOT ABOUT WE, [01:27:58] THE PORT AND THEM IT'S US. [01:28:00] COLLECTIVELY, WE OBSERVE THAT COMMUNITY [01:28:03] BASED ORGANIZATIONS RUN INTO CHALLENGES [01:28:05] WITH CAPACITY BUILDING, UNDERSTANDING [01:28:07] OUR PROCUREMENT PROCESSES,

[01:28:10] AND LIMITED KNOWLEDGE OF OUR



101:28:141 INDUSTRIES. RETRIEVING CONSTRUCTION [01:28:17] APPRENTICESHIP DATA FROM WASHINGTON [01:28:18] STATE LABOR AND INDUSTRIES IS HINDERED [01:28:21] BY A NEW STATE LAW THAT LIMITS OUR [01:28:24] UNDERSTANDING OF HOW OUR INVESTMENTS AND [01:28:26] PROTOCOLS IMPACT THE LARGER WORKFORCE. [01:28:29] AND WHILE CHILDCARE HAS ALWAYS BEEN A [01:28:31] WORKFORCE ISSUE, WE ALSO SEE THAT IT'S A [01:28:33] SIGNIFICANT IMPACT ON CONSTRUCTION 101:28:361 APPRENTICES THAT WORK ON PROJECTS. [01:28:39] AS FOR MANY IN THE CONSTRUCTION [01:28:41] INDUSTRY, WORK BEGINS AT EARLY IN THE [01:28:43] MORNING AND THEY ARE ASKED TO TRAVEL ALL [01:28:45] THROUGHOUT THE TRI COUNTY REGION AND [01:28:46] SOMETIMES EVEN BEYOND, JUST TO GO TO [01:28:48] WORK. LANGUAGE ACCESS EFFORTS HAVE [01:28:51] EMERGED AS AN EQUALIZER FOR SUPPORTING [01:28:54] OUR JOB SEEKERS AT THE AIRPORT. WE'RE [01:28:57] STARTING TO INCORPORATE A MULTI LANGUAGE [01:28:59] SUBTITLES IN ALL OF OUR VIDEOS AND [01:29:03] DISCUSSING MORE EFFECTIVE APPROACHES TO [01:29:06] PROGRAM INFORMATION. IN THE SUBSEQUENT [01:29:08] SLIDES, WE'LL LAY OUT HOW WE'VE ARRIVED [01:29:11] AT WORKING TOWARDS COMPLETING SOME OF [01:29:13] THOSE CHALLENGES. NEXT SLIDE, PLEASE. [01:29:17] I'LL PASS IT OFF TO TIFFANY. THANKS [01:29:19] CARL. SO IN RESPONSE TO OUR OBSERVATIONS [01:29:22] THAT COMMUNITY BASED ORGANIZATIONS COULD [01:29:25] REALLY USE MORE SUPPORT IN DOING THE [01:29:27] WORK THAT WE RELY ON THEM FOR, WHICH IS [01:29:30] COMMUNICATING PORT RELATED OPPORTUNITIES [01:29:34] TO THEIR COMMUNITIES, WE CREATED LAST [01:29:37] YEAR THE WORKING. WITH THE PORT 101 101:29:401 WORKSHOP FERRIES. WHICH INTRODUCES [01:29:45] THE PORT'S EQUITY COMMITMENTS AND [01:29:47] FUNDING OPPORTUNITIES TO COMMUNITY BASED [01:29:50] ORGANIZATIONS WHO MIGHT NOT BE FAMILIAR [01:29:52] WITH WORKING WITH THE PORT AND HOW TO [01:29:55] ACCESS THESE FUNDING OPPORTUNITIES AND [01:29:57] WHAT'S IMPORTANT TO THE PORT. SO WE [01:30:00] START BY INTRODUCING THE PORT ITSELF, [01:30:02] AND THEN WE DO A DEEP DIVE INTO [01:30:05] CONTRACTING REQUIREMENTS AND DEMYSTIFY [01:30:10] SOME OF THE PROCESS INVOLVED IN GETTING [01:30:12] FUNDING FROM A SPECIAL PURPOSE [01:30:14] GOVERNMENT. IN ADDITION TO THAT, [01:30:17] BESIDES JUST OPENING UP THOSE [01:30:19] OPPORTUNITIES, IT'S A CHANCE FOR US TO [01:30:22] CONNECT, TO GIVE THE COMMUNITY BASED [01:30:24] ORGANIZATIONS A FACE ON THE INSIDE, SO [01:30:26] TO SPEAK, TO ASK QUESTIONS ABOUT THESE [01:30:29] OPPORTUNITIES. AND WE'VE BEEN HAPPY TO [01:30:31] CONTINUE HOSTING THESE WORKSHOPS THIS [01:30:34] YEAR. NEXT SLIDE AND I'LL PASS IT BACK [01:30:36] TO CARL. THANKS TIFFANY. [01:30:39] SO OUR STRATEGIC PARTNERSHIPS INCLUDE [01:30:43] INFLUENCING THE REGIONAL WORKFORCE [01:30:46] SYSTEM. FOR EXAMPLE, OUR PROGRAMS HAVE [01:30:48] ALREADY IMPACTED THE CURRICULUM AT LOCAL [01:30:50] COLLEGES. OUR COMMITMENT TO ENSURING THE [01:30:53] FUTURE WORKFORCE IS READY TO ENTER OUR [01:30:56] PORT RELATED SECTORS INCLUDES [01:30:57] PARTNERSHIPS WITH THE HIGHLINE COMMUNITY



[01:30:59] COLLEGE AND SOUTH SEATTLE COLLEGE. [01:31:01] WHICH TEACH THE AIRPORT UNIVERSITY [01:31:03] AVIATION, MAINTENANCE AND CARGO [01:31:06] LOGISTICS CLASSES. IN ADDITION, OUR [01:31:09] PARTNERSHIP WITH SEATTLE CENTRAL [01:31:12] COLLEGE'S PRE APPRENTICESHIP [01:31:14] CONSTRUCTION TRAINING PROGRAM PACT NOT [01:31:17] ONLY OFFERS 22 COLLEGE CREDITS THAT [01:31:20] STUDENTS CAN PUGET TOWARD A DEGREE UPON [01:31:23] EXIT OF THEIR PROGRAM, BUT IT ALSO [01:31:25] PROVIDES QUALITY TRAINING NEEDED TO WORK [01:31:28] IN CONSTRUCTION REGIONALLY. [01:31:31] WE WORK PRETTY COLLABORATIVELY WITH OUR [01:31:34] REGIONAL PUBLIC OWNERS. WE CONTINUE TO [01:31:37] WORK AROUND OUR STRATEGIC GOALS IN [01:31:39] FOSTERING A RESPECTFUL, INCLUSIVE WORK [01:31:42] EXPERIENCE ON OUR CONSTRUCTION JOB SITES [01:31:45] AND EXTENDING THAT INFLUENCE TO PROMOTE [01:31:48] DIVERSITY, PROMOTE DIVERSIFICATION, AND [01:31:51] IMPROVE RETENTION. THIS INCLUDES [01:31:53] DELIBERATELY STIMULATING THE TRADE [01:31:56] PIPELINE WITH SKILLED, DIVERSE [01:31:59] CONSTRUCTION WORKERS THROUGH WORKFORCE [01:32:02] INVESTMENTS AND ENSURING THAT THOSE [01:32:04] WORKERS FEEL WELCOME AND HAVE A SENSE OF [01:32:06] BELONGING IN THIS SPACE. OUR WORKFORCE [01:32:09] INVESTMENTS HAVE CONTRIBUTED TO THE [01:32:11] GROWTH OF THE REGIONAL GROWTH WITHIN THE [01:32:13] REGION OF BIPOC APPRENTICES BY 11% SINCE [01:32:17] 2015, AND IT'S CONTINUING TO GROW. IN [01:32:20] ADDITION, AS WITH THE RECENT PASSAGE OF [01:32:22] HOUSE BILL 1050 IN THIS YEAR'S [01:32:24] LEGISLATIVE SESSION AT THE STATE LEVEL, [01:32:27] EVERY CITY, COUNTY, PORT, DISTRICT AND [01:32:30] OTHER PUBLIC AGENCY WILL SOON BE [01:32:31] REQUIRED TO INCREASE THE NUMBER OF [01:32:33] APPRENTICES TO PERFORM ANY CONSTRUCTION, [01:32:36] AVIATION, REPAIR OR IMPROVEMENT THAT IS [01:32:39] EXECUTED AT THE COST OF THE STATE OR [01:32:42] MUNICIPALITY. SO ACTIONS LIKE THIS [01:32:45] REINFORCE THE NECESSITY FOR PUBLIC [01:32:47] OWNERS TO FIND MORE ALIGNMENT, BETTER [01:32:49] ALIGNMENT, AND MORE COMMON GROUND AS WE [01:32:53] READY OURSELVES FOR THIS CHANGE. THE [01:32:55] PUBLIC AGENCIES HAVE ALSO BEEN ACTIVELY [01:32:57] PRESENTING TO OUR LABOR PARTNERS THE [01:32:59] WORKFORCE DEMAND ANALYSIS, WHICH WAS [01:33:02] CONDUCTED LAST YEAR THAT SPELLS OUT [01:33:04] WHERE THE WORKFORCE SHORTAGES ARE IN THE [01:33:06] CONSTRUCTION ARENA AND WHERE WE CAN [01:33:09] COLLABORATE TO MEET OUR FUTURE WORKFORCE [01:33:12] NEEDS. THESE DISCUSSIONS HAVE INCLUDED [01:33:14] PRACTICES FOR RECRUITMENT AND RETENTION [01:33:16] TO COMPLETE OUR PROJECT NEEDS, [01:33:19] DISPATCHING PROTOCOLS FOR PRIORITY HIRE [01:33:21] WORKERS AND TRAINING FOR APPRENTICES AND [01:33:24] JOURNEY PERSONS TO MITIGATE HARASSMENT [01:33:26] AND BULLYING ON OUR JOB SITES. WE [01:33:29] CONTINUE TO ADVOCATE FOR OUTREACH AND [01:33:31] TRAINING TO COMMUNITIES THAT ARE [01:33:33] HISTORICALLY STRUCTURALLY EXCLUDED. [01:33:36] THE JOB READINESS AND PREAPPRRENTICESHIP [01:33:38] TRAINING AND CONSTRUCTION CONTINUE TO



101:33:401 KIND OF SERVE AS A MAIN ENTRY FOR MANY [01:33:43] OF OUR UNDERSERVED TO RECEIVE [01:33:47] CONSTRUCTION TRAINING AND [01:33:48] APPRENTICESHIP. PLACEMENTS AND [01:33:50] IMPLEMENTATION OF OUR PRIORITY HIRE AND [01:33:51] APPRENTICESHIP UTILIZATION PROGRAMS [01:33:53] CONTINUE TO SERVE AS A PLACE WHERE [01:33:56] APPRENTICES, PEOPLE OF COLOR AND WOMEN [01:33:58] GET AN OPPORTUNITY TO EARN A PREVAILING [01:34:00] WAGE AND CUT THEIR TEETH IN THE [01:34:02] CONSTRUCTION INDUSTRY. AT THE SAME TIME. [01:34:07] AT THE SAME TIME, THEY LEARN. WHILE [01:34:09] THEY'RE IN THESE APPRENTICESHIP [01:34:10] PROGRAMS, THEY'RE LEARNING AND THEY'RE [01:34:11] GETTING THEIR CAREERS STARTED. AS A [01:34:14] FUTURE REGIONAL WORKFORCE LOOKS TO BE [01:34:16] YOUNGER AND MORE DIVERSE THAN EVER. WE [01:34:19] URGE OUR UNION PARTNERS AND CONTRACTORS [01:34:22] TO MAKE CONCESSIONS FOR THEIR [01:34:23] DEVELOPMENT AND GROWTH IN THE [01:34:25] CONSTRUCTION INDUSTRY THROUGH TRAINING [01:34:27] THAT IS CULTURALLY COMPETENT, RELEVANT, [01:34:29] AND ALIGNS WITH WORKER NEEDS. I'LL PASS [01:34:31] OFF TO TIFFANY. NEXT SLIDE, PLEASE. SO [01:34:34] ANOTHER REGIONAL PARTNERSHIP I'D LIKE TO [01:34:36] HIGHLIGHT IS OUR COLLABORATION [01:34:40] WITH KING COUNTY AND THE CITY OF SEATTLE [01:34:42] TO STAND UP A REGIONAL GREEN JOBS [01:34:44] COALITION. SO FAR, WE HAVE ASSEMBLED [01:34:48] A STEERING COMMITTEE CONSISTING OF [01:34:50] EMPLOYERS, TRAINING ORGANIZATIONS, [01:34:52] EDUCATION PARTNERS AND [01:34:56] LABOR UNIONS TO DETERMINE A GOVERNANCE [01:34:59] AND FINANCIAL FRAMEWORK FOR THIS [01:35:02] COALITION. IN FACT, WE'RE MEETING THIS [01:35:05] WEEK TO SELECT A GOVERNANCE FRAMEWORK [01:35:09] AND FINANCIAL FRAMEWORK FOR WHAT THIS [01:35:11] COALITION WILL LOOK LIKE. THE GOAL [01:35:12] REALLY IS TO COLLABORATE TOGETHER ON [01:35:17] SHAPING AND FUNDING REGIONAL PRIORITIES [01:35:19] FOR GROWING GREEN JOBS FOR FRONTLINE [01:35:21] COMMUNITIES. AND THE [01:35:25] NEXT STEPS AFTER WE'VE FIGURED OUT THESE [01:35:27] FRAMEWORKS ARE GOING TO BE ACTUALLY [01:35:28] STANDING UP THE COALITION. NEXT SLIDE [01:35:32] PLEASE. [01:35:36] SO I'D LIKE NEXT TO TALK ABOUT SOME [01:35:39] TRENDS THAT STARTED LAST YEAR BUT WE'RE [01:35:41] EXCITED TO SEE CONTINUE MOVING FORWARD [01:35:43] THIS YEAR. THE DUWAMISH VALLEY GREEN [01:35:46] JOBS CORE STARTED A COUPLE OF [01:35:49] YEARS AGO WITHOUT A LOT OF INVOLVEMENT [01:35:51] FROM THE WORKFORCE DEVELOPMENT TEAM AND [01:35:55] REALLY EXCELLED WITH ON WATER, [01:35:59] ENVIRONMENTAL EDUCATION AND NATURAL [01:36:01] RESOURCE EXPERIENCES CENTERED [01:36:05] AROUND HABITAT RESTORATION ALONG THE [01:36:07] DUAMISH RIVER. HOWEVER, LAST YEAR I [01:36:11] WAS ABLE TO COLLABORATE WITH DIRT CORPS [01:36:13] ON THE CURRICULUM TO OFFER THE YOUTH [01:36:17] A SERIES OF WORKPLACE TOURS BOTH [01:36:20] IN AVIATION, ENVIRONMENTAL CAREERS. SO [01:36:22] THE PHOTO ON THE LEFT IS US LEARNING



101:36:241 ABOUT STORMWATER MANAGEMENT AT THE [01:36:26] AIRPORT AND THEN ON THE PHOTO ON THE [01:36:28] RIGHT WE ARE VISITING THE MARITIME [01:36:32] INSTITUTE FOR TRAINING AND GRADUATE [01:36:33] STUDIES AND USING THE MARITIME [01:36:35] NAVIGATION SIMULATOR. [01:36:38] THIS YEAR I'M HAPPY TO BE ABLE TO [01:36:41] CONTINUE THIS PARTNERSHIP WITH DIRT CORE [01:36:42] AND ACTUALLY OFFER WEEKLY WORKSITE TOURS 101:36:451 FOR MORE HOLISTIC CAREER CONNECTED [01:36:48] LEARNING IN GREEN JOBS ACROSS PORT [01:36:50] RELATED INDUSTRIES. NEXT SLIDE PLEASE. [01:36:54] AND THEN OF COURSE LAST YEAR WE KICKED [01:36:56] OFF OUR YOUTH MARITIME CAREER LAUNCH [01:36:58] PROGRAM. OUR THREE PARTNERS ARE [01:37:02] URBAN LEAGUE OF METROPOLITAN SEATTLE, [01:37:05] THE POLYTECH AND WASHINGTON MARITIME [01:37:07] BLUE. URBAN LEAGUE IS IN COLLABORATION [01:37:10] WITH SOUND EXPERIENCE AND THE SEATTLE [01:37:13] SKILLS CENTER. AND MARITIME BLUE IS [01:37:15] WORKING WITH EVERGREEN GOODWILL, EL [01:37:17] CENTRO DE LARASA AND CELIANA CONSULTING. [01:37:22] YOU CAN SEE OUR PARTNERS WERE ABLE TO [01:37:24] VISIT PIER 69 AT THE BEGINNING OF THIS [01:37:27] YEAR AND THANK COMMISSIONER MOHAMED [01:37:29] PERSONALLY FOR HER CHAMPIONSHIP OF THIS [01:37:31] WORK. PARTNERS HAVE COMPLETED [01:37:35] THE FIRST PHASE OF THIS PROGRAM WHICH IS [01:37:38] ROUNDTABLE MEETINGS WITH MARITIME [01:37:40] EMPLOYERS AND THEY HAVE BEGUN PENCILING [01:37:42] SOFT AGREEMENTS WITH THOSE EMPLOYERS TO [01:37:46] EVENTUALLY PLACE INTERNS. [01:37:49] MARITIME SKILLS TRAINING AND GENERAL 101:37:511 CAREER SUPPORT IS TAKING PLACE THIS [01:37:54] SUMMER. YOU HEARD ROBERT SPEAK TO THAT [01:37:57] EARLIER FROM MARITIME BLUE AND LATER [01:38:00] I'LL HAVE ONE OF OUR PARTNERS FROM URBAN [01:38:02] LEAGUE SPEAK TO THIS COLLABORATION AS [01:38:05] WELL. WE'VE ALREADY LEARNED A LOT ABOUT [01:38:07] THE CAPACITY OF THIS INDUSTRY TO PLACE [01:38:10] INTERNS AND ARE MAKING ADJUSTMENTS TO [01:38:13] THIS PROGRAM THAT WILL HELP US BETTER [01:38:15] SUPPORT YOUTH IN THE FOLLOWING TWO YEARS [01:38:17] OF THIS PILOT PROGRAM. AND I LOOK [01:38:20] FORWARD TO KEEPING YOU UPDATED AS WE [01:38:23] CONTINUE TO AS WE CONTINUE TO [01:38:27] IMPLEMENT THIS AMAZING PROGRAM. NEXT [01:38:30] SLIDE PLEASE. PASS IT TO LUIS. [01:38:34] THANK YOU TIFFANY AND CARL, I JUST [01:38:36] WANTED TO GIVE YOU A BRIEF OVERVIEW OF [01:38:40] THE 2023 PRIORITIES. WE ARE ALMOST AT [01:38:42] THE HALF YEAR POINT AND THEREFORE IT IS [01:38:46] APPROPRIATE THAT WE TELL YOU WHERE WE [01:38:47] ARE SO FAR. NEXT SLIDE PLEASE. [01:38:52] SO WE CONTINUE TO INVEST IN ALL PORT [01:38:54] SECTORS THAT WE HAVE AS PRIORITY SECTORS [01:38:57] MARITIME CONSTRUCTION, AVIATION AND [01:39:00] GREEN CAREERS. WE ALSO WANT TO ENSURE [01:39:04] THAT NAVIGATION AND RETENTION SERVICES [01:39:06] ARE ADDED TO OUR CONTRACTS. NOT ONLY WE [01:39:09] WANT PEOPLE TO BE TRAINED, BUT WE WANT [01:39:11] TO WALK WITH THEM FOR TWO, [01:39:15] THREE YEARS AND SEE WHAT BARRIERS THEY



101:39:181 ENCOUNTER ONCE THEY ARE TRAINED. WE ALSO [01:39:21] WANT TO CONTINUE THE ANALYSIS OF GREEN [01:39:24] JOBS SO WE CAN LEARN FROM [01:39:28] THE DATA WHERE OUR FUNDING CAN BE MOST [01:39:31] EFFECTIVE. LANGUAGE ACCESS PROGRAMS IS [01:39:35] SOMETHING THAT I AM VERY ENGAGED IN WITH [01:39:38] PARTNERS ACROSS THE REGION. THE CITY OF [01:39:42] SEATTLE HAS A GREAT PROGRAM. AND [01:39:44] COMMISSIONER MOHAMMED, YOU HAVE BEEN [01:39:47] WORKING WITH THE IMMIGRANT AND REFUGEE [01:39:51] OFFICE AND A GREAT PROGRAM. AND WE'RE [01:39:53] TRYING TO LEARN FROM OTHERS, OTHER [01:39:55] JURISDICTIONS, HOW THEY WORK WITH [01:39:57] IMMIGRANT REFUGEES TO IMPLEMENT THE PORT [01:40:00] OF SEATTLE, SOMETHING THAT MAKES SENSE [01:40:01] FOR US DEVELOPING A PROGRAM TO SUPPORT [01:40:05] TAXI DRIVERS WHO WANT TO CONTINUE TO BE [01:40:08] BETTER TAXI DRIVERS OR MAY BE INTERESTED [01:40:11] IN PURSUING ANOTHER CAREER. WE KNOW MANY [01:40:13] OF THEM BRING INCREDIBLE SKILLS FROM [01:40:16] THEIR HOME COUNTRIES, AND AS AN [01:40:18] IMMIGRANT, IT IS ALWAYS GREAT TO KNOW [01:40:20] THAT SOMEONE WANTS TO HELP ME IMPROVE MY [01:40:23] OWN SKILLS. WE'LL CONTINUE TO EVALUATE [01:40:26] NEW SECTORS, PERHAPS TRANSPORTATION, [01:40:29] MANUFACTURING, INTO THE FUTURE. SO I'M [01:40:32] GOING TO TURN IT OVER TO CARL FOR THE [01:40:34] FINAL SLIDE BEFORE OUR SPEAKERS, AND [01:40:37] WE'LL TRY TO THANK YOU, [01:40:40] LOUISE. AND SO THE IMPLEMENTATION OF OUR [01:40:43] WORKFORCE STRATEGIES BEGIN WITH [01:40:44] OUTREACH. WE RECOGNIZE WHO OUR PROGRAMS [01:40:48] ARE SUPPORTING. THE OPPORTUNITIES THEY [01:40:50] OFFER ALWAYS DRAW US. AND THE [01:40:53] OPPORTUNITIES THEY OFFER ALWAYS DRAWS [01:40:54] BACK TO OUR COMMUNITIES. THEIR INPUT IS [01:40:57] CRITICAL TO OUR SUCCESS IN THIS WORK AND [01:40:59] CONTINUES TO INFORM OUR STRATEGIES [01:41:02] THROUGH OUR WORKFORCE INVESTMENT [01:41:03] PROGRAMS AND PARTNERSHIPS. [01:41:05] COLLABORATIONS WITH OTHER PUBLIC [01:41:06] AGENCIES, AND DIRECT ENGAGEMENT. WE [01:41:09] EXPRESS OUR EQUITY POLICIES AND [01:41:11] PROGRAMMING WITH THE ADVANCEMENT AND [01:41:13] DEVELOPMENT OF OUR COMMUNITIES IN MIND. [01:41:15] OUR TEAM IS HOME WHEN WE ARE INVOLVED IN [01:41:18] SHARING INFORMATION WITH OUR COMMUNITIES [01:41:20] ABOUT HOW TO ACCESS OUR WORKFORCE [01:41:21] DEVELOPMENT PROGRAMS, BUILDING [01:41:24] RELATIONSHIPS, AND PROVIDING PROGRAM [01:41:26] GUIDANCE TO OTHER PUBLIC AGENCIES AND [01:41:28] OUR COMMUNITY BASED ORGANIZATIONS, [01:41:30] ESPECIALLY THOSE THAT SUPPORT OUR [01:41:32] REFUGEE AND IMMIGRANT COMMUNITIES. [01:41:34] PARTICIPATING IN ROUNDTABLE DISCUSSIONS [01:41:36] AND SECTOR BASED WORKFORCE SECTOR [01:41:39] COLLABORATIONS LIKE TIFFANY'S GREEN JOBS [01:41:43] STEERING COMMITTEE OR THE PRE [01:41:46] APPRENTICESHIP REGIONAL [01:41:48] PREAPPRRENTICESHIP COLLABORATION. [01:41:51] WORKING WITH INTERNAL DEPARTMENTS LIKE [01:41:54] EXTERNAL RELATIONS AND TALENT

[01:41:56] CONNECTIONS TEAM AND HR TO PROMOTE



[01:41:58] INTERNSHIPS AND TRAINING OPPORTUNITIES [01:42:00] WITHIN THE FRAMEWORK OF CAREER CONNECTED [01:42:03] LEARNING AND INVITING OUR CONSULTANTS [01:42:05] AND OUR PARTNERS TO SHARE THEIR PLATFORM [01:42:07] WITH OUR COMMUNITIES. AT EVENTS THAT WE [01:42:10] HOST OR EVENTS THAT WE BECOME AWARE OF [01:42:11] TO INCREASE OUR RATE OF [01:42:16] OUTREACH AND BRING THOSE FOLKS INTO [01:42:19] THESE WORKFORCE SECTORS. SO WE'RE REALLY 101:42:211 EXCITED ABOUT CONTINUING THIS WORK AND [01:42:23] CONTINUING OUR EFFORTS TO PROVIDE [01:42:25] OUTREACH AND SUPPORT TO OUR [01:42:29] FOLKS. I'LL PASS IT OFF TO LOUISE [01:42:31] COMMISSIONERS. WE HAVE SEVERAL FOLKS WHO [01:42:34] THREE, FOUR MAYBE, WHO WILL SPEAK, BUT [01:42:38] IF YOU HAVE ANY QUESTIONS BEFORE THEY [01:42:40] COME TO THE MIC AND WHAT WE'RE GOING TO [01:42:42] DO IS WE'RE GOING TO ALLOW THEM TO USE [01:42:44] THESE THREE MICS. WE HAVE, I THINK, [01:42:46] THREE INDIVIDUALS. BUT IF YOU HAVE ANY [01:42:49] QUESTIONS NOW OR WAIT UNTIL. AFTER YOUR [01:42:51] PLEASURE. COMMISSIONERS, I THINK WE'LL [01:42:53] GO AHEAD AND TAKE A COUPLE OF QUESTIONS [01:42:55] NOW RECOGNIZING COMMISSIONER MOHAMED. [01:42:59] SURE, OKAY. WE CAN WAIT IF YOU WANT, SO [01:43:02] YOU CAN HOLD ON TO THEM. NO, IT'S OKAY. [01:43:05] WELL, FIRST OF ALL, I WANT TO THANK YOU [01:43:07] GUYS FOR THE WORK THAT YOU DO. [01:43:11] I'VE PARTICIPATED IN A NUMBER OF THE [01:43:14] ROUNDTABLE MEETINGS AND ALSO JUST BEEN [01:43:17] A THOUGHT PARTNER TO MANY OF YOU GUYS. [01:43:19] AND SO I JUST WANT TO EXPRESS GRATITUDE [01:43:22] TO YOU FIRST. THE QUESTIONS THAT I HAD 101:43:251 WERE ONE AROUND, I KNOW LANGUAGE ACCESS [01:43:28] GETS CALLED OUT A LOT IN THE PLANNING OR [01:43:32] THE 2023 PRIORITIES. [01:43:37] IS ETHNIC MEDIA PART OF THAT STRATEGY? [01:43:42] MEDIA? ONE WAY THE MEDIA CAN BE [01:43:45] HELPFUL IS THE ETHNIC MEDIA [01:43:49] AS WE REFER TO THEM, THEY CAN BE A [01:43:52] MEGAPHONE FOR US AND OUR PROGRAM, BUT [01:43:55] WE'RE ALSO USING COMMUNITY BASED [01:43:58] ORGANIZATIONS TO HELP GET THE [01:44:01] INFORMATION TO THE RIGHT COMMUNITIES. [01:44:03] FOR EXAMPLE, I HAVE A CONTRACT WITH [01:44:06] PARTNER IN EMPLOYMENT AND THEY SERVE THE [01:44:09] IMMIGRANT REFUGEE COMMUNITIES AND THEY [01:44:11] HELP TRANSLATE THE JOB REQUIREMENTS [01:44:15] AT THE AIRPORT IN THE LANGUAGES THE [01:44:17] COMMUNITY SPEAKS. BUT THE MEDIA SHOULD [01:44:20] BE INDEED PART OF IT. NOT ONLY THE [01:44:22] MEDIA, BUT THE PORT, PORT OF SEATTLE OWN [01:44:24] BLOGS AND INFORMATION. AND WE'RE GOING [01:44:26] TO BE WORKING WITH COMMUNICATIONS TO [01:44:28] HOPEFULLY INTRODUCE MULTILANGUAGE [01:44:31] INFORMATION AVAILABLE TO THEM. IF THAT [01:44:33] IS THE QUESTION. I APPRECIATE YOUR [01:44:35] ANSWER. I MEAN, YOU POINT OUT IN SLIDE [01:44:39] NINE THE CAPACITY ISSUES WITH [01:44:41] NONPROFITS, AND I RECOGNIZE THAT AS [01:44:43] WELL. OFTEN THEY'RE OVERWORKED [01:44:47] UNDERPAID IN THE WORK THAT THEY DO. AND [01:44:49] I THINK IT'S SOMETHING TO THINK ABOUT



101:44:531 COMBINING THAT STRATEGY AROUND LANGUAGE [01:44:55] ACCESS WITH ETHNIC MEDIA BECAUSE THEY DO [01:44:57] AMPLIFY THAT WORK. AND I KNOW YOU [01:44:59] MENTIONED THE SEATTLE OFFICE OF [01:45:00] IMMIGRANT REFUGEE AFFAIRS, AND THAT IS A [01:45:03] STRATEGY THAT WE OFTEN IMPLEMENT AND [01:45:06] IT'S ONE THAT I RECOMMEND. AND THEN THE [01:45:08] OTHER THING THAT I WANTED TO ASK IS [01:45:11] THERE WASN'T REALLY A BREAKDOWN OF THE [01:45:12] GOALS FOR THE NONPROFIT ORGANIZATIONS [01:45:14] THAT YOU GUYS DO CONTRACT WITH. IS THERE [01:45:16] AN EXPECTATION OF HOW MANY PEOPLE [01:45:18] THEY'RE SUPPOSED TO REACH? ARE THOSE [01:45:20] GOALS BEING AYE.? ARE THEY UNDER? [01:45:24] HOW DO WE MEASURE THE INVESTMENTS THAT [01:45:26] WE'RE PUTTING IN? SO WE HAVE ON AN [01:45:29] ANNUAL BASIS CONVERSATIONS WITH OUR [01:45:31] CONTRACTORS THAT PROVIDE THE SERVICES. [01:45:34] AND IN FACT, IN THEIR CONTRACT, THEY'RE [01:45:36] REQUIRED TO MEET MILESTONES OF NUMBER OF [01:45:39] PEOPLE TRAINED, NUMBER OF PEOPLE PLACED [01:45:42] INTO EITHER APPRENTICESHIPS OR JOBS, [01:45:45] LIKE THE AIRPORT EMPLOYMENT CENTER. WE [01:45:48] ALREADY KNOW WHAT THE EXPECTATION IS FOR [01:45:50] 2024, ALTHOUGH IT WILL CHANGE DEPENDING [01:45:54] ON THE GROWTH OF THE AIRPORT. BUT IN [01:45:56] CONSTRUCTION, CARL, WHO MANAGES [01:45:58] CONSTRUCTION, HAS THOSE REQUIREMENTS AS [01:46:02] PART OF THE CONTRACT, AND WE TRACK THOSE [01:46:04] ON A REGULAR BASIS. MAYBE WE NEED TO DO [01:46:06] A BETTER JOB AT LETTING YOU KNOW WHERE [01:46:08] THAT IS, BUT IT IS INCLUDED AS A [01:46:11] REQUIREMENT. YEAH, THOSE GOALS ARE BEING 101:46:141 MET BASED ON CONTRACT [01:46:17] MILESTONES. I THINK ONE OF THE CONCERNS [01:46:21] THAT WE HAVE IS WE WISH WE COULD DO [01:46:23] MORE. BUT THERE'S CONCERNS WITH [01:46:24] CAPACITY. WHEN WE THINK ABOUT TRAINING [01:46:28] ORGANIZATIONS, PRE APPRENTICESHIP [01:46:29] TRAINING ORGANIZATIONS, JOB READINESS [01:46:32] TRAINING ORGANIZATIONS, THERE'S SOME [01:46:34] CONCERN ABOUT WHETHER OR NOT THEY HAVE [01:46:38] THE CAPACITY TO DO MORE BECAUSE THEY [01:46:40] NEED MORE FUNDING IN ORDER FOR US, [01:46:43] ESPECIALLY IN CONSTRUCTION, TO CONTINUE [01:46:45] TO MEET OUR FUTURE WORKFORCE DEMANDS. [01:46:49] RIGHT NOW, I BELIEVE WE ARE AT 4.4%, [01:46:52] WHICH HAS STEADILY GONE DOWN SINCE 2015. [01:46:56] WHERE WE'RE AT 10%. AND OUR [01:46:59] CONTRIBUTION, DIRECT CONTRIBUTION TO [01:47:01] SUPPORTING THOSE PRE APPRENTICESHIP [01:47:03] TRAINING PROGRAMS AND JOB READINESS [01:47:06] TRAINING PROGRAMS ARE CONTRIBUTING TO [01:47:07] THAT SUCCESS. HOWEVER, [01:47:11] AS WE CONTINUE TO AS [01:47:15] WE THINK ABOUT INFRASTRUCTURE FUNDING [01:47:17] AND THE IMPACT THAT WILL HAVE ON THE [01:47:20] NUMBER OF PROJECTS THAT WILL BE UP, [01:47:22] WE'LL NEED MORE WORKERS. WE WANT TO MAKE [01:47:24] SURE THAT OUR TRAINING ORGANIZATIONS, [01:47:29] PRE APPRENTICE TRAINING ORGANIZATIONS, [01:47:30] JOB READINESS TRAINING ORGANIZATIONS ARE [01:47:32] ABLE TO KIND OF MEET THOSE DEMANDS AND



[01:47:34] MEET OUR FUTURE DEMANDS.
[01:47:39] SO THE ANSWER IS THEY ARE MEETING THE
[01:47:42] ORGANIZATIONS THAT WE ARE CONTRACTING
[01:47:44] WITH ARE MEETING THOSE GOALS. THAT
[01:47:47] CONCLUDES MY QUESTION. THOSE ARE
[01:47:48] CONTRACTUAL OBLIGATIONS.
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[01:47:54] I DEFINITELY WANT TO BUILD OFF OF THAT
[01:47:55] KIND. I MEAN, THIS IS THE PROOF IS IN
[01:47:57] THE PUDDING, RIGHT? SO WE HAVE GOALS,
[01:47:59] THESE ARE METRICS. LET'S KPI IT AND SEE
[01:48:02] HOW WE'RE DOING AND COURSE CORRECT AS WE
[01:48:04] NEED ALONG THE WAY. SO IT WAS SORT OF
[01:48:07] LIKE THIS ANNUAL START FORUM THING.
[01:48:09] WE'RE MAKING THE GOALS, BUT IN FACT
[01:48:10] THERE WAS TWELVE LESS OVERFLIGHTS.
[01:48:13] THERE'S SOME NUMBERS TO BRAG ABOUT.
[01:48:15] LET'S NOT BURY THE PUNCH. BUT THE
[01:48:19] QUESTION ULTIMATELY SO THIS IS A FIVE
[01:48:22] YEAR, \$4 MILLION CONTRACT OR THREE YEAR,
[01:48:25] THREE YEAR FOR MARITIME. FOR MARITIME.
[01:48:32] THAT'S THE FULL ALLOCATION OF THE MONEY
[01:48:33] THAT WE HAD FOR DOING THIS. SO NO
[01:48:36] ADDITIONAL PROGRAMS CAN BE DEVELOPED
[01:48:37] WITHIN THAT FUND. ANYTHING ELSE WOULD
[01:48:39] HAVE TO BE ADDITIONAL AUTHORIZATION FROM
[01:48:42] THE PORT. SO THAT'S THE COMPLETE
[01:48:44] COMMITMENT OF THAT. YES, THAT WAS THE
[01:48:47] CRUISE SHIP REVENUE ISSUE, RIGHT?
[01:48:49] THAT'S RIGHT. SO WHEN YOU JUST LOOK AT
[01:48:52] THE ONE OF THE THINGS THAT I
[01:48:56] THINK DAWNED ON ME UPON ARRIVAL AT THE
[01:48:58] PORT WAS THAT EVERYBODY RECOGNIZED
[01:49:00] WORKFORCE AS THIS HUGE PROBLEM. THE
[01:49:02] GREAT TSUNAMI. THE GREAT TSUNAMI. WELL,
[01:49:04] WE'RE ALL BALD BY NOW. I MEAN, IT'S SORT
[01:49:05] OF LIKE THIS THING HAS COME OVER OUR
[01:49:07] HEAD AND WE'RE JUST BARELY TREADING
[01:49:09] WATER. RIGHT? AND SO WE'RE VERY AWARE,
[01:49:12] BUT EVERYBODY SEEMS TO HAVE THEIR OWN
[01:49:13] WAY TO ADDRESS THE PROBLEM. RIGHT. AND
[01:49:15] SO THE LACK OF COORDINATION HAS BEEN ONE
[01:49:17] OF THE THINGS THAT'S JUST BEEN STUNNING
[01:49:19] TO ME. NO CRITICISM HERE, BUT
[01:49:22] EVERYBODY'S GOT PROGRAMS. AND SO I
[01:49:25] UNDERSTAND THIS IS FINALLY THE WEEK THAT
[01:49:28] THIS GRAND MARITIME STRATEGY IS GOING TO
[01:49:30] BE RELEASED THAT ANNE AVERY WAS
[01:49:32] DELEGATED FOR DOING. AND I HAVE NO IDEA
[01:49:35] WHAT THE EXPECTATIONS IS FOR THIS, BUT I
[01:49:37] WOULD LOVE TO SEE WHAT I'D LOVE TO SEE
[01:49:40] IS A DIAGRAM THAT SHOWS EVERYBODY'S GOT
[01:49:43] A PIECE OF THIS PIE. BUT WE'RE ALL PART
[01:49:45] OF THE CAKE, RIGHT? SO THAT PEOPLE ARE
[01:49:48] JUST LIKE, THIS IS MY LITTLE PIECE OF
[01:49:50] THE ACTION. BUT IN FACT, IT'S A
[01:49:53] CONTINUUM. RIGHT. AND ONE OF THE THINGS
[01:49:55] THAT THE GOAL HERE, I THINK, SHOULD
[01:49:57] ALWAYS BE TO START YOUNGER AND YOUNGER,
[01:49:59] TO EXPOSE A KID TO IT. I ALWAYS USE THIS
[01:50:02] ANALOGY MORE OFTEN THAN NOT. BACK IN THE
[01:50:06] DAY, YOUR PARENT WAS A BOEING ENGINEER.
[01:50:08] AND SO DINNER TABLE CONVERSATION WAS
[01:50:10] ABOUT RIVETS. AND THEN SO WHEN YOU WERE



[01:50:13] THINKING ABOUT SCHOOL, YOU WERE THINKING [01:50:15] ABOUT THINGS LIKE AVIATION, HIGH SCHOOL, [01:50:17] OR PURSUING A CAREER LIKE THAT. [01:50:20] WE HAVE A MUCH MORE DIVERSIFIED ECONOMY. [01:50:22] THINGS ARE NOT AS LIKELY TO BE LIKE [01:50:24] THAT. AND ALL THE TRADES ARE SUFFERING [01:50:26] THE SAME CHALLENGE. I KEEP ON THINKING [01:50:28] MORE LIKELY THAN NOT, IF YOU HAD A [01:50:30] PARENT WHO IS A TRIBAL MEMBER, MORE [01:50:33] LIKELY THAN NOT, THEY'RE STILL CONNECTED [01:50:34] TO THE MARITIME ENVIRONMENT. AND THAT'S [01:50:36] ONE OF THE THINGS THAT I ALWAYS THOUGHT [01:50:37] THAT THIS IS A COMMUNITY TO REALLY [01:50:39] TARGET. YOU'RE NOT TRYING TO [01:50:40] INDOCTRINATE THEM INTO THE MARITIME, [01:50:42] YOU'RE SHOWING THEM OPPORTUNITIES IN THE [01:50:43] MARITIME. AND I'M GLAD WE'LL HAVE A [01:50:45] TRIBAL LIAISON TO HELP TO THAT END. BUT [01:50:48] IN TERMS OF JUST THE NUMBERS SO I'M [01:50:50] HOPING TO SEE THIS GRAND PLAN AND HOW WE [01:50:52] FIT INTO THIS GRAND PLAN AND HOPEFULLY [01:50:55] CREATE THIS GRAPHIC THAT SHOWS WE'RE ALL [01:50:56] IN IT TOGETHER AND MAYBE HAVE SOME [01:50:58] ECONOMIES OF SCALE WHEN WE GO TO THE [01:51:00] BUDGET PROCESS, WE GO COLLECTIVELY, NOT [01:51:03] IN COMPETITION WITH EACH OTHER. THAT'S [01:51:05] THE GOAL. RIGHT. I THINK NOBODY IS [01:51:07] OPPOSED TO THAT IDEA, BUT JUST IN TERMS [01:51:10] OF JUST THE NUMBERS WE CAN CONTACT. [01:51:14] THIS IS ONE OF THE CONCERNS. IT'S [01:51:16] EXPENSIVE IN THIS CAPACITY PROBLEMS, AS [01:51:18] YOU POINT OUT. BUT, YOU KNOW, WE'RE [01:51:20] TALKING TO LIKE, YOU KNOW, 40 TO 50 AT A [01:51:23] TIME, RIGHT, YOU KNOW, AND I'M [01:51:26] SURE THIS IS IMPORTANT, BUT ONE OF THE [01:51:28] PROGRAMS THAT I'VE BEEN EXPOSED TO NOW [01:51:30] AND AND IT'S AND YOU POINT OUT HERE IN [01:51:32] YOUR MEMO THAT YOU WENT TO A CORE PLUS [01:51:35] PROGRAM AND THERE WERE 650 STUDENTS [01:51:39] PRESENT. AND JUST THE CONCEPT THAT YOU [01:51:42] WOULD HAVE LIKE, A SHOP CLASS, THAT YOU [01:51:45] WOULD JUST GET THIS EXPOSURE, NOT HAVING [01:51:47] TO GO TO A DEDICATED PROGRAM, NOT HAVING [01:51:49] TO HAVE THEM COME TO YOU, [01:51:52] YOU GO TO THEM. AND I JUST THINK THAT [01:51:55] RECIPE FOR SUCCESS IS ALWAYS TO TRY TO [01:51:56] FIND PEOPLE WHERE THEY'RE AT. ALL OF [01:52:00] A SUDDEN. THIS HAS BEEN PROVEN IN THE [01:52:02] OTHER TRADES, BUT SO THEY JUST STARTED [01:52:04] IN THE MARITIME. AND I JUST SEE THAT NOT [01:52:07] AT THE EXCLUSION OF SOMETHING ELSE, BUT [01:52:09] YOU TOUCH THEM IN HIGH SCHOOL, YOU MAY [01:52:10] GO TO A DEDICATED HIGH SCHOOL. YOU MAY [01:52:12] THEN GO TO GET A CERTIFICATE PROGRAM, [01:52:14] YOU MAY THEN GO TO THE COAST GUARD, OR [01:52:17] YOU MAY GO INTERN ON A SHIP. [01:52:21] I WOULD LOVE TO SHOW HOW AND WE COULD [01:52:23] SUPPORT DIFFERENT PARTS OF THAT FOOD [01:52:26] CHAIN, BUT I JUST THINK IT WOULD BE [01:52:28] REALLY HELPFUL FOR US TO SEE THAT KIND [01:52:31] OF PICTURE. AND I THINK IT'S ALSO [01:52:32] IMPORTANT FOR ALL THE PEOPLE THAT ARE [01:52:34] DEDICATING THEMSELVES TO THIS WORK TO



[01:52:36] SEE THEMSELVES IN THAT CHAIN OF COMMAND [01:52:38] OR CHAIN OF COLLECTIVE NATURE, WHATEVER [01:52:41] IT IS. ANYWAY, THANK YOU. THANK YOU. I [01:52:44] CAN TELL YOUR COMMISSIONERS, THE [01:52:46] EMPLOYERS AND THE PARTNERS ARE VERY [01:52:50] PLEASED TO SEE THE PORT BEING AN [01:52:52] IMPORTANT PLAYER IN WORKFORCE [01:52:54] DEVELOPMENT AND MARITIME. WE ARE COMING [01:52:57] TO THIS WITH YOUR SUPPORT, AND THEY ARE 101:53:001 NOW BEGINNING TO LOOK TO US FOR [01:53:03] ADDITIONAL PARTNERSHIPS, AND WE ARE [01:53:05] BEGINNING TO BE AT AS MANY TABLES AS WE [01:53:08] CAN TO BEGIN TO CREATE THAT COLLAGE OF [01:53:11] ALL THE EFFORTS. SO I WANT TO THANK [01:53:13] TIFFANY FOR THE WORK THAT SHE'S BEEN [01:53:15] DOING IN MARITIME. BUT YES, I UNDERSTAND [01:53:18] EXACTLY WHAT YOU'RE SAYING. THANK YOU. [01:53:21] I JUST HAVE A SIMPLE QUESTION. I'M [01:53:23] WONDERING IF THE NUMBERS HERE REFLECT [01:53:25] THE FOLKS WHO WERE ENGAGED AS PART OF [01:53:30] OUR CAREER FAIR EFFORT TARGETING AFGHANI [01:53:36] AND UKRAINIAN REFUGEES. [01:53:39] YEAH, THE NUMBERS WILL REFLECT THEM IF [01:53:42] THEY WERE ABLE TO FIND A JOB AND PASS [01:53:44] THE AIRPORT I'D BADGE. THE ISSUE OF [01:53:47] LANGUAGE WAS A SIGNIFICANT ISSUE FOR [01:53:49] MANY OF THEM THAT DIDN'T HAVE ENOUGH [01:53:51] ENGLISH BASICS TO PASS THE TEST. BUT IF [01:53:53] THEY WERE HIRED BY EMPLOYERS, THEY WOULD [01:53:56] HAVE BEEN COUNTED IN THOSE NUMBERS. [01:53:58] INDEED, WE DO NOT TRACK THEM AS A [01:54:01] SEPARATE SUBGROUP, BUT WE COULD [01:54:04] CERTAINLY TRY AND FIGURE OUT HOW MANY OF 101:54:061 THEM WERE AND GET BACK TO YOU WITH THAT [01:54:10] ANSWER, COMMISSIONER. OKAY. I DON'T HAVE [01:54:12] ANY OF THE FURTHER QUESTIONS FOR MY [01:54:14] COLLEAGUES. OKAY. WITH THAT, WE'RE GOING [01:54:15] TO CALL A BRIEF RECESS, AND WE WILL [01:54:18] RECONVENE HERE IN FIVE MINUTES. WE HAVE [01:54:21] COMMISSIONERS THAT NEED TO GET UP, AND [01:54:22] THEN WE WILL LOSE OUR QUORUM, BUT WE [01:54:24] WILL MEET BACK HERE. THANK YOU SO MUCH [01:54:25] FOR YOUR AND THEN WE'LL HEAR TO OUR [01:54:27] PRESENTERS. THANK YOU. THANK YOU. [01:54:34] THIS IS COMMISSION VICE PRESIDENT TOSHKO [01:54:36] HASEGAWA RECONVENING OUR PUBLIC BOARD [01:54:40] MEETING. THE TIME IS TWO FOUR, AND WE [01:54:42] CAN CONTINUE WITH OUR PRESENTATION. [01:54:45] ACTUALLY, I'M GONNA I'M GONNA LEAVE MY [01:54:47] SEAT SO SOMEBODY CAN SHIFT DOWN THIS [01:54:49] SPACE FOR YOU. THAT WAY EVERYBODY HAS A [01:54:51] MIC. NO, THAT'S NOT A MIC. [01:54:55] IT'S NOT A MIC. YEAH, IT'S ON. [01:54:59] OKAY. AND THEN I JUST WANT TO NOTE FOR [01:55:00] THE RECORD THAT COMMISSIONER CALKINS [01:55:01] EXITED THE MEETING ABOUT 130 THIS [01:55:03] AFTERNOON. YEAH, [01:55:07] TAKE IT AWAY. THANK YOU, STAFF. [01:55:11] VERY GOOD COMMISSIONERS. [01:55:15] YEAH. SO WE CAN PRESENT GREAT NUMBERS [01:55:18] AND INFORMATION, BUT IT'S ALWAYS GREAT [01:55:20] TO HEAR FROM THOSE THAT BENEFIT AND ARE

[01:55:23] PART OF OUR COMMUNITY PARTNERS. AND JUST



[01:55:25] SO THAT YOU KNOW, AS A POINT OF ORDER,
[01:55:28] WE WILL LOSE OUR QUORUM AT 03:00 P.M.,
[01:55:30] AND THAT WILL BE OUR HARD STOP. SO LET'S
[01:55:31] MAKE SURE WE ARE NOT GOING TO TAKE TOO
[01:55:33] MUCH TIME, BECAUSE YOU HAVE ONE MORE
[01:55:36] PRESENTATION AFTER THIS. SO LET ME START
[01:55:38] WITH THE CONSTRUCTION TEAM
[01:55:42] MEMBERS WHO WILL GET US STARTED, AND
[01:55:44] I'LL LET THEM INTRODUCE THEMSELVES.
[01:55:46] YES, HI, GOOD AFTERNOON. ON THIS MUCH
[01:55:48] COOLER TUESDAY. I'M MARIANA HIKE. I'M
[01:55:50] THE PRE APPRENTICESHIP OUTREACH AND
[01:55:52] RETENTION COORDINATOR FOR THE NORTHWEST
[01:55:53] CARPENTERS INSTITUTE. JUST WANT TO GIVE
-
[01:55:55] A LITTLE BIT OF BACKGROUND OF OUR
[01:55:57] PROGRAM AND WHAT WE'VE DONE IN
[01:55:58] PARTNERSHIP WITH THE PORT OF SEATTLE.
[01:56:00] SO WE ARE REALLY FORTUNATE THAT AS A
[01:56:02] CARPENTER'S APPRENTICESHIP, WE HAVE OUR
[01:56:04] OWN IN HOUSE, STATE RECOGNIZED PRE
[01:56:05] APPRENTICESHIP PROGRAM WHERE WE FOCUS ON
[01:56:08] CRAFTS SPECIFIC TO GENERAL CARPENTRY,
[01:56:10] INTERIOR SYSTEMS, WHICH IS OUR DRYWALL
[01:56:12] ACOUSTICAL CEILINGS, METAL STUD,
[01:56:13] FRAMING, PILE DRIVERS WHICH DO A LOT OF
[01:56:16] DOCKS, BRIDGE WORK, HEAVY HIGHWAY,
[01:56:18] THINGS LIKE THAT. AND THEN WE ARE
[01:56:19] GETTING READY TO PILOT WITH THE NEW
[01:56:21] GREEN ENERGY GRANT THAT WE GOT, MILL
[01:56:23] WRIGHT PRE APPRENTICESHIP. SO IN THAT
[01:56:25] THREE WEEKS, OBVIOUSLY WE GIVE THEM
[01:56:27] CRAFT SPECIFIC TRAINING ON WHAT THEY'D
[01:56:28] BE DOING SUBJECTIVE TO LIKE A FIRST YEAR
[01:56:31] APPRENTICE. WE TEACH THEM A LOT OF SOFT
[01:56:33] SKILLS LIKE WHAT DOES IT MEAN TO HAVE A
[01:56:34] GOOD ATTITUDE, SHOWING UP ON TIME, THE
[01:56:36] REALITIES OF THE JOB SITE, FINANCIAL
[01:56:38] LITERACY. WE TEAM UP WITH QUALSTAR
[01:56:39] CREDIT UNION TO TEACH THEM THE BASICS OF
[01:56:42] HOW TO SET UP A WEEKLY BUDGET TO
[01:56:44] CHECKING ACCOUNT, SAVINGS ACCOUNT, HOW
[01:56:46] TO BUILD CREDIT, THINGS LIKE THAT.
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[01:56:48] SUCCESSFUL GRADUATES WILL GET DIRECT
[01:56:50] ENTRY INTO THE APPRENTICESHIP PROGRAM.
[01:56:51] WE PURCHASE THEIR FIRST YEAR TOOLS,
[01:56:53] WHICH IS ROUGHLY ABOUT \$700 FOR A FIRST
[01:56:56] YEAR COMPLETE TOOL SET. WE ALSO GIVE
[01:56:58] THEM \$50 A WEEK IN GAS CARDS AS WELL AS
[01:57:00] BUY OF THEIR WORK CLOTHES, THEIR WORK
• •
[01:57:02] BOOTS. AND THEN WE HAVE A MENTORSHIP
[01:57:04] PROGRAM THAT WE EMBED INTO THE PRE
[01:57:05] APPRENTICESHIP AND THEN WELL THROUGHOUT
[01:57:07] THEIR FOUR YEAR APPRENTICESHIP PROGRAM.
[01:57:08] SO WE CONTINUE THAT BECAUSE RETENTION IS
[01:57:10] PRETTY CRUCIAL TO US BECAUSE OF THE
[01:57:12] FUNDING THAT WE'VE BEEN ABLE TO OBTAIN
[01:57:14] IN PARTNERSHIP WITH THE PORT, WE'VE BEEN
[01:57:16] ABLE TO TRAIN AND THIS IS A TOTAL OF OUR
[01:57:18] APPRENTICESHIP OR OUR PRE
[01:57:19] APPRENTICESHIP. AND THEN I'LL BREAK IT
[01:57:21] DOWN MORE SPECIFICALLY TO THIS CURRENT
[01:57:23] COHORT FUNDING THAT WE HAVE. WE'VE BEEN
[01:57:25] ABLE TO TRAIN AND BRING IN 234 PRE



	APPRENTICESHIP GRADUATES INTO THE
	APPRENTICESHIP PROGRAM. OF THAT WE HAVE
	BEEN ABLE TO BRING IN 37 WOMEN, WHICH IS
[01:57:34]	16%. WE'VE BEEN ABLE TO BRING IN 141
[01:57:38]	PEOPLE OF COLOR, WHICH IS 60%. WE'VE
[01:57:40]	BEEN ABLE TO BRING IN 17 VETERANS,
[01:57:42]	WHICH IS 7%, AS WELL AS FOUR RESERVISTS,
[01:57:45]	WHICH IS 2%. RIGHT NOW WE HAVE BROUGHT
[01:57:48]	IN 81 OF OUR GRADUATES THAT RESIDE IN
[01:57:51]	THOSE ECONOMICALLY DISTRESSED ZIP CODES
	AND WE'RE SITTING ROUGHLY ABOUT 70%
[01:57:54]	RETENTION. AND THAT'S SINCE WE BECAME
	STATE RECOGNIZED, WHICH IS IN 2000, AND
	I WANT TO SAY 17, WE BECAME STATE
	RECOGNIZED MORE SPECIFIC TO THE PORT OF
	SEATTLE. WE HAD BEEN AWARDED THREE TOTAL
	COHORTS. OUR FIRST COHORT WE TRAINED AND
	GRADUATED TWELVE STUDENTS. OF THE TWELVE
	STUDENTS WE HAD TWO WOMEN AND SIX OF OUR
	GRADUATES WERE OF OUR BIPOC COMMUNITY.
	AND EVERYBODY'S WORKING NOW, WHICH IS
	HUGE. WE ARE ALSO LOOKING, WE'RE
	ACTUALLY GETTING READY TO HOST A PILE
	DRIVER PRE APPRENTICESHIP COHORT AT OUR
	KENT TRAINING CENTER. THAT CLASS IS SET TO BEGIN ON JULY 10, AND THEN WE'RE
	•
	GOING TO HOST OUR FINAL COHORT FOCUSED
	ON GENERAL CARPENTRY, AND THAT'S ALSO
	GOING TO BE AT OUR RENT AND TRAINING
	CENTER. SO THOSE DATES ARE TO BE
	DETERMINED. OBVIOUSLY, I'M GOING TO
	ENCOURAGE THAT. OUR COMMISSIONERS COME
	CHECK IT OUT. WE'RE JUST RIGHT DOWN THE
	ROAD, KIND OF TAKE A LOOK AT WHAT WE'RE
	DOING, GET TO MEET THE STUDENTS, GET TO
	MEET OUR INSTRUCTORS. WE'VE GOT SOME
	GREAT OPPORTUNITY FOR SOME GUEST
	SPEAKERS. WE'VE GOT FOLKS NOT JUST FROM
	OUR AWARDING BODIES, BUT WE HAVE
	CONTRACTORS. WE PLAY A HUGE ROLE IN
	MAKING SURE THAT WE'RE NOT ONLY JUST
	TRAINING AND RETAINING, BUT WE'RE ALSO
	MAKING SURE THAT THERE'S A STREAMLINED
	PROCESS OF GETTING FROM PRE
	APPRENTICESHIP INTO THE APPRENTICESHIP
	RIGHT ONTO A JOB SITE. SO WITH THAT
	BEING SAID, I'VE BROUGHT THE AMAZING
	TIFFANY, OUR PRE APPRENTICESHIP
	GRADUATE, TO COME SHARE A LITTLE BIT
	ABOUT HER BACKGROUND. HI. THANK YOU FOR
	LETTING ME SPEAK TODAY. MY NAME IS
	TIFFANY ROBINSON DWAYNE. I WENT THROUGH
	THE PRE APPRENTICESHIP PROGRAM WITH THE
	NORTHWEST CARPENTERS INSTITUTE BACK IN
	NOVEMBER, AND IT WAS AN AMAZING
	EXPERIENCE. EVERYTHING THAT MARIANA HAS
	SAID, I CAN VOUCH FOR AND SAY THAT IT'S
	ACTUALLY TRUE. THEY GAVE ME THE FIRST
	YEAR'S TOOLS, WHICH IS SO INCREDIBLY
	HELPFUL. IT WAS THREE WEEKS INTENSIVE
	TRAINING OF LEARNING ALL THE SKILLS THAT
	I WOULD NEED OUT ON THE JOB.
[01:59:46]	AND HONESTLY, WITHOUT THAT TRAINING,



[01:59:49] WITHOUT THE TOOLS, I DON'T THINK I WOULD [01:59:50] HAVE BEEN SUCCESSFUL. GETTING OUT ONTO [01:59:53] THE JOB SITE IS STRESSFUL ENOUGH AND [01:59:56] SCARY ENOUGH, BUT BECAUSE I HAD ALL OF [01:59:59] THIS TRAINING, I REALLY FELT CAPABLE AND [02:00:02] LIKE I COULD SHOW UP AND KNOW HOW TO DO [02:00:04] AT LEAST THE BEGINNER STUFF AND BE ABLE [02:00:05] TO LISTEN AND LEARN MORE WITH THE OTHER [02:00:09] JOURNEYMEN AND JOURNEY WOMEN THAT I WAS [02:00:11] WORKING WITH ON SITE. THE GAS CARD WAS [02:00:15] INCREDIBLY HELPFUL TOO. [02:00:18] IT'S AN AMAZING PROGRAM AND WAS [02:00:21] INCREDIBLY HELPFUL. BECOMING AN [02:00:23] APPRENTICE CARPENTER APPRENTICE HAS BEEN [02:00:25] KIND OF A LIFELONG DREAM OF MINE, AND [02:00:28] FINALLY BEING ABLE TO DO THAT HAS REALLY [02:00:30] BEEN WONDERFUL. IT STARTS OUT AT A [02:00:32] LIVING WAGE AND IS GOING TO CONTINUE ON [02:00:36] TO AN INCREDIBLY NICE WAGE. [02:00:39] THE BENEFITS I HAVE A FAMILY. THE [02:00:42] BENEFITS ARE REALLY AMAZING. IT'S BEEN [02:00:45] A WONDERFUL PROGRAM, AND EVERYONE I TALK [02:00:47] TO, I TELL ABOUT THIS PROGRAM BECAUSE [02:00:49] IT'S BEEN SO INCREDIBLE FOR ME. AND I [02:00:53] HAVE KIDS AT HOME, AND THEY ARE ENJOYING [02:00:55] WATCHING ME LEARN ALL THESE NEW SKILLS. [02:00:58] WE GOT CHICKENS THIS SPRING, AND SO I'M [02:01:00] BUILDING A CHICKEN COOP AND BUILDING [02:01:01] SOME RAISED GARDEN BEDS. AND JUST [02:01:04] YESTERDAY I WAS SHOWING OUR 14 YEAR OLD [02:01:06] ALL THE THINGS I'D BEEN WORKING ON FOR [02:01:08] THE DAY, AND HE SAID, WOW, OUR YARD'S [02:01:11] STARTING TO LOOK LIKE WE'RE [02:01:12] MILLIONAIRES. [02:01:15] SO IT'S BEEN AN AMAZING EXPERIENCE FOR [02:01:18] ME, AND I'M SO THANKFUL THAT I GOT THIS [02:01:20] OPPORTUNITY AND THAT I'M ABLE TO START I [02:01:24] MEAN, A LITTLE BIT OLDER, BUT ABLE TO [02:01:26] GET OUT THERE AND START THIS NEW CAREER [02:01:27] THAT I HAVE DREAMED OF BEING ABLE TO DO [02:01:30] FOR MY ENTIRE LIFE. YEAH. AND IF I COULD [02:01:32] JUST ADD ONE LAST MINI COMMENT TO THAT. 102:01:341 BECAUSE OF FUNDING SUCH AS THE PORT OF [02:01:36] SEATTLE, WE'VE BEEN ABLE TO HELP TO [02:01:38] TRAIN, OBVIOUSLY, INDIVIDUALS THAT ARE [02:01:40] UNDERREPRESENTED AND COME FROM [02:01:41] UNDERREPRESENTED COMMUNITIES. WITH THE [02:01:43] FUNDING, WE'VE BEEN ABLE TO TRAIN AND [02:01:45] BRING IN MORE WOMEN AND OUR PEOPLE FROM [02:01:47] OUR BIPOC COMMUNITY. SO A HUGE THANK [02:01:50] YOU, BECAUSE WITHOUT YOUR SUPPORT, THIS [02:01:52] COULD NOT HAPPEN, TRULY. THANK YOU VERY [02:01:56] MUCH. ONE OF THE IMPORTANT ELEMENTS IS [02:01:59] RETENTION AND AVIATION SUPPORT FOR A [02:02:02] NUMBER OF YEARS SO THEY CONTINUE ON [02:02:04] THEIR PATH AND CONTINUE TO BE [02:02:05] SUCCESSFUL. SO WE PROVIDE WHAT WE CALL [02:02:08] WRAPAROUND SERVICES AS WELL THAT ALLOW [02:02:10] US FOR MONEY TO BE USED FOR TOOLS AND [02:02:12] OTHER MAINTENANCE ITEMS. SO NEXT I'M [02:02:16] GOING TO INTRODUCE OUR VIRTUAL PERSON, [02:02:18] GRACE DOLENTE FROM THE URBAN LEAGUE. SO [02:02:21] YOU'RE ON, GRACE. HELLO,

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[02:02:24] EVERYBODY, MY NAME IS GRACE DELENTE. [02:02:27] I'M A YOUTH ENGAGEMENT COORDINATOR WITH [02:02:29] THE URBAN LEAGUE OF METROPOLITAN [02:02:30] SEATTLE, AND WE HAVE A PARTNERSHIP WITH [02:02:33] THE PORT OF SEATTLE TO INTRODUCE THE NEW [02:02:35] YOUTH MARITIME CAREER LAUNCH PROGRAM. [02:02:38] AND THIS INITIATIVE PROVIDES AN [02:02:40] OPPORTUNITY FOR UNDERREPRESENTED YOUTH [02:02:41] AND YOUNG ADULTS EMPLOYMENT 102:02:431 OPPORTUNITIES WITH EMPLOYERS THAT WE'RE [02:02:45] WORKING WITH IN THE MARITIME INDUSTRY. [02:02:48] THE WHOLE GOAL OF THIS PROGRAM IS TO [02:02:50] ESTABLISH AN EMPLOYMENT PIPELINE TO [02:02:53] DIVERSIFY THE MARITIME [02:02:56] WORKFORCE AND GET OUR YOUNG ADULTS INTO [02:02:58] ENTRY LEVEL JOBS. STUDENTS WHO GO [02:03:01] THROUGH OUR PROGRAM WILL GO THROUGH JOB [02:03:03] READINESS TRAININGS, MARITIME OTHER [02:03:06] MARITIME TRAININGS, AND CERTIFICATIONS [02:03:09] NECESSARY BASED ON THEIR INTERNSHIP TO [02:03:11] BE SUCCESSFUL. FOR THE THREE MONTH [02:03:13] INTERNSHIP THIS SUMMER AND FALL, NOT [02:03:16] ONLY ARE WE HELPING GUIDE OUR YOUTH TO [02:03:18] SELF SUFFICIENT WAGE CAREERS, BUT WE ARE [02:03:20] ALSO TACKLING GENERATIONS OF [02:03:22] INSUFFICIENT DIVERSITY, EQUITY, AND [02:03:24] INCLUSION IN THE INDUSTRY. AND I WANT TO [02:03:27] THANK THE PORT OF SEATTLE AND [02:03:30] COMMISSIONER MOHAMMED FOR THIS [02:03:32] PARTNERSHIP AND THE INVESTMENT IN OUR [02:03:34] YOUTH AND YOUNG ADULTS IN OUR COMMUNITY. [02:03:36] THANK YOU. THANK YOU, GRACE. [02:03:39] LAST BUT NOT LEAST, WE HAVE DINAH [02:03:42] ROMERO, WHO IS A STUDENT IN THE AVIATION [02:03:46] MAINTENANCE TECHNICIAN PROGRAM, AMT. [02:03:49] SHE IS GOING TO BE A GREAT AIRCRAFT [02:03:51] MECHANICS MECHANIC, AND THEN BEYOND [02:03:54] THAT, SHE'LL BE SOMETHING ELSE, BUT I'M [02:03:55] GOING TO LET HER SPEAK ABOUT HER [02:03:57] EXPERIENCE. DINA, THANK YOU FOR BEING [02:03:58] HERE. THANK YOU. MY NAME IS DINA. [02:04:01] I STARTED THE AMT PROGRAM WHEN I WORKED [02:04:04] AT THE AIRPORT. I SAW A FLYER AND I WAS [02:04:07] LIKE, OH, THIS SEEMS INTERESTING, SO I'M [02:04:09] JUST GOING TO TRY IT OUT. AND I FELL IN [02:04:11] LOVE WITH IT. AND SO NOW I'M IN THE [02:04:14] SECOND YEAR OF MY PROGRAM. I HAD A BABY [02:04:17] WHILE I WAS IN SCHOOL, SO I WAS NINE [02:04:19] MONTHS PREGNANT, DOING SHEET METAL AND [02:04:21] ALL THAT STUFF. IT'S A REALLY GREAT [02:04:24] PROGRAM. I THINK THERE'S FIVE WOMEN IN [02:04:26] MY CLASS, AND THAT'S A LOT. I'VE LEARNED [02:04:29] SO MUCH ABOUT JUST WORKING AROUND WITH [02:04:32] THE PLANE. AND MY TEACHERS ARE AMAZING. [02:04:34] THEY HELP YOU. THEY DON'T WANT YOU TO [02:04:37] FAIL, AND SO THEY'LL HELP EVERY STEP OF [02:04:39] THE WAY. AND I'M DONE WITH MY AIRFRAME [02:04:42] PORTION, SO THEY'RE STILL HELPING ME [02:04:45] TAKE MY FAA TEST THIS FRIDAY. [02:04:48] AND, YEAH, I JUST REALLY WANT TO SAY [02:04:50] THIS PROGRAM REALLY HELPED ME OUT. I [02:04:52] JUST WANTED A BETTER CAREER. AND IF IT [02:04:54] WASN'T FOR THAT FLYER, I DON'T KNOW IF I



[02:04:56]	COULD EVER LEARN ABOUT THIS PROGRAM. I			
[02:04:58]	DON'T EVEN KNOW MECHANICS EXISTED. SO IT			
	WAS REALLY COOL TO SEE, LIKE, OH, THIS			
	IS WHAT'S IT ABOUT. SO, YEAH. THANK YOU,			
[02:05:06]	06] DINAH. AND SOUTH SEATTLE COLLEGE TELLS			
[02:05:09]	:09] US THAT BECAUSE OF OUR PIPELINE OF			
	05:12] STUDENTS THAT WE'RE BRINGING TO THE			
	COLLEGE, THEY HAVE SEEN MORE WOMEN,			
[02:05:16]	WOMEN OF COLOR AND PEOPLE OF COLOR			
[02:05:18]	REGISTER IN WHAT USED TO BE A			
[02:05:20]	TRADITIONALLY MALE WHITE MALE PROGRAM,			
	THE AIRCRAFT MECHANICS. SO, DINAH,			
	YOU'RE PART OF AN IMPORTANT GROUP. SO			
	THANK YOU SO MUCH. SO, COMMISSIONERS,			
[02:05:28]	WITH THAT, WE ARE DONE WITH OUR			
[02:05:30]	PRESENTATION. THANK YOU VERY MUCH.			
	THANK YOU. THAT WAS TRULY WONDERFUL.			
	AND WE ARE ROOTING FOR YOU. AND THANK			
	YOU SO MUCH FOR COMING TO SHARE YOUR			
[02:05:39]	PERSONAL TESTAMENTS WITH US TODAY.			
	THANK YOU FOR HAVING US. I WILL TURN TO			
	MY COLLEAGUES AND SEE IF THEY HAVE ANY			
	QUESTIONS FOR THE GROUP. NO, IT'S JUST			
[02:05:47]	GREAT TO SEE YOU IN PERSON AND TO TELL			
[02:05:50]	US FIRSTHAND. AND WHILE I WANT THE DATA,			
[02:05:52]	THIS IS EVEN BETTER. SO THANK YOU SO			
	MUCH. AND, COMMISSIONER, I WANTED TO ADD			
	IN TIZZI, WE TALKED ABOUT A LITTLE BIT			
	ABOUT THE CORE PLUS. SO ONE OF THE BIG			
[02:06:00]	THINGS THAT WE'RE DOING JUNE 26, 27TH			
[02:06:02]	AND 28TH AT OUR KENT TRAINING CENTER IS			
	WE ARE PARTING WITH CORE PLUS BECAUSE			
	THE UNIT BROTHERHOOD OF CARPENTERS HAS			
	AN OSPI RECOGNIZED CURRICULUM CALLED			
[02:06:10]	CAREER CONNECTIONS. SO WE'RE INVITING			
	ALL THE SCHOOLS ACROSS THE STATE TO COME			
	LEARN. WE'RE GOING TO HAVE			
	APPRENTICESHIP 101, LEARN HOW WE CAN			
	BETTER SUPPORT OUR SCHOOLS. THE			
[02:06:18]	CONTRACTORS ARE GOING TO BE THERE.			
[02:06:19]	WE'RE GOING TO BUILD OUT A PROJECT.			
	MIGHT BE A GOOD OPPORTUNITY FOR YOU TO			
	COME MEET SOME EDUCATORS AND KIND OF			
	TAKE A LOOK WHAT WE'RE DOING IN THE			
[02:06:25]	CONSTRUCTION INDUSTRY SO WE CAN GET			
[02:06:26]	THAT, AS WE TALKED ABOUT, OUT INTO NOT			
	JUST HIGH SCHOOLS, BUT K THROUGH FIVE			
	AND THE MIDDLE SCHOOL AGE DEMOGRAPHIC AS			
	WELL. CAN I ASK COMMISSIONER MOHAMMED?			
[02:06:37]	DO YOU HAVE QUESTIONS? SO DID YOU SEE A			
[02:06:40]	PHYSICAL FLYER OR ELECTRONIC FLYER?			
	BOTH. SO I USED TO WORK FOR ALASKA			
	AIRLINES, AND THEY WOULD BE LIKE, OH,			
	JOIN THIS PROGRAM IF YOU WANT TO. IT'S			
	FREE. AND SO THEY WOULD BE CONSTANTLY			
[02:06:51]	TELLING US, AND THERE'D BE FLYERS			
	EVERYWHERE IN THE HALLWAYS. AND SO			
	THAT'S WHY I KNEW ABOUT IT. VERY GOOD,			
	THE IMPORTANCE OF FLYERS AND OUTREACH.			
	SO I'M WONDERING, FOR STAFF, HOW MANY			
[02:07:00]	LANGUAGES IS THAT FLYER TRANSLATED INTO?			
	WE'RE MAKING SURE THE INFORMATION IS			
	PROVIDED TO OUR COMMUNITIES AND OUR			
[02.07.00]	THE VISES TO CONTROL VITTE OF AND CONT			



102:07:071 WORKERS AT THE AIRPORT IN THE FOUR OR [02:07:10] FIVE LANGUAGES THAT ARE MORE IMPORTANT. [02:07:12] SO WE ARE ON TOP OF THAT ALREADY. [02:07:15] THANK YOU VERY MUCH. ANYTHING ELSE FOR [02:07:17] MY COLLEAGUES, COMMISSIONER MOHAMED? [02:07:19] WELL, THANK YOU GUYS FOR SHARING YOUR [02:07:21] STORIES. IT WAS REALLY INSPIRING. I LOVE [02:07:24] THE FACT THAT YOU SAW A FLYER AND I [02:07:26] THINK YOU MADE THE PORT ABOUT EDUCATION. 102:07:291 IT'S A GOOD THING THAT YOU WERE EXPOSED [02:07:31] THROUGH THAT FLYER, BUT I JUST FEEL LIKE [02:07:32] PEOPLE SHOULD KNOW ABOUT THIS FROM A [02:07:34] REALLY YOUNG AGE. AND SO, TO YOUR POINT [02:07:35] ABOUT CONNECTING WITH OUR EDUCATION [02:07:37] SYSTEMS AND OUR SCHOOLS WILL BE REALLY [02:07:39] IMPORTANT. SOMEONE CAN CHOOSE NOT TO GO [02:07:41] DOWN THAT PATH, BUT TO FIND OUT LITTLE [02:07:44] AS THEY'RE AN ADULT, I JUST FEEL LIKE IS [02:07:47] A HUGE MISSED OPPORTUNITY. AND TO CLOSE [02:07:49] THAT GAP, WE HAVE TO BE MORE INTENTIONAL [02:07:51] IN PARTNERING WITH OUR SCHOOL SYSTEMS. [02:07:53] AND SO, HOWEVER, AS A COMMISSION, WE [02:07:55] COULD BE SUPPORTIVE IN THAT. WE'D BE [02:07:57] HAPPY TO, WHICH IS FINE. PUGET YOUR WORK [02:07:59] CLOTHES ON AND COME BUILD OUT OF CONTACT [02:08:01] CHAIR. WILL THAT SOLVE THAT PROBLEM? I [02:08:04] DOUBT THAT. THANK YOU VERY MUCH. SORRY, [02:08:07] ONE MORE QUESTION FOR HIGH SCHOOL [02:08:09] STUDENTS THAT ARE INTERESTED FOR [02:08:11] OPPORTUNITIES COMING UP THIS SUMMER. [02:08:12] IT'S JUST AROUND THE CORNER. IS IT TOO [02:08:14] LATE FOR THEM? I'M SORRY? HIGH SCHOOL [02:08:16] STUDENTS THAT MIGHT BE INTERESTED IN 102:08:181 OPPORTUNITIES OVER THE SUMMER AND AROUND [02:08:20] THE CORNER? NO, ABSOLUTELY NOT. I CAN [02:08:22] TELL YOU, AND I CAN OBVIOUSLY ONLY SPEAK [02:08:24] ON BEHALF OF THE CARPENTERS. I MEAN, WE [02:08:25] HAVE OVER 30 ARTICULATION AGREEMENTS [02:08:28] WITH SCHOOLS ACROSS THE STATE. THAT'S [02:08:30] EASTERN WASHINGTON AS WELL. SO WE ARE [02:08:32] CONSTANTLY OUTREACHING TO THE CTE [02:08:34] DIRECTORS, EVEN SCHOOLS THAT MAYBE ARE [02:08:36] NOT CTE APPROVED, BUT HAVE A [02:08:38] CONSTRUCTION SOMEWHAT BASED PROGRAM, OR [02:08:41] LOOKING TO DEVELOP AND GETTING OUT TO [02:08:43] THE SCHOOLS AND FIGURING OUT HOW CAN WE [02:08:45] SUPPORT YOU, HOW CAN WE GET YOU EXPOSED [02:08:47] TO THE TRADES. SO, NO, I THINK IT'S [02:08:50] STILL GOOD TIMING. AWESOME. OKAY. THANK [02:08:53] YOU, COMMISSIONER. THANK YOU VERY MUCH. [02:08:55] VERY GOOD. CLERK HART, PLEASE READ THE [02:08:57] NEXT ITEM INTO THE RECORD AND EXECUTIVE [02:08:59] DIRECTOR METRUCK WILL INTRODUCE IT. [02:09:08] THANK YOU. THIS IS AGENDA ITEM ELEVEN B [02:09:10] THE 2022 APPRENTICESHIP AND PRIORITY [02:09:12] HIRE ANNUAL REPORT COMMISSIONERS. THIS [02:09:15] PRESENTATION WILL SHARE THE SUCCESSES [02:09:16] AND CHALLENGES OF OUR APPRENTICESHIP AND [02:09:18] PRIORITY HIGHER PROGRAM AND OFFER A LOOK [02:09:20] FORWARD ON HOW WE CAN ENHANCE AND [02:09:22] IMPROVE THIS PROGRAM FOR MORE COMMUNITY [02:09:24] IMPACT. FOR 2022, THE PORT EXCEEDED OUR [02:09:26] OVERALL CONSTRUCTION WORKFORCE



102:09:281 DEVELOPMENT GOALS FOR OUR CAPITAL [02:09:29] PROJECTS. JEEZ, I THINK EVERY TIME THEY [02:09:31] PUT MY TALKING POINTS DOWN, THEY TAKE [02:09:33] AWAY THE SPEAKER'S FIRST POINTS. [02:09:37] VERY GOOD. SO OUR PRESENTERS ARE JENNA [02:09:39] ZON, OUR DIRECTOR OF ENGINEERING, AND [02:09:41] SAMUEL PIERCE, APPRENTICESHIP PROGRAM [02:09:42] MANAGER. I THINK SHERRY COOK IS [02:09:44] AVAILABLE FOR ANY QUESTIONS. [02:09:45] CONSTRUCTION LABOR MANAGER, SO. JANICE. [02:09:47] I BELIEVE I'M TURNING OVER TO YOU, AND [02:09:49] JUST A POINT OF ORDER BEFORE YOU GET [02:09:51] STARTED, JANICE, IS THAT WE HAVE A HARD [02:09:53] STOP AT 03:00 P.M., SO JUST BE [02:09:57] AWARE OF THE TIME THERE. OKAY, THANK [02:10:00] YOU. THANK YOU. YES. WE'RE EXCITED TO [02:10:02] COME BEFORE YOU AND GIVE YOU AN UPDATE [02:10:05] OF HOW WE DID IN 2022. I KNOW YOU HEARD [02:10:07] SOME INFORMATION ABOUT HOW WE'VE BEEN [02:10:11] BUILDING INVESTMENTS WITH PORT DOLLARS [02:10:14] AND STORIES, AND NOW WE'RE GOING TO SHOW [02:10:16] YOU SOME NUMBERS AND DATA. NEXT SLIDE. [02:10:19] AND WHAT YOU'LL SEE IS THAT IT IS A [02:10:23] CROSS DEPARTMENT EFFORT TO DO THIS WORK, [02:10:26] AND YOU CAN SEE ALL THE DIFFERENT [02:10:27] PARTNERS AMONGST THE PORT EMPLOYEES THAT [02:10:31] ARE EMBARKED ON THIS WORK TOGETHER. [02:10:33] NEXT SLIDE. SO, AS WE HAVE BEEN DOING [02:10:37] THIS WORK, IT IS GROUNDED IN THE [02:10:40] RESOLUTIONS THAT WAS ADOPTED BY THE [02:10:42] COMMISSION SEVERAL YEARS AGO, BOTH FOR [02:10:45] APPRENTICESHIP AND PRIORITY HIGHER [02:10:46] PROGRAMS CENTERED ON IMPROVING ACCESS TO [02:10:49] THESE QUALITY FAMILY WAGE CAREERS IN [02:10:52] CONSTRUCTION THAT YOU'VE ALREADY HEARD [02:10:54] ABOUT PREVIOUSLY. NEXT SLIDE. [02:10:59] SO FOR 2022, WHAT YOU'LL HEAR FROM SAM [02:11:03] IS THAT WE'VE HAD 40 PROJECTS [02:11:07] WHERE WE'VE HAD APPRENTICESHIP WITHIN [02:11:09] IT. WE HAVE 22 PROJECTS WITH PROJECT [02:11:12] LABOR AGREEMENTS, AND OF THOSE, TEN OF [02:11:14] THOSE PROJECTS HAVE PRIORITY HIGHER [02:11:17] EMBEDDED WITHIN IT. AND HE IS GOING TO [02:11:19] WALK YOU THROUGH HOW WE DID IN 2022. [02:11:22] NEXT SLIDE, PLEASE. [02:11:30] THANK YOU, JANICE. IN 2022, [02:11:35] THROUGH THE LIFE OF THE PROJECTS, [02:11:37] ALMOST 1900 APPRENTICES WORKED 1.3 [02:11:40] MILLION HOUR. THERE WERE OVER 630 [02:11:44] APPRENTICES OF COLOR WITH OVER 418,000 [02:11:49] HOURS WORKED. THERE WERE OVER 180 [02:11:53] OR 73 FEMALE APPRENTICES WITH NEARLY 134 [02:11:57] HOURS WORKED. IN 2022 [02:12:00] 93 PRIORITY HIGH WORKERS EARNED \$925,000 [02:12:05] IN WAGES AND BENEFITS. [02:12:07] 404 APPRENTICES EARNING OVER 6 MILLION. [02:12:11] 180,000,000 CONSTRUCTION PAYOUT TO [02:12:14] CONTRACTORS IN THE PRIORITY HIRE AND [02:12:17] APPRENTICESHIP PROGRAM, WITH OVER 35 [02:12:19] MILLION PAID IN CONSTRUCTION WORKERS [02:12:23] WAGES. NEXT SLIDE, PLEASE. [02:12:28] NOW, THIS SLIDE SHOWS THE HISTORICAL

[02:12:30] PERFORMANCE OF THE LAST THREE YEARS.



[02:12:32] YOU WILL SEE INCREASES IN APPRENTICESHIP [02:12:34] UTILIZATION, AND WE CAN ATTRIBUTE THAT [02:12:36] TO THE PARTICIPATION OF MY POSITION, [02:12:38] ALONG WITH PROVIDING REAL TIME DATA TO [02:12:41] CONTRACTORS ON A REGULAR BASIS. THIS HAS [02:12:44] ALSO BEEN MADE POSSIBLE DUE TO THE [02:12:46] STRENGTHENING OF THE REGIONAL PIPELINE [02:12:48] OF A PRE APPRENTICES THROUGH THE SUPPORT [02:12:51] OF THE PORT WORKFORCE DEVELOPMENT [02:12:53] INITIATIVES. IN 2022, THERE WAS [02:12:57] AN INCREASE IN NON PLA CRAFT SPECIFIC [02:12:59] PROJECTS. NOW, THESE PROJECTS HAD STRONG [02:13:02] UTILIZATION OF PEOPLE OF COLOR IN THE [02:13:04] FOLLOWING CRAFTS ROOFERS PAINTERS, [02:13:08] SPRINKLER, FITTERS, AND SHEET METAL [02:13:11] WORKERS. NOW, THESE CRAFTS HISTORICALLY [02:13:13] HAVE HAD THE HIGHEST PEOPLE OF COLOR [02:13:15] PARTICIPATION ON PORT PROJECTS. NEXT [02:13:19] SLIDE, PLEASE. [02:13:23] SINCE TAKING OVER THE APPRENTICESHIP [02:13:25] UTILIZATION PROGRAM IN 2021, WE HAVE [02:13:28] BEEN ABLE TO CREATE REPORTING THAT [02:13:30] ALLOWED US TO LOOK BACK AT TRENDS FOR [02:13:32] THIS PROGRAM. IN RECENT YEARS, WE ARE [02:13:35] SEEING UTILIZATION FOR WOMEN HAS BEEN [02:13:37] LAGGING, BUT THIS YEAR HAS SHOWN [02:13:39] IMPROVEMENT. NOW, THIS IS THE SECOND [02:13:41] YEAR WHERE THE CONTRACTORS ARE RECEIVING [02:13:43] REGULAR UPDATES AS TO HOW THEY ARE [02:13:45] PERFORMING AGAINST PROJECT GOALS. THIS [02:13:48] HAS INCREASED THEIR OVERALL AWARENESS [02:13:50] AND HAS CONTRIBUTED TO OVERALL [02:13:52] PERFORMANCE BY ALLOWING FOR EARLY 102:13:54] INTERVENTION TO ASSIST CONTRACTORS IN [02:13:56] MEETING THEIR GOALS AND IDENTIFYING ANY [02:13:59] CHALLENGES. NEXT SLIDE, PLEASE. [02:14:05] IN 2022, THE. PORT MAJOR CONSTRUCTION [02:14:09] PROJECT PROVIDED OPPORTUNITIES FOR [02:14:11] ALMOST 400 APPRENTICES ACROSS 50 [02:14:14] DIFFERENT CRAFTS. THE CRAFTS THAT [02:14:16] UTILIZE THE MOST APPRENTICES WERE THOSE [02:14:18] ON THE RIGHT. ON THE LEFT, YOU CAN SEE [02:14:20] THE OTHER CRAFTS THAT CONTRIBUTED [02:14:22] SIGNIFICANT NUMBERS OF APPRENTICES. WE [02:14:24] WANT TO TAKE THIS OPPORTUNITY TO THANK [02:14:26] OUR LABOR PARTNERS FOR ALL OF THEIR [02:14:28] EFFORTS TO PROVIDE QUALITY WORKERS AND [02:14:30] HELP GROW THE WORKFORCE IN THIS REGION. [02:14:35] NEXT SLIDE, PLEASE. [02:14:39] NOW, I WOULD LIKE TO FOCUS ON THE OTHER [02:14:41] PROGRAM WE ADMINISTER, THE PRIORITY HIRE [02:14:43] PROGRAM. NOW, THIS PROGRAM REQUIRES POOR [02:14:46] CONTRACTORS TO HIRE WORKERS FROM [02:14:48] ECONOMICALLY DISADVANTAGED AREAS. THE [02:14:51] ZIP CODES FOR THESE ECONOMIC AND [02:14:52] DISADVANTAGED AREAS ARE DEFINED BY KING [02:14:55] COUNTY USING THE THREE CRITERIA SHOWN [02:14:57] HERE. THE GOAL FOR PRIORITY HIRE IS AN [02:15:01] OVERALL GOAL OF 20% OF TOTAL HOURS OF [02:15:03] EACH PROJECT EACH YEAR TO BE PERFORMED [02:15:07] BY PRIORITY HIRE WORKERS. THERE ARE NO [02:15:10] SUB GOALS IN PLACE FOR PRIORITY HIRE AT [02:15:12] THIS TIME, BUT WE WILL BE ROLLING OUT A

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102:15:141 FIVE YEAR PLAN ON PRIORITY HIRE GOAL [02:15:16] PERCENTAGES INCREASES, AS WELL AS SUB [02:15:19] GOALS OF PEOPLE OF COLOR, WOMEN, JOHNNY [02:15:22] PERSONS, AND APPRENTICESHIP UTILIZATION. [02:15:25] NEXT SLIDE, PLEASE. [02:15:29] NOW ON THIS SLIDE, YOU CAN SEE THE 42 [02:15:31] PRIORITY HIRE ZIP CODES CURRENTLY IN [02:15:34] PLACE. AND IN A COUPLE OF SLIDES, WE [02:15:36] WILL SHOW YOU A MAP SPECIFIC TO PRIORITY 102:15:391 HIRE WORKERS, NEXT SLIDE, PLEASE, [02:15:44] NOW, THIS SLIDE PROVIDES A BREAKDOWN OF [02:15:46] 2022 PERFORMANCE OF OUR PRIORITY HIGH [02:15:49] PROGRAM. WE HAD TEN PROJECTS WITH [02:15:51] PRIORITY HIGH GOALS THAT WERE 93 [02:15:54] PRIORITY HIGH WORKERS WHO WERE PAID [02:15:56] NEARLY 925,000 IN WAGES AND BENEFITS. [02:16:00] NOW, THIS WAS THE SECOND FULL YEAR OF [02:16:03] ADMINISTERING THE PRIORITY HIGH PROGRAM. [02:16:06] WE ARE CONTINUING TO FINE TUNE OUR [02:16:08] PROCESSES AND GETTING BETTER AT HELPING [02:16:10] CONTRACTORS MONITOR AND TRACK THEIR [02:16:12] UTILIZATION, WHICH IN TURN INCREASES [02:16:15] THEIR ABILITY TO MEET PRIORITY HIRE [02:16:17] GOALS. WE HAVE DEVELOPED AN EFFECTIVE [02:16:20] REPORTING SYSTEM THAT GIVES THE PORT AND [02:16:22] CONTRACTORS REAL TIME PRIORITY HIRE [02:16:25] METRICS AT LEAST WEEKLY. FROM THERE, WE 102:16:281 CAN COLLABORATE TO ASSIST OUR [02:16:29] CONTRACTORS IF THEY NEED HELP FINDING [02:16:31] PRIORITY HIRE WORKERS, OR WE CAN [02:16:33] IDENTIFY OTHER ISSUES THAT NEEDS TO BE [02:16:35] ADDRESSED. NEXT SLIDE, PLEASE. [02:16:41] NOW, THIS CHART SHOWS WHERE THESE 102:16:431 WORKERS LIVE. THE LIGHT COLOR INDICATES [02:16:45] THE LOWER NUMBER OF HOURS FROM THE ZIP [02:16:48] CODE, AND THE AQUA COLOR INDICATES THE [02:16:51] HIGHER CONCENTRATION OF WORKERS HOURS. [02:16:54] NOW, CONTRACTORS ARE SHARING WITH US [02:16:56] THEIR CHALLENGES IN THE PRIORITY HIRE [02:16:57] GOALS, INCLUDING IN THIS REGION. THERE [02:17:00] ARE CURRENTLY FIVE PUBLIC OWNERS WITH [02:17:02] PRIORITY HIRE PROGRAMS SEEKING TO [02:17:04] UTILIZE THE SAME PRIORITY HIRE [02:17:06] POPULATION. THERE ARE NOT ALWAYS ENOUGH [02:17:09] QUALIFIED PRIORITY HIRE WORKERS TO MEET [02:17:11] CONTRACTORS DEMANDS, WHILE AT THE SAME [02:17:13] TIME NOT ENOUGH TRAINING SLOTS TO MEET [02:17:16] THE DEMANDS FOR PEOPLE WHO WANT TO [02:17:18] EXPLORE CONSTRUCTION. WE CONTINUE TO [02:17:22] WORKFORCE DEVELOPMENT GROUP TO FIND AND [02:17:25] IMPLEMENT SOLUTIONS TO ADDRESS THESE [02:17:28] ISSUES, AND WE PLAN TO INVESTIGATE HOW [02:17:30] UNIONS ARE IMPLEMENTING THIS PROGRAM AND [02:17:32] DISPATCHING WORKERS TO IDENTIFY [02:17:35] OPPORTUNITIES. NEXT SLIDE, PLEASE. [02:17:41] YOU CAN SEE IN THE THREE YEAR HISTORICAL [02:17:43] PERFORMANCE THAT WE HAD MORE PRIORITY [02:17:46] HIRE PROJECTS, RESULTING IN AN INCREASE [02:17:49] OF PRIORITY HIRE WORKERS. [02:17:53] NEXT SLIDE. THANK YOU. [02:17:57] THE COMMISSION RESOLUTION REQUIRES [02:17:59] TRACKING OR PRIORITY HIRE BY APPRENTICES

[02:18:01] AND JOURNEY WORKERS. WE ALSO TRACK BY



[02:18:04] GENDER AND ETHNICITY, BUT WE DO NOT HAVE
[02:18:07] SUB GOALS SET FOR WOMEN OR PEOPLE OF
[02:18:09] COLOR AT THIS TIME. NOW I'D LIKE TO GO
[02:18:11] TURN IT OVER BACK TO JANICE, THE REPORT?
[02:18:15] YES. THANK YOU. SO YOU CAN SEE THAT FOR
[02:18:18] BOTH APPRENTICESHIP AND PRIORITY HIGHER,
[02:18:20] WE HAVE EXCEEDED THE GOALS THAT WERE
[02:18:21] ESTABLISHED BY THE PORT. AND THEN AS WE
[02:18:24] LOOK AT OUR ONGOING AND UPCOMING WORK,
[02:18:27] THAT'S ON THE NEXT SLIDE, THAT SOME OF
[02:18:29] THE WORK THAT WE ARE GOING TO BE
[02:18:31] EMBARKING ON. SAM TALKED ABOUT OF
[02:18:33] ESTABLISHING SUB GOALS FOR JOURNEY
[02:18:36] WORKERS AND APPRENTICES ALSO ALIGNING
[02:18:39] PROJECT GOALS BY PROJECT INSTEAD OF BY
[02:18:42] YEAR. TO MAKE IT MORE CONSISTENT. WE'VE
[02:18:45] BEEN CONTINUING TO WORK WITH SEATTLE AND
[02:18:48] KING COUNTY TO FORM A REGIONAL PRIORITY
[02:18:51] HIGHER ADVISORY COMMITTEE. WE ARE ALSO
[02:18:54] WORKING WITH THE CITY OF SEATTLE WITH
[02:18:56] THEM IN THE LEAD TO LOOK AT THE
[02:18:58] ECONOMICALLY DISTRESSED AREAS AND HOW
[02:19:00] IT'S DEFINED TO MAKE SURE THAT WE ARE
[02:19:05] SPECIFICALLY FOCUSED ON THOSE AREAS WITH
[02:19:09] THE MOST WORKERS THAT MAY NOT BE AS
[02:19:12] FAMILIAR WITH THE CONSTRUCTION TRADES.
[02:19:14] AND THEN, AS STAM TALKED ABOUT, WE ARE
[02:19:17] LOOKING AT IMPLEMENTING STEPWISE
[02:19:20] GOALS. WE ARE GOING TO BE UPDATING OUR
[02:19:23] PRIORITY HIGHER RESOLUTION. AND THEN
[02:19:26] MORE IMPORTANTLY, AND I BELIEVE THAT YOU
[02:19:29] HEARD A LITTLE BIT ABOUT THIS FROM CARL
[02:19:31] HUGO IN THE PREVIOUS PRESENTATION, THAT
[02:19:34] WITH THE NEWLY SIGNED HOUSE BILL 1050,
[02:19:38] THERE ARE GOING TO BE SOME CHANGES THAT
[02:19:40] WE'RE GOING TO NEED TO MAKE IN OUR
[02:19:41] APPRENTICESHIP PROGRAM TO ALIGN WITH THE
[02:19:43] PROVISIONS THERE, AS WELL AS WE
[02:19:46] RECOGNIZE THAT FOR THE FEDERAL
[02:19:48] INFRASTRUCTURE GRANTS, THERE ARE
[02:19:50] WORKFORCE DEVELOPMENT CRITERIA EMBEDDED
[02:19:53] IN THOSE APPLICATIONS. SO WE WANT TO
[02:19:55] TAKE A LOOK AT OUR PROGRAMS TO MAKE SURE
[02:19:57] THAT IF THERE ARE ANY CHANGES WE NEED TO
[02:20:00] MAKE TO BE MORE COMPETITIVE, THAT WE ARE
[02:20:03] LOOKING AND TAKING CARE OF THAT AS WELL.
[02:20:06] NEXT SLIDE. THIS IS THE LAST SLIDE,
[02:20:10] AND THAT IS THAT AS WE LOOK AT OUR
[02:20:12] POLICY WORK, BY CHOOSING
[02:20:15] THE REGIONAL PRIORITY HIRE ADVISORY
[02:20:18] COMMITTEE, IT MEANS THAT WE ARE GOING TO
[02:20:20] BE ADOPTING THOSE SHARED PRIORITY HIGHER
[02:20:22] ZIP CODES. EARLIER, THERE HAD BEEN
[02:20:26] SOME DISCUSSION ABOUT WHETHER WE WOULD
[02:20:28] CONTINUE TO USE THE KING COUNTY ZIP
[02:20:30] CODES TO DEVELOP OUR OWN APPROACH USING
[02:20:32] THE PORT EQUITY INDEX OR EXPANDING TO
[02:20:35] OTHER COUNTIES. AT THIS TIME, I WOULD
[02:20:38] SAY WE ARE FOCUSED ON KING COUNTY AND
[02:20:41] WORKING REGIONALLY WITH SEATTLE AND KING
[02:20:43] COUNTY. CERTAINLY IF YOU HAVE ANY
[02:20:46] THOUGHTS ABOUT THAT, HAPPY TO TAKE
[02:20:49] FEEDBACK. AND THEN SAM TALKED



[02:20:52] ABOUT THE FACT THAT WE ARE LOOKING AT
[02:20:54] CREATING SUB GOALS FOR WOMEN AND WORKERS
[02:20:57] OF COLOR. ALL OF THIS ROLLS INTO
[02:20:59] PREPARING FOR OUR UPCOMING PROJECT LABOR
[02:21:02] AGREEMENT RENEGOTIATION. THE PLA
[02:21:06] IS GOOD FOR FIVE YEARS AND THAT
[02:21:08] RENEGOTIATION WILL BE STARTING THIS
[02:21:10] SUMMER. SO SOME OF THE WORK THAT WE
[02:21:13] ARE TALKING ABOUT HERE IN TERMS OF
[02:21:15] WORKING IN PARTNERSHIP WITH OUR LABOR
[02:21:18] PARTNERS WOULD COME INTO PLAY IN THIS
[02:21:20] RENEGOTIATION EFFORT. WE ARE ALSO
[02:21:23] WORKING. THE STAFF IS LOOKING AT A FIVE
[02:21:26] YEAR PRIORITY HIGHER GOAL WHERE WE'RE
[02:21:28] INCREASING OUR PERCENTAGES OVER TIME.
[02:21:31] SO THAT'S OUR POLICY WORK. I WILL JUST
[02:21:34] CONCLUDE BY SAYING THAT WE COULDN'T DO
[02:21:36] THIS WORK WITHOUT BOTH OUR INTERNAL
[02:21:38] PARTNERS ACROSS DEPARTMENTS WITH THE
[02:21:42] WORKFORCE DEVELOPMENT DEPARTMENT AS WELL
[02:21:44] AS LABOR RELATIONS, AS WELL AS OUR
[02:21:46] REGIONAL PARTNERS OUTSIDE THE PORT. WE
[02:21:50] PLAN TOGETHER, WE TALK ABOUT DIFFERENT
[02:21:50] POLICIES AND GOALS TOGETHER. AND THEN
[02:21:55] RELATED TO AS WE BRING MORE WOMEN AND
[02:21:58] WORKERS OF COLOR ONTO OUR JOB SITE. A
[02:22:01] COUPLE OF THINGS THAT WE'VE DONE IS WE
[02:22:03] NOW HAVE A CULTURE OF CARE VIDEO THAT IS
[02:22:06] SHOWN TO ALL OF THE CONSTRUCTION WORKERS
[02:22:09] THAT COME ONTO OUR JOB SITE AT THE
[02:22:11] SAFETY ORIENTATION TO MAKE SURE THAT WE
[02:22:14] SET CLEAR EXPECTATIONS ABOUT WHAT AN
[02:22:18] ACCEPTABLE WORKSITE GROUNDED IN CULTURE
[02:22:21] OF CARE LOOKS LIKE. AND WE ALSO HAVE,
[02:22:25] FOR THE FIRST TIME, OUR CONSTRUCTION
[02:22:26] SAFETY MANUAL HAS BEEN TRANSLATED INTO
[02:22:29] SPANISH, KNOWING THAT OUR LARGEST BIPOC
[02:22:33] WORKERS WORKING ON PORT CONSTRUCTION
[02:22:35] PROJECTS AT THIS TIME ARE SPANISH
[02:22:38] SPEAKING WORKERS. SO I WILL STOP THERE
[02:22:38] SPEAKING WORKERS. SO I WILL STOP THERE [02:22:41] AND TAKE ANY QUESTIONS THAT YOU MIGHT
[02:22:41] AND TAKE ANY QUESTIONS THAT YOU MIGHT
[02:22:41] AND TAKE ANY QUESTIONS THAT YOU MIGHT [02:22:43] HAVE.
[02:22:41] AND TAKE ANY QUESTIONS THAT YOU MIGHT [02:22:43] HAVE. [02:22:50] YES, COMMISSIONER FELLEMAN.
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[02:24:09] HAVE THAT NUMBER OFF THE TOP OF YOUR [02:24:11] HEAD? FOR NON PLA, IT'S 15% AND [02:24:14] 10% AND 15% FOR POC AND [02:24:18] 10% FOR WOMEN. [02:24:20] AND WHAT DID WE ACTUALLY ACHIEVE? [02:24:25] THE PERCENTAGE THAT WE ACHIEVED WAS I'M [02:24:32] TRYING TO PULL THAT UP IN OUR 22%. [02:24:35] THANK YOU. STACEY, MY DATA PERSON IS IN [02:24:38] THE BACK HERE. SO 22% [02:24:43] IS THE ACTUAL UTILIZATION, AND OUR [02:24:46] REQUIREMENT ON NON PLA PROJECTS IS 15%. [02:24:50] AND ON PLA PROJECTS IT'S SLIGHTLY [02:24:52] HIGHER. I BELIEVE IT'S 18% IS THE [02:24:55] OVERALL. SAM, DO YOU HAVE THOSE NUMBERS [02:24:59] AS WELL? I THINK STACY MIGHT HAVE THOSE. [02:25:03] THAT'S FINE. I JUST THINK IN THE COURSE [02:25:06] OF THIS AN ANNUAL REPORT, THAT WE'RE [02:25:08] TRYING TO EVALUATE PROGRESS, THAT WE [02:25:11] SHOULD BE MEASURING IT AGAINST OUR [02:25:12] GOALS. AND SO, JUST FOR CLARITY, [02:25:16] I SEE THE TRENDS. THAT'S GOOD, [02:25:19] BUT IT'S TO THE DEGREE THAT THEY'RE [02:25:21] MEETING OR EXCEEDING OUR GOALS. I'M GLAD [02:25:24] WE HAVE THE GOALS. I JUST DON'T SEE THEM [02:25:27] AS A METRUCK BY WHICH WE'RE MEASURING [02:25:30] AGAINST. BUT IN THE TREND DATA, WHEN WE [02:25:33] LOOK AT THE APPRENTICESHIP HISTORIC [02:25:35] PERFORMANCE TRENDS, WHERE YOU [02:25:39] HAVE THE TIME SERIES FROM 2015 TO 2022, [02:25:43] IT'S INTERESTING THAT THE PEOPLE OF A [02:25:46] PEOPLE OF COLOR APPRENTICES PEAKED AT [02:25:50] 2020. [02:25:55] I'M JUST WONDERING, IS THERE A REASON [02:25:57] FOR THAT? [02:26:02] IT WAS UP AT OVER 37%. WE'RE CURRENTLY [02:26:05] AT 34%. IT STARTED [02:26:09] AT 25%, SO WE'RE STILL AHEAD OF THE [02:26:13] GAME. BUT IS THERE ANY WAY YOU COULD [02:26:15] HELP EXPLAIN WHAT WILL WE BE DOING SO [02:26:18] WELL IN 2020? [02:26:24] SAM? I REALLY CAN'T. I WOULD HAVE TO [02:26:27] LOOK THAT AND PROVIDE THAT. BUT I THINK [02:26:30] IT'S PROBABLY BECAUSE OF THE TYPE [02:26:34] OF CRAFTS THAT WERE BEING UTILIZED IN [02:26:36] 2020 AND THAT THERE WERE MORE [02:26:40] PEOPLE OF COLOR GETTING INTO THE [02:26:41] PIPELINE AT THAT TIME. [02:26:45] WE ALSO HAVE STACY WITH HER HAND UP, SO [02:26:47] SHE'S DONE A LOT OF THE DATA PULLS FOR [02:26:50] US AND INFORMATION. SO, STACEY, DO YOU [02:26:52] WANT TO WEIGH IN AS WELL? YES, I'D LIKE [02:26:54] TO BUILD ON WHAT SAM WAS SAYING. I JUST [02:26:56] WANTED TO MAKE SURE HE COVERED THAT. IT [02:26:58] REALLY IS DEPENDENT ON THE TYPE OF [02:26:59] PROJECTS THAT ARE IN CONSTRUCTION AT THE [02:27:01] TIME. AND SOME OF OUR CRAFTS HAVE [02:27:06] JUST TRADITIONALLY A HIGHER PERCENTAGE [02:27:08] OF PEOPLE OF COLOR, AND THAT INCLUDES [02:27:11] ROOFERS PAINTERS, SPRINKLER FITTERS, [02:27:13] AND SHEET METAL WORKERS, MAINLY. AND SO [02:27:16] WE COULD VERY SPECIFICALLY LOOK AT THE [02:27:18] DATA. BUT LIKELY WHAT IT'S GOING TO SHOW

102:24:071 POWERPOINT PRESENTATION, SAM, DO YOU



[02:27:20] IS THAT WE HAD PROJECTS AT THE TIME THAT [02:27:22] WERE HEAVY IN THOSE TRADES. THEREFORE, [02:27:25] THE PERCENTAGE WAS HIGHER. OUR PEOPLE OF [02:27:29] COLOR GOAL IS ACTUALLY MUCH [02:27:32] LOWER. WE TRADITIONALLY HAVE A MUCH [02:27:35] HIGHER PERCENTAGE MEETING PEOPLE [02:27:38] OF COLOR APPRENTICE GOALS COMPARED TO [02:27:42] SOME, LIKE OUR FEMALE OR WOMEN CATEGORY. [02:27:46] WE HAVE A MUCH HARDER TIME MEETING THOSE [02:27:48] GOALS. SO THE FOCUS TENDS TO BE ON [02:27:53] IT HAS BEEN IN THE LAST FEW YEARS, SAY, [02:27:55] ON WOMEN APPRENTICES. SO YOU CAN SEE [02:27:57] THAT NUMBER INCREASING SINCE 2020. [02:27:59] THAT'S DEFINITELY BEEN WHERE OUR FOCUS [02:28:01] HAS BEEN THE LAST FEW YEARS. OKAY, AND [02:28:04] THANK YOU FOR THAT. AND I DON'T WANT YOU [02:28:07] TO GO BACK TO DO WHAT PROJECTS WERE [02:28:10] BEING CONTRACTED AT THAT TIME. BUT EVERY [02:28:13] YEAR WE HEAR ABOUT, WELL, IT'S SOUND [02:28:16] TRANSIT, ALTHOUGH I DON'T SEE SOUND [02:28:18] TRANSIT LISTED AT THE TIME. BUT KING [02:28:19] COUNTY, CITY OF SEATTLE, AND THE PORT [02:28:21] ALL HAVE THESE COMPETING NEEDS. I DON'T [02:28:24] KNOW WHAT PAHC IS, BUT I KNOW WE USUALLY [02:28:27] REFER TO SOUND TRANSIT AS THOSE THE ONLY [02:28:30] ORGANIZATIONS THAT OR GOVERNMENTS THAT [02:28:32] ARE PROVIDING THIS LEVEL OF CONSTRUCTION [02:28:35] JOBS AND THINGS LIKE THAT. [02:28:38] THE PHC IS THE PRIORITY. HIRE ADVISORY [02:28:42] COUNCIL. SO THAT HAS BEEN FORMED [02:28:46] THAT EXISTS NOW. [02:28:49] THAT IS ONE THAT WE HAVE BEEN CONTINUING [02:28:52] TO WORK WITH THE TWO AGENCIES ON. CARL [02:28:55] HUGO, WITH WORKING WITH LUIS HAS [02:28:58] BEEN TAKING THE LEAD ON GETTING THAT [02:29:02] GROUP FORMED. THE COMPLEXITY IS THAT [02:29:05] THE OTHER TWO AGENCIES HAVE ALREADY HAD [02:29:07] A COMMITTEE FOR SOME TIME, SO ACTUALLY [02:29:11] TRYING TO GET THE OTHER TWO [02:29:14] AGENCIES AND THEIR OWN STAFF TO [02:29:19] BE READY FOR THIS REGIONAL PRIORITY HIRE [02:29:22] AND ANY ADDITIONAL POLICY ACTION THAT [02:29:25] THEY MIGHT NEED TO MAKE TO MAKE SURE [02:29:27] THAT HAPPENS. THE CITY OF SEATTLE DOES [02:29:30] NOT HAVE ANY LANGUAGE THAT PRECLUDES [02:29:32] THEM FROM HAVING A REGIONAL ONE. KING [02:29:35] COUNTY'S LANGUAGE REQUIRES THEM TO [02:29:37] SPECIFICALLY GO BACK AND MAKE THAT ASK [02:29:40] OF THEIR COUNCIL. [02:29:43] WELL, I SEE INIMICABLE SENSE THAT YOU'VE [02:29:46] IDENTIFIED THIS FOR YEARS TO DO THAT IF [02:29:49] WE CAN HELP LEGISLATIVELY, POLITICALLY, [02:29:51] WHATEVER TO HELP MAKE THAT POINT. [02:29:55] AND I ALSO LIKE THE FACT THAT IF WE'RE [02:29:57] GOING TO PLAY TOGETHER IN THE POOL THAT [02:29:59] WE SHOULD USE WHATEVER ZIP CODE NUMBERS [02:30:01] THAT THEY'RE DOING SO THAT WE ARE AT [02:30:03] LEAST ALL READING OFF THE SAME PAGE, [02:30:05] ESPECIALLY IF WE ARE LATER TO THE TABLE. [02:30:08] BUT THANK YOU VERY MUCH FOR YOUR WORK. [02:30:10] THANK YOU VERY MUCH. YES, THANK YOU. [02:30:14] I GUESS MY ONLY QUESTION IS HOW DO WE [02:30:16] REPORT BACK OUR DATA, OUR SUCCESSES,



[02:30:19] OUR LESSONS, OUR STRATEGIES TO OUR LABOR			
[02:30:22] PARTNERS?			
[02:30:25] SO WE MEET ON A MONTHLY BASIS			
[02:30:28] WITH OUR LABOR PARTNERS. WE HAVE A LABOR			
[02:30:31] MANAGEMENT MEETING WHERE WE TALK ABOUT			
[02:30:34] HOW WE'RE DOING ON OUR PROJECTS AND WE			
[02:30:38] HAVE A BACK AND FORTH DISCUSSION WITH			
[02:30:40] THEM. SO IT IS A MONTHLY BASIS. WE ALSO			
[02:30:43] SHARE WITH THEM THE UPCOMING PROJECTS SO			
[02:30:45] THEY KNOW WHAT'S COMING AND ARE THINKING			
[02:30:48] ABOUT THEIR PIPELINE OF WORKERS AND WHAT			
[02:30:51] WE NEED TO MEET THE NEEDS OF OUR			
[02:30:54] PROJECTS. AND THEN IS THERE A FEEDBACK			
[02:30:56] LOOP FROM THE WORKERS THEMSELVES ABOUT			
[02:30:58] WHAT WORKED IN EITHER RECRUITMENT OR			
[02:31:00] RETENTION, PARTICULARLY FROM WOMEN,			
[02:31:04] WHERE WE HAD A REALLY INTENTIONAL			
[02:31:06] STRATEGY TO BE ABLE TO CLOSE THAT GAP			
[02:31:08] AND IT SEEMS WE'VE DONE WELL.			
[02:31:12] YEAH, SO I WOULD SAY WE DO HAVE A			
[02:31:14] DISCUSSION ABOUT THAT. AND IN			
[02:31:16] PARTICULAR, I WILL BRING UP THE BAGGAGE			
[02:31:19] OPTIMIZATION PROJECT WHERE WE HAD SEEN			
[02:31:22] THAT THEIR NUMBERS WERE NOT REACHING THE			
[02:31:24] 12% WOMEN. AND OVER TIME WE,			
[02:31:28] THROUGH LOTS OF DISCUSSION WITH THEM AND			
[02:31:30] WORKING WITH LABOR, THEY WERE ABLE TO			
[02:31:32] MEET THEIR GOAL FOR WOMEN WORKING			
[02:31:36] ON THE PROJECT. AND I ALSO HEARD FOLKS			
[02:31:39] WHEN THEY SAID THAT ONE SIDED BARRIER IS			
[02:31:42] THE NEED FOR CHILD CARE. SO AS WE			
[02:31:44] CONTINUE OUR DISCUSSIONS, WE'LL JUST			
[02:31:45] TAKE THAT UNDER ADVISEMENT IN TERMS OF			
[02:31:49] FUTURE BUDGET DISCUSSIONS AROUND			
[02:31:50] CHILDCARE. I DON'T HAVE ANY FURTHER			
[02:31:52] QUESTIONS, SEEING NONE. OH,			
[02:31:54] COMMISSIONER MOHAMMED,			
[02:31:54] COMMISSIONER MOTAWMED,			
[02:31:59] WORK THAT YOU DO. I JUST HAD A QUICK			
•			
[02:32:01] QUESTION. I WANTED TO KNOW WHEN			
[02:32:05] IT COMES TO PRIORITY HIRE AND WORKFORCE			
[02:32:07] DEVELOPMENT, WHERE IS THAT FUNDED			
[02:32:09] THROUGH? WHAT SOURCE OF FUNDING DO WE			
[02:32:11] USE? DOES THAT COME FROM A MIXTURE OF			
[02:32:14] OUR AIRPORT, MARITIME OR TAX LEVY			
[02:32:17] DOLLARS? I CAN'T REMEMBER. SO I'M HOPING			
[02:32:19] SOMEONE CAN HELP ME ANSWER THAT.			
[02:32:22] WELL, SO FOR OUR PRIORITY HIGHER			
[02:32:25] RESOURCES, SAM PIER IS OUR PROGRAM			
[02:32:29] MANAGER AND WE DID GET A MID			
[02:32:33] YEAR REQUEST FOR HAVING AN ADDITIONAL			
[02:32:35] SUPPORT FOR BOTH SAM ON THE PRIORITY			
[02:32:39] HIRE AND IMPLEMENTING THE			
[02:32:40] APPRENTICESHIP. BUT OUTSIDE OF THAT,			
[02:32:44] WE RUN A VERY TIGHT RESOURCES IN TERMS			
[02:32:47] OF THAT SUPPORT. SO WE ARE NOT			
[02:32:49] REQUESTING ANY ADDITIONAL DOLLARS FOR			
[02:32:52] THAT. THE TIME THAT THEY SPEND ON THE			
[02:32:54] PROJECTS ARE PART OF THE COST			
[02:32:57] OF ADMINISTERING THE PROJECT. SO IT IS			
[02:33:01] ALLOCATED THROUGH EACH OF THE PROJECTS			
[02:33:04] THAT SAM SUPPORTS.			
[02:33:08] IT'S BUDGETED THROUGH THE PROJECT.			



[02:33:11] WELL, IT IS PART OF THE
[02:33:14] STAFF COST TO SUPPORT THE PROJECT. SO
[02:33:17] WHEN SAM IS WORKING ON TALKING WITH
[02:33:21] THE CONTRACTORS ABOUT HOW THEY'RE DOING
[02:33:23] WITH PRIORITY HIRE AND THAT EFFORT,
[02:33:27] SO WE DO NOT HAVE A SEPARATE PUGET
[02:33:31] FOR WHERE DOES THE STAFF COME,
[02:33:34] WHERE DOES SORRY TO CUT YOU OFF. WHERE
[02:33:36] DOES THE STAFF TIME COME FROM? THE STAFF
[02:33:39] FUNDING FOR THAT?
[02:33:42] WE PUGET IT WITHIN THE OVERALL SOFT COST
•
[02:33:45] OF OUR PROJECTS. GOT IT. THANK YOU. ALL
[02:33:49] RIGHT, WELL, SEEING NO FURTHER QUESTIONS
[02:33:51] OR COMMENTS FROM MY COLLEAGUES, I'D LIKE
[02:33:53] TO THANK OUR PRESENTERS AND STAFF FOR
[02:33:54] THIS PRESENTATION. IT WAS INCREDIBLY
[02:33:56] INFORMATIVE. WE APPRECIATE THE WORK THAT
[02:33:58] YOU ALL DO. THANK YOU, SAM. THANK YOU,
[02:34:01] JANICE. THANK YOU. THANK YOU, LUIS.
[02:34:06] AND THAT CONCLUDES OUR BUSINESS MEETING
[02:34:07] AGENDA FOR THE DAY. ARE THERE ANY
[02:34:11] CLOSING COMMENTS AT THIS TIME OR MOTIONS
[02:34:13] RELATING TO COMMITTEE REFERRALS FROM
[02:34:15] COMMISSIONERS SEEING NONE. I THINK
[02:34:18] EXECUTIVE DIRECTOR METRUCK HAS AN
[02:34:19] EXCITING UPDATE FOR US. YEAH, I HAVE TWO
[02:34:22] THINGS I'D LIKE TO MENTION,
[02:34:22] THINGS TO LIKE TO MENTION,
[02:34:25] THIS AFTERNOON. TWO OF THEM IS SOME
[02:34:28] BREAKING INFORMATION ABOUT SOME AWARDS
[02:34:31] AT THE AIRPORT. MINORITY ADVISORY
[02:34:33] COUNCIL BUSINESS AIRPORT BUSINESS
[02:34:36] DIVERSITY CONFERENCE TAKING PLACE IN SAN
[02:34:38] ANTONIO, TEXAS. AND I JUST WELL,
[02:34:41] THERE'S A COUPLE OF THINGS THAT
[02:34:42] HAPPENED. KALIA MOORE, OUR SENIOR
[02:34:45] MANAGER OF AIRPORT DINING AND RETAIL WAS
[02:34:47] NAMED EMERGING LEADER AWARD THEN ALSO
[02:34:51] CONCESSION INCLUSION AWARD AS WELL. SO
[02:34:53] SHE RECEIVED TWO AWARDS.
[02:34:56] AND I JUST HEARD THIS AFTERNOON AVIATION
[02:35:00] MANAGING DIRECTOR LANCE LITTLE WAS NAMED
[02:35:02] AIRPORT DIRECTOR OF THE YEAR BY AMAC AS
[02:35:04] WELL. CONGRATULATIONS TO BOTH OF THEM.
[02:35:08] SO I THINK THAT'S GREAT NEWS. AND THEN
[02:35:10] COMMISSIONERS, I DID WANT TO JUST UPDATE
[02:35:12] YOU ON ONE OTHER THING THAT I THOUGHT
[02:35:14] INVOLVED SOMEBODY WORKING ON THE OUTSIDE
[02:35:16] OF THE PORT. BUT I THINK IT'S
[02:35:18] ILLUSTRATION OF SOME OF THE IMPACT THAT
[02:35:20] EVEN JUST THE OPERATIONS THAT WE HAVE.
[02:35:22] I WAS DOWN LOOKING AT CRUISE OPERATIONS
[02:35:25] DOWN AT PIER 66 THIS WEEKEND, AND I GOT
[02:35:28] TO MEET A GREAT GENTLEMAN NAMED
[02:35:31] CLEVELAND MCNABB WHO ACTUALLY HAS BEEN
[02:35:33] COVERED IN ONE OF THE BLOGS THAT KATHY
[02:35:36] DID ABOUT THIS GREAT 25 YEAR VETERAN.
[02:35:41] KATHY I DON'T KNOW KATHY'S TEAM. NOT
[02:35:44] KATHY, BUT ANYWAY, KATHY'S TEAM PUT THE
[02:35:46] CONTENT THERE. BUT BUT HE IS A GREAT
[02:35:48] EMPLOYEE WHO WHO IS REALLY IMPRESSIVE
[02:35:51] WHEN I GOT TO TALK TO AYE. ABOUT ALL THE
[02:35:51] WHEN I GOT TO TALK TO AYE. ABOUT ALL THE [02:35:53] THINGS HE'S WORKING ON ABOUT. HE WORKS



[02:35:54] FOR AMERICAN GUARD SERVICE	SES AND 25 YEAR
[02:35:58] VETERAN OF THE ARMED FORC	
[02:36:00] TO THAT JOB JUST ALL THESE	THINGS THAT
[02:36:02] HE FOCUSES ON, INCLUDING M	AKING FRIENDS.
[02:36:04] MEETING PEOPLE, SERVING OT	THERS AND
[02:36:07] MENTORING YOUNG PEOPLE. E	
[02:36:08] SAW AYE. IN ACTION, WHEN YO	U SEE THIS
[02:36:10] CHOREOGRAPHED STUFF THAT	Γ GOES ON THERE
[02:36:13] BUT YOU SEE YOUNG PEOPLE	
[02:36:15] TRAFFIC AND REALLY UNDER A	
[02:36:18] EYE, MAKING SURE A LOT OF T	HINGS HAPPEN,
[02:36:20] IT WAS REALLY IMPRESSIVE TO) DO THAT.
[02:36:21] BUT PROBABLY I WAS THERE A	
[02:36:22] RECOGNIZED AYE. PERSONALL	
[02:36:25] THAT TOOK PLACE ABOUT A MO	ONTH AGO,
[02:36:27] WHICH IS I WAS CALKINS BACK	ALONG THE
[02:36:29] WATERFRONT WHEN THERE W	
[02:36:30] OPERATION GOING ON. AND I L	
[02:36:33] BRIDGE THAT GOES ACROSS F	ROM THE PARKING
[02:36:35] LOT AND A YOUNG PERSON CL	IMBED OVER THE
[02:36:37] RAIL AND WAS LOOKING LIKE T	
[02:36:40] GOING TO JUMP OFF RIGHT WH	
[02:36:43] MYSELF AND KATIE GERARD W	ERE STANDING.
[02:36:45] AND WE WERE LOOKING UP TR	YING EVERYBODY
[02:36:48] WAS GOING AROUND THERE AI	
[02:36:49] CLEVELAND MCNABB THAT RAN	
[02:36:52] THIS PERSON AND THEN PULLE	ED AYE. UP OVER
[02:36:54] THE RAIL AND BASICALLY SAVE	D AYE. LIFE.
[02:36:59] BY THE TIME I GOT UP THERE, I	
[02:37:00] HOLDING AYE. AND JUST TALKI	
[02:37:02] TELLING AYE. EVERYTHING'S A	
[02:37:04] JUST WANTED TO SAY THAT BE	CAUSE IT WAS
[02:37:05] REALLY IT MADE AN IMPRESSION	ON ON ME AND I
[02:37:07] GOT TO SHAKE, HIS HAND AND	
[02:37:09] CLEVELAND PERSONALLY FOR	
[02:37:10] THAT HE TOOK ABOUT A MONT	
[02:37:13] WAS JUST THAT RECOGNITION	OF REALLY
[02:37:15] CARING. IT'S ABOUT THE VALUE	ES OF THE
[02:37:17] PORT IN OUR PORT, OF ALL TH	
[02:37:20] WERE KIND OF PERSONIFIED IN	
[02:37:23] THAT HE DID. BUT TO SAVE SOI	MEBODY'S LIFE
[02:37:25] LIKE THAT, I DON'T KNOW, ALL	OF US MAYBE
[02:37:26] CALLED ON THAT. I DON'T KNOW	
[02:37:28] EVERYBODY WOULD TAKE ACT	
-	
[02:37:30] IMMEDIATELY TO DO THAT WIT	
[02:37:32] AND THINKING ABOUT THEMSE	LVES. ANYWAY,
[02:37:34] I JUST THOUGHT THAT WAS GO	OD NEWS AND I
[02:37:35] THOUGHT I WOULD PASS THAT	
[02:37:37] PIECES OF GREAT POSITIVE IN	
[02:37:39] THINGS GOING ON HERE. AND	
[02:37:41] HAVE ANY UPDATE ON THE STA	ATUS OF THAT
[02:37:43] CHILD THAT WAS STRUCK AT T	HE AIRPORT?
[02:37:46] I DID HEAR THAT WAS EXPECTE	
[02:37:50] MAKE A FULL RECOVERY, SO I'I	
[02:37:51] LOOK BACK AT KATHY, BUT I HE	
[02:37:54] POSITIVE. I HEARD IT WAS REA	LLY POSITIVE
[02:37:56] ABOUT THE IMPACTS OF THAT.	
[02:37:58] REPORT BACK TO YOU, COMMI	
[02:38:00] PLEASE DO. YEAH. THANK YOU	
[02:38:03] HEARING NO FURTHER COMME	ENTS AND HAVING
[02:38:04] NO FURTHER BUSINESS, IF THE	
[02:38:06] OBJECTION, WE ARE JARED	= ··=
[02:38:10] ADJOURNED 2:48 PM.	



END OF TRANSCRIPT